

# FINANCIAL TIMES

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D 8523 B

Question marks  
over Schmidt  
new deal, Page 3

## NEWS SUMMARY

### GENERAL

#### Thorn in call for talks with Shultz

European Commission President Gaston Thorn has urged U.S. Secretary of State George Shultz to set up a top-level meeting next month, underlining the Commission's search for a diplomatic settlement to the EEC's trade row with the U.S. West German Foreign Minister Hans Dietrich Genscher has also written to Mr Shultz concerning the subsidised sale of 1m tonnes of U.S. wheat flour to Egypt, traditionally a French market.

The U.S. State Department said neither letter had been received. The Agriculture Department is reported to have more subsidised deals under consideration. Page 14

#### Politician jailed

Necmettin Erbakan, twice Turkish Deputy Premier in the 1970s, was jailed for four years for trying to establish an Islamic state.

#### Smith must stay

Former Rhodesian Premier Ian Smith was refused a Zimbabwe passport to travel to South Africa for medical treatment, allegedly because he claimed not to recognise Zimbabwe.

#### Homeless hijackers

Malta is still trying to find a country to accept the two Libyan hijackers who hijacked a Libyan plane and held its passengers and crew hostage for three days.

#### Italy spy charge

Rome police arrested Victor Kouss, a senior man in a joint Soviet-Italian company, on suspicion of spying charges.

#### Fatal pilgrimage

Thirteen Muslims died, and eight more are missing, after trying to sail in 2m x 1m tin boxes from Karachi to Iraq, believing the prophet Mohammed had told them this would help Iran defeat Iraq.

#### Rome trial starts

Trials began in Rome of 71 alleged terrorists said to have provided the intellectual foundation of left-wing Italian terrorism.

#### Tolstoy move

The Soviet Union banned the making of toxic products which were destroying the land once owned by writer Leo Tolstoy around a present-day chemicals factory.

#### Kabul in darkness

Afghan guerrillas disrupted power supplies to Kabul, plunging the capital into darkness for several days this month, said the Soviet newspaper Izvestia.

#### Spanish army cuts

Spain's army will lose a quarter of its officers and over a third of its men in the next five years under new Government plans.

#### Specialist Moore

Financial Times City Correspondent John Moore was named Specialist Writer of the Year in the British Press Awards for his coverage of Lloyd's scandals.

#### Briefly...

Assam fighting claimed 50 more lives.  
Tanzania President Nyerere reshuffled his Cabinet, reinstating former Premier Edward Sokoine.  
China called for a national rationing drive to fight crop losses.  
Bomb was defused at the Indian embassy in Brussels.

### BUSINESS

#### Wall St. through 1,100 at close

WALL STREET shares turned in a very strong performance yesterday, the Dow Jones Industrial Average closing above 1,100 for the first time in history.

The average broke through 1,100 about 20 minutes after the start of trading and continued to gain, closing 24.87 higher at 1,121.81. The previous record close was 1,097.10 on February 14. Reports, Section III; Loan rates are still too high says Volcker, Page 14

DOLLAR drifted to DM 2.4875 (DM 2.419), Y234 (Y234.9), FF 6.33 (FF 6.36) and SwFr 2.0225 (SwFr 2.0240). Its Bank of England weighting was 0.4 lower at 118.4. Page 35

STERLING rose 45 points to \$1,527.50 (DM 3.68 (DM 3.6975), FF 10.43 (FF 10.445) and SwFr 3.0925 (SwFr 3.1). It was steady at 725.8. Its trade weighting was 50.2 (50.1). Page 38

In New York the pound closed at \$1,527.50. Page 38

COPPER Cash high grade

COPPER rallied sharply in London, the high grade cash price rising \$3.5 to \$1,119 a tonne, a 35-month peak. Page 35

GOLD added \$2 in London to \$174.5. Zurich it rose \$3 to \$174.5 and in Frankfurt \$5 to \$173.25. In New York, the Comex March settlement was \$169.5 (\$168.2). Page 35

LONDON: FT Industrial Ordinary Index was 677.2. Government securities were firmer. Page 31. FT Share Information Service, Pages 36, 37

HONG KONG: Hang Seng index was up 38.14 at 1,030.35, the first time it went over 1,000 since September. Page 31, 34

FRANKFURT: Commerzbank index rose 12.5 to a four-year high of 304.1. Page 31, 34

TOKYO: Nikkei Dow index closed 52.6 higher at 7,984.25. The Stock Exchange index added 3.86 at 582.92. Page 31, 34

AUSTRALIA: All Ordinaries index moved up 0.3 to 495.7. Page 31, 34

BRITAIN'S deficit on trade in goods other than oil reached £1bn (\$1,300m) last month, easily the worst on record, according to official figures out yesterday. Page 14

EEC unemployment rose by 0.5m to 12.4m, of 11.1 per cent of the workforce, last month. Ireland's 15.3 per cent is the highest rate; Luxembourg's 1.6 per cent the lowest.

SWEDEN'S Government is to end the price freeze it imposed in October, when it devalued the currency, on March 1.

MANVILLE, the world's biggest manufacturer of asbestos products, reported a net loss of \$96.8m for the fourth quarter, compared with a profit of \$18.4m. For the year, net profits of \$60.3m turned into a loss of \$97.5m.

UNION BANK of Switzerland saw net profits rise 14.6 per cent for the year to a record SwFr 437.5m (\$214.5m). Page 15

PLESSEY, British telecommunications and electronics group, lifted taxable profits 29.5 per cent to £102m (\$155.3m) in nine months. Page 18; Lex, Page 14

## Mexico reaches \$5bn target for rescue package

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

MEXICO is finally sure of being able to raise a \$5bn loan from the international banking community this year as part of the economic rescue package it has arranged with the International Monetary Fund (IMF).

After weeks of struggle, firm commitments to the loan finally reached the \$5bn target in New York yesterday. Commitments still in the pipeline could mean that the total amount is slightly in excess of \$5bn when it is finally signed next week.

The loan is a key part of Mexico's efforts to restructure its \$80bn foreign debt. It has been assembled from 530 banks believed to cover the entire spectrum of Mexico's bank creditors. This is the largest number of banks ever to participate in a single Euro-market operation.

Mr William Rhodes, senior Vice-President of Citibank and Chairman of the 12-bank advisory committee that has led the negotiations, said yesterday that no effort was spared in drawing the international banking community for eligible participants, even if their loan exposure to Mexico was very small.

### BRAZILIAN LOAN

Brazil is due to sign in New York today agreements with its commercial bank creditors on a jumbo loan of \$4.4bn and the roll-over for eight years of \$4bn in debt principal falling due for repayment this year.

The signing will pave the way for the International Monetary Fund to release a further \$5.4bn in loans to Brazil. Venezuela default call, Page 14

Even one small bank whose commitment to the loan is only \$1,210 was drawn into the net.

The operation is "another example of how the international financial community is reacting positively to current international debt service problems," Mr Rhodes said.

Mexico will be able to draw a first \$1.7bn tranche of the loan in mid-March. Meanwhile, it will today receive a \$430m bridging loan from leading creditor banks to tide it over until then. Signing of a re-scheduling agreement covering \$19.7bn of debt falling due to banks

this year and next, will follow when legal documentation is complete.

Falling oil prices have prompted speculation that Mexico might be forced to seek additional funds from the banks later this year. But in New York last night Sr Angel Gurria, the country's Director of Public Finance, said there was a good chance of Mexico being able to manage without this if interest rates fell and the world economy recovered.

Sr Gurria said that the 150-page loan contract contains a firm commitment by Mexico to help sort out the \$14bn debt of the country's ailing private sector. It binds Mexico to implement by May a system whereby dollars will be made available at subsidised rates for principal repayments by those companies which agree to reschedule their debt.

Sr Gurria stressed that private sector companies are now paying interest on their debt in foreign currency. Mexico has also paid some \$60m in private sector debt arrears accumulated between August last year and this month.

## Peugeot drops new car venture with Chrysler

BY RICHARD LAMBERT IN NEW YORK

PEUGEOT HAS abandoned its plan to work with Chrysler to produce a new sub-compact car to be launched in the U.S. during the 1988 model year. Chrysler now intends to press ahead with the vehicle, a replacement for the Omni/Horizon model, on its own.

In addition, Chrysler has renegotiated its \$100m loan from the French motor manufacturer, and as a result its 15 per cent shareholding in Peugeot will no longer be tied down as collateral for the loan. This means that Chrysler would become free to sell the shares if it wanted, though it said yesterday that it had "no plans whatsoever" to dispose of its shareholding.

News of the changing relationship with Peugeot came as Chrysler announced its profit figures for 1982. After three years of substantial losses, the group reported a net profit of \$170.1m for the year. Mr Lee Iacocca, the chairman, described it as "a pivotal year in Chrysler's resurgence."

The net profit included a gain of \$239m on the sale of the group's de-

fence business. The figures would have been considerably better but for a strike in Canada, which reduced operating profits by around \$125m in the final quarter, and a sharp downturn in Chrysler's Mexican business. This lost \$55m in the year, compared with a profit of \$50m in 1981.

Mr Iacocca said: "We look for the company to perform well in what many analysts predict will be a steadily improving market in 1983. We are already heartened by several positive signs pointing to a recovery in auto sales this year."

The original plan for the joint development with Peugeot, drawn up in 1980, was that the French company would take Chrysler's basic vehicle and modify the design work so that it could be sold under a Peugeot badge through its own dealers in the U.S.

Chrysler said yesterday that its commercial and industrial relations with Peugeot would be unchanged by the new plan, and that it will continue to purchase petrol and diesel engines from the French manu-

facturer, as well as constant velocity joints. Peugeot said yesterday that the project was being abandoned because of the decline in demand for small cars in the U.S. market and because of the dominance of Japanese models.

Under the new loan arrangement, Chrysler now has a non-recourse term loan from Peugeot, as opposed to a demand loan. This will be repaid in annual tranches during the next three years, and the Peugeot shares held as collateral will be released on a pro rata basis as the payments are made.

Partly as a result of this change, Chrysler has been given a clean audit report by its accountants, Touche Ross, for the first time since 1978.

Despite the profits recovery in 1982, the group fell short of the projections made a year ago to the Chrysler Corporation Loan Guarantee Board, which oversees federal guarantees for up to \$1.5bn of Chrysler's debt.

Renault takes control of Karrier, Page 14

## Sedgwick Group in bid talks with Alexander & Alexander

BY JOHN MOORE, CITY CORRESPONDENT IN LONDON

SEDGWICK GROUP, Britain's largest independent insurance broker, is understood to have had informal exploratory talks about a possible takeover of Alexander & Alexander, the world's second largest insurance broker which is based in the U.S.

Any takeover eventually mounted would represent one of the largest and most complex acquisitions of one insurance broker by another and could lead to further upheaval in the transatlantic insurance broking community.

Sedgwick Group said yesterday "we do not comment on rumours." Mr John Bogardus, chairman of Alexander & Alexander, said in London yesterday, "Groups are talking to us about potential mergers and acquisitions all the time. I cannot rule out the possibility of

any merger." He added: "Because of the amount of business Alexander & Alexander do with Sedgwick I guess that, outside of our London subsidiary Alexander Howden, I spend more time with Sedgwick than anyone else."

Sedgwick Group and Alexander & Alexander have been attempting to merge their activities since late 1980, after having first started discussions in 1978 about the possibility of a pooling of their insurance activities.

The merger discussions foundered in the summer of 1981 over fundamental problems arising from the differences in the UK and U.S. tax systems on the treatment of dividends. This would not have presented a problem if either group had mounted a conventional takeover for the other.

After the talks failed Alexander & Alexander mounted a \$150m takeover for Alexander Howden Group, which became part of Alexander & Alexander last year. On acquiring Howden, Alexander & Alexander carried out an audit which uncovered alleged irregularities. The U.S. group eventually alleged that up to \$35m had been misappropriated by former Howden group executives.

Last month, partly because of the troubles at Alexander Howden - the subject of a Department of Trade investigation and a City of London Police Fraud Squad inquiry - Alexander & Alexander cut its dividend for the first quarter from 48.5 cents to 25 cents. Full-year result for Alexander & Alexander's 1982 financial year are expected to be declared in the first week of March.

## Gulf Oil drops North Sea deals

By Roger Matthews and Carla Rapoport in London

GULF OIL, the U.S. oil major and one of the largest customers of North Sea crude oil, has stopped buying oil from the North Sea.

The company, which turned away two cargoes of oil last month, has failed to contract any purchases in March. The company had lifted about 100,000 barrels a day (b/d) which filled four or five cargoes of oil a month.

Neither Gulf nor British National Oil Corporation (BNOC), the lead trader of North Sea crude, would officially comment on Gulf's liftings yesterday. However, industry sources confirm that Gulf no longer has any contract to buy North Sea oil and future liftings remain uncertain. Gulf purchases about 10 per cent of the crude oil which BNOC is now trading.

Major BNOC customers have yet to accept the reduced price of \$30.50 for North Sea oil, but it appears that customers, other than Gulf, are now working on a month-by-month agreement with BNOC until the worldwide price confusion is resolved.

At the same time, key Opec members were yesterday privately expressing increased optimism that agreement can be reached next week on lower oil prices.

Their hope stems from the growing number of members said to be swinging behind the proposals hammered out in Saudi Arabia by the Gulf states this week and by the willingness of non-Opec countries to join in the consultations.

It is understood that Saudi Arabia will initially propose a \$4 reduction in the Opec reference price to \$34, but is willing to consider a larger cut if necessary. The reduction would have to be accompanied by firm commitments on quotas and price differentials.

Oil Ministers from Kuwait, Venezuela and Algeria were expected to hold talks with Sr Francisco Leizaola, Mexican Oil Minister, in Paris last night. Representatives from Mexico, which is not an Opec member, had earlier met British Government officials in London.

In Riyadh, Saudi officials were said to believe that Libya, whose production has been hit by the Nigerian price cut, showed greater willingness to abide strictly by any new Opec agreements.

International markets, Section III

## Rumasa move 'to avoid run on deposits'

BY DAVID WHITE IN MADRID

SR MIGUEL BOYER, the Spanish Economy and Finance Minister, said yesterday that the state's expropriation of over 200 companies and 18 banks of the Rumasa group, announced on Wednesday night, was an "ad hoc measure" and not a "new tonic" to be applied to other business concerns.

The sweeping move was necessary to prevent a run on deposits that would inevitably have forced the group's bank to seek temporary receivership, he said in an interview.

Private bankers in Madrid had been awaiting a major development in the Rumasa controversy and the move provoked little hostile reaction.

The unprecedented expropriation measure, in the form of a decree published in yesterday's official bulletin, came after withdrawals from the group's banks estimated at \$60m over the last few days as the row between the Socialist Government and Rumasa came into the public arena. The banks, which have total deposits of \$4.7bn, have been closed till Monday, when the Government expects panic to have subsided.

Sr Boyer said the authorities would look separately at the 40 or so companies affiliated to the group outside Spain, which were not included in the expropriation measure. It was not clear exactly what

holdings Rumasa had in these companies.

Rumasa's foreign business interests include the Augustus Barnett wine stores in the UK. The group claims to be Spain's biggest wine producer and exporter, based on sherry and Rioja wines, and the biggest hotel-owner.

Sr Boyer said that Rumasa interests could later be returned to private sector ownership, but indicated that the state might have no choice but to retain ownership of the banks, which make up the eighth largest banking group in Spain.

A court judgment would be sought on the possible liability of Rumasa's former owners with regard to a disputed back tax claim against it amounting to some Ptas 20bn (\$150m), Sr Boyer said.

Earlier, in a press conference, he accused Rumasa of "systematic obstruction" of ministry officials and said that in some instances inspectors had been supplied with false addresses for companies in the group. Any "anomalies" at Rumasa would be notified to the legal authorities, he said.

The government would meanwhile seek to establish a "fair price" for shareholders in Rumasa companies with independent arbitration foreseen in case of conflict.

Continued on Page 14  
Background, Page 2

## Carajas ore project delayed for a year

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE CARAJAS iron ore project, \$3,200m centrepiece of Brazil's plans to develop the south-east Amazon region, is being delayed by at least a year because of the crisis gripping the world steel industry.

Carajas, which is destined eventually to produce 35m tonnes of ore a year, is now due to come on stream in July 1986, according to CVRD, Brazil's state-owned minerals company responsible for the project.

Output of 5m tonnes is planned for the second half of 1986. However, Sr Jose Clóvis Ditzel, CVRD's sales director, said yesterday the situation would have to be reviewed again in a year's time if the international market did not improve this year, as expected.

Because of the delay, CVRD's planned investment in the project this year will fall from an originally budgeted \$1bn to \$400m.

The Carajas postponement, specifically excluded by the Brazilian Government from its general spending cuts on the grounds that it is of prime national importance, means virtually all the major Amazon development projects have now been set back.

The Tucuruí hydroelectric scheme, the main source of the region's power, has been delayed by more than a year on budgetary grounds and because of the slow progress being made in clearing the jungle behind the huge dam.

Work on the Albras-Alunorte ab-

Continued on Page 14

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## Euro-Parliament is urged to call off N. Ireland inquiry

BY OUR FOREIGN AND POLITICAL STAFF

THE EUROPEAN Parliament's executive body has come under strong pressure to overturn the controversial decision by the assembly's political affairs committee to investigate the situation in Northern Ireland.

The initiative has attracted fierce hostility from Britain's Conservative Government, which yesterday indicated that it might challenge the European Parliament's decision in the European Court if the inquiry goes ahead.

The Parliament's 13 member executive bureau which is chaired by Mr Piet Dankert, the President, is now to rule whether the political affairs committee's plan is compatible with Parliament's declaration two years ago that it could have no legal role to play in Northern Ireland's internal affairs.

This follows a motion from two Ulster Unionist MEPs - the Rev Ian Paisley and Mr John Taylor - arguing that the proposed investigation is beyond the parliament's "competence".

It was also Mr Paisley who elicited from Mr James Prior, the UK's Northern Ireland Secretary, a commitment to consider challenging any such inquiry in the European Court.

Urged by Mr Paisley to take the issue to the Court, Mr Prior said this was "a matter to which we must give consideration, and we will do so".

In a statement in the British Parliament yesterday, Mr Prior said that the planned inquiry "could

have no constitutional implication for the United Kingdom." He said bluntly that the parliament had "no business to discuss the internal political affairs of a member state."

The opposition Labour Party, for its part, added that it would not be co-operating with "any inquiry into the internal affairs of this house."

The political affairs committee voted by 12 to seven, with four abstentions, on Wednesday night to go ahead with the plan, despite strong opposition from British Conservatives and Ulster Unionist MEPs. However, the Committee shelved a Socialist-backed proposal to hold public hearings on the issue, deferring its decision until after the executive bureau meets.

The bureau is scheduled to meet when the European Parliament sits in Strasbourg on March 7 to 11, but it was not clear yesterday whether the issue would get on to an already crowded agenda.

Socialist MEPs have dismissed the UK Government's stance as hypocritical and contradictory to public calls by British Conservatives for an extension of the European Parliament's powers.

Mrs Ien van den Heuvel, political affairs spokeswoman for the parliament's Socialist group, said yesterday that the parliament could not ignore a crisis on its own doorstep. "I believe the inquiry can offer real hope to the people of Northern Ireland and the prospect of a solution through international action"

## Britain to urge helicopter deal during Fanfani visit

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

THE BRITISH Government intends today to urge Sig Amintore Fanfani, the Italian Prime Minister, and the ministers he brought to London last night to put their political weight behind a British-Italian scheme for the joint manufacture of helicopters.

The project, agreed in principle last September, has been held up by delays in Rome in passing the necessary legislation through parliament. Mrs Margaret Thatcher, the British Prime Minister, who had a working dinner with Sig Fanfani last night, and other British ministers are keen to see a final protocol signed by the end of next month.

The helicopter would be a replacement for the Sea King which was widely used in the

Falklands war and would be for civilian and military use. As planned, the EH 101 is to be built jointly by Westland in Britain and Agusta in Italy at a development cost of £450m spread over ten years.

The British-Italian summit in part of the regular consultations between the two governments, and Sig Fanfani may choose to use the occasion to express Italian worries that a mood of heightened nationalism is entering British foreign policy.

The Italians are worried about the possibilities of a further protracted row over Britain's contributions to the EEC budget. They would also like to see Britain agree to start negotiations with Argentina over the Falklands.

Grandiose blueprints, Page 9

## Union calls indefinite strike at Renault

AN INDEFINITE strike has been called from today at Renault's car plant at Flins outside Paris following an unexpected hardening of attitudes both by management and the main union involved, write David Housheer in Paris.

The management said yesterday it had asked the Ministry of Labour to confirm the sacking of three officials of the pro-Socialist CFDT union implicated in violence during last month's stoppage at the plant which cost Renault more than 40,000 cars.

The CFDT responded immediately by a call for an indefinite strike. Earlier this week the union had suspended strike action in the hope of a compromise.

The Communist led CGT union, which is in a minority at the plant, condemned the management's action but did not call a strike. It has demanded meetings of works councils throughout the Renault group to support the dismissed workers.

## Barbie charges

Klaus Barbie, the former Gestapo officer in Lyons, was told formally yesterday of the main charges he will face. David Housheer writes from Paris. The Lyons Public Prosecutor said earlier that Barbie will only be tried for "crimes against humanity" including the arrest, torture and murder of some 294 people and the deportation of some 600 to concentration camps.

## Ariane delayed

The next launch of Ariane, the European space rocket, has been further postponed from April until June, the European Space Agency said yesterday. David Housheer writes from Paris.

## Arms talks warning

Mr Andrei Gromyko, the Soviet Foreign Minister, yesterday warned that Moscow might abandon the intermediate range missile talks in Geneva if U.S. starts deploying new missiles in Europe, writes David Buchanan. To believe the talks would continue was "a delusion."

## Soviet spy claim

Italian police yesterday arrested a second Soviet citizen on spying charges. Beuter reports from Rome. Victor Kouleev, deputy commercial director of a joint Italian-Soviet company, was charged with military spying in complicity with Soviet airline official Victor Pronin and Italian Aegleio Negrino, who were arrested on February 14.

## Madrid has the last word in Rumasa affair

BY DAVID WHITE IN MADRID

IN ANDALUCIA, people could speak in the same breath—at least until yesterday—of Jose Maria Ruiz-Mateos, founder of the Rumasa holding empire, and Felipe Gonzalez, head of the Socialist Government which has just expropriated all of Rumasa's Spanish business interests. They were both local boys from the backward south who made good in Madrid.

Only a few days ago, while the row between the Government and Rumasa was already heading for its denouement, businessmen at a conference in Granada were applauding a vote of confidence in Sr Ruiz-Mateos as "Spain's foremost businessman in the world."

But Sr Ruiz-Mateos's last-ditch bid to preserve confidence in the group which he has built up from scratch over the past 22 years exploded yesterday. Spaniards cannot remember any business story which has made such an impact as this—certainly no story of such importance since the Socialists won power last October.

This is partly because the Government's expropriation of Rumasa's 240 Spanish companies was so swift and spectacular,

and partly because of the controversial nature of Sr Ruiz-Mateos himself, who is linked to the Catholic Opus Dei organisation, but is an outsider to Madrid's financial or political establishment.

Boards of big banks were huddled around television sets and taxi-drivers listened to the radio transmission of the lengthy, sober press conference by Sr Miguel Boyer, Economy and Finance Minister.

The climax of the Rumasa affair marks, by common consensus, the 30th in the list of banking crises which began in 1978, the biggest and—some hope—the last. Although Sr Boyer indicated he would like to see Rumasa's interests going back to the private sector, it is also the Socialist Government's first nationalisation.

The party's electoral programme made only token space for nationalisation—that of the high-tension power grid, with a provision under which the Government might take control of banks if they were sustained by taxpayers' money.

If the Rumasa move itself came as a surprise, the revelation of problems at the com-

pany did not. Many banks had already stopped any credit to the group. The story told by Sr Boyer yesterday was of a dispute going back to 1978 between the company and Sr Jose Ramon Alvarez Rendueles, the Governor of the Bank of Spain, over the provision of financial information.

Rumasa's banks, with \$4.75bn (£3.1bn) in customers' deposits, make it the eighth largest of Spain's banking groups. But it has been more of a commercial than a banking operation, with an annual turnover of \$2.7bn, exports of \$370m, and a range of activities which extends from finance and insurance to food, wine, construction, mining, stores, shipping, property, and a large chain of hotels.

Controlled by Sr Ruiz-Mateos and his brothers, it grew up from a small wine-growing business near Jerez de la Frontera. The first coup to launch the business was a 99-year exclusive sherry supply contract to Hervey's of the UK. The group later bought its own UK interests in the Field, Williams and Humbert, and the Augustus Barnett wine stores.

When Sr Ruiz-Mateos started



Sr Ruiz-Mateos: legendary application and determination

out at the age of 30, he had seven employees. The group now counts 60,000, in an inextricable and ever-expanding web of companies.

"The best team in Spain was how Sr Ruiz-Mateos described his colleagues at a tense and packed press conference on Tuesday. Few would question that he has had some of the most dynamic and able managers in the country working under him.

Sr Ruiz-Mateos himself is the opposite of what many would think him to be: a *Señorito* (meaning a good-for-nothing son of landed gentry). He is a self-made man, with legendary application and determination.

"Jose Maria doesn't know what a horse is," said a colleague. "He only knows two things: how to work and how to make children." Sr Ruiz-Mateos has 13 of them.

In an empire built up around his family name—the word Rumasa is taken from it—the final irony was that the list of companies expropriated by the state should end with this one: Zallo. Ruiz-Mateos S.A., the sherry company bearing the name of his father.

Advertisements in current magazine issues for the group's Don Zallo sherry carry the note: "With the guarantee of ... and then the Rumasa symbol, a hexagon with a bee in the middle. From now on, this would logically have to be replaced by the Socialist fist and rose.

## Warsaw press purge falters

By Christopher Robinson in Warsaw

An official campaign in Poland to remove from specialist magazines journalists who found refuge there after the post-marital law purge of the media has faltered in the face of opposition by the Federation of Engineering Associations.

In a defiant gesture undertaken before 1980, the governing board of the federation, which represents several score professional associations, asked for clarification of a decision by the party central committee to appoint a journalist from the army daily newspaper to head one of its publications, the Technical Review.

This has held up the appointment which was designed to bring the review under control and weaken the position of Mr Alexander Kopeck, a former deputy premier, and now the chairman of the federation.

Recently, the authorities closed down the review's supplement, WTP, an economic newsletter for managers on the grounds that it threatened the interests of the State.

## Yugoslavian debt deadline likely to be met

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

YUGOSLAVIA's commercial bank creditors are confident that they will have drawn up details of a \$20m debt rescue package for Yugoslavia before the February 28 deadline set by the International Monetary Fund.

They will not have had time by then, however, to submit the plan for approval by all the country's creditor banks or to discuss it with Yugoslavia which is likely to object to some of the conditions the banks want to impose.

Following another meeting in London this week of the 15-bank co-ordinating committee of Yugoslavia's creditor banks, bankers said that the commercial bank package was now "90 in 95 per cent ready."

It forms an integral part of a \$4.5bn rescue package which will also include contributions from Western governments, central banks, the IMF and the World Bank.

Commercial banks are expected to contribute just under \$20m both through refinancing of existing debt and the extension of new loans to help cover Yugoslavia's balance of payments deficit this year.

The leading creditor banks are understood to have some idea now of the interest rate that Yugoslavia will be charged for this, as well as the maturity of their new loans, but these

details are being kept confidential, however, for fear of prejudicing their negotiating position with Belgrade.

Some of the criteria for commercial bank participation in the package are emerging, however. Banks will be asked to contribute in proportion to their exposure on November 30. This means that banks which contributed to Yugoslavia's last \$200m arranged by Citibank in December will not have to count their contributions to that operation as part of their base exposure.

The exposure calculations will also exclude export credit finance guaranteed by Western governments. This will ease the burden on some European banks

much of whose lending to Yugoslavia has been extended on this basis.

David Buchanan adds: The 15 Western governments involved in the rescue effort have made clear that it rests largely on the commercial banks to provide Yugoslavia with fresh cash resources.

The governments have put together an aid package of more than \$1.3bn. But most is in the form of trade credit. Officials say that pure financial loans will not exceed \$200m. "Anything which could be construed as a Western government bail-out would do damage to the Yugoslav position of non-alignment," said a U.S. official.

## Comecon call for Soviet oil price cut

BY LESUE COLTIT IN BERLIN

EAST EUROPEAN members of Comecon are urging Moscow to reduce the price of Soviet oil, which is currently equivalent to \$27 a barrel and is scheduled to rise to \$29 next year.

The price the East Europeans pay for Soviet oil has come under pressure because of sliding oil prices in the West. This emerged after a two-day meeting of Comecon planners in East Berlin to prepare for a gathering of the bloc's prime ministers in Berlin in June.

oil is calculated on a sliding five-year average of international oil prices. If Western oil prices continue to decline, they will fall under the price Comecon pays for Soviet oil. This would be regarded as politically embarrassing for Moscow, which has stressed the price advantage the East Europeans enjoy from cheaper Soviet oil.

The East Europeans are said to be interested in getting Soviet oil prices fixed on a shorter period than the current average of the past five years.

Moscow, in the view of Comecon specialists, would almost certainly reply by calling on the East Europeans to invest far more in extracting Soviet oil and natural gas than currently.

The East Europeans planning commission chiefs who met in East Berlin, discussed the four main Comecon priorities, which have been set out for coming years: stable energy supplies, improved consumer goods, co-operation in mechanical engineering and self-sufficiency

in agricultural production. They also dealt with the co-ordination of national plans after 1985, which is the end of the current five-year plan. Comecon economies are growing at greatly varying rates which elevates long-range planning to the realm of prophecy.

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## EUROPEAN NEWS

## The question marks that hang over Schmidt's New Deal

BY JONATHAN CARR IN BONN

THE LOCOMOTIVE is dead. Long live the locomotive! That is the message of the next Western economic summit conference at Williamsburg in the United States in May. It is coupled with the warning that if the conveyer does not hold together now, the vessels may founder or the crews mutiny.

During his eight years (until last October) as West German Chancellor, Herr Schmidt trenchantly opposed the idea that his country could act as a locomotive to drag the world out of recession. The most it could do was play a modest, reactionary role as part of a package of complementary economic measures—of the kind agreed by the West's seven leading industrial states at the Bonn summit in 1978.

Now, in what amounts to his "economic testament" printed in full today in the *Economist*, Herr Schmidt goes a stage further.

The key question is whether President Reagan feels able to take new action to cut the deficit, thus relieving U.S. and world capital markets. If not, the scope for other Western countries to cut their rates further will be limited.

He urges a new and more ambitious package—one might almost call it a "New Deal for the world economy" for the May summit. And he leaves no doubt about what he thinks will be the consequences of inaction. He writes at the start: "If we are lucky, historians will call these years 'The Great Stagnation'. But if we misread the signs of the times and continue to let the reins drag, our children will compare them with the catastrophe of the 1930s. They will begin to doubt our economic and political system, and in some countries they may—as the Germans did in 1933—jettison it altogether."

There is little doubt that Herr Schmidt is expressing what many other Western leaders fear, and feels he can do so (more) bluntly and publicly now he is out of office. But there must be at least a big question mark over whether "the Big Seven" can react.

He is well aware of the danger, but feels he has an important, perhaps crucial, ally in his friend Mr George Shultz, the U.S. Secretary of State. That does not mean Herr Schmidt expects Mr Shultz—"that great American"—as he constantly calls him—to pounce on the scheme and brandish it publicly as an agenda for the Williamsburg summit.

On the contrary, Mr Shultz is going around saying he feels there should be no formal agenda for Williamsburg and that the meeting should be "a fireside chat." As far as Herr Schmidt is concerned, that is the ideal way to prepare for decisions of importance by Western leaders—low key and low public expectations. Who knows, it might even work.

The key question is whether President Ronald Reagan feels

in a position to take new action to cut the deficit, thus relieving the U.S. and world capital markets. Because if he does not, then the scope of other Western countries to cut their rates further will remain limited.

Herr Schmidt advocates a "tit for tat" strategy under which countries far enough on in the battle against inflation should pursue more expansionary policies, helping out those still struggling with a high rate of price increases. Among the summit participants, Herr Schmidt says Japan, West Germany and Britain could—and should—go for controlled reflation (along with non-summit members Netherlands, Austria and Switzerland).

But is Mrs Margaret Thatcher, Britain's Prime Minister, ready to "go for growth"—or, for that matter, is Herr Schmidt's successor as Chancellor, Herr Helmut Kohl?

Under the heading "Protectionism—Escape into Suicide," Herr Schmidt urges that the summit participants make, as an absolute minimum, a binding pledge to introduce no new obstacles to trade for two years. Is President Francois Mitterrand of France prepared to do this, he also clearly aware that this calls for a greater readiness by U.S. authorities to intervene to steady the dollar. Are the Americans ready to go along this road?

Herr Schmidt evidently takes some encouragement from the fact that the U.S. agreed to a study on intervention at the last economic summit in Versailles. He says flatly that this study will show that intervention has been valuable.

Even if Herr Schmidt were still in office and taking part in the May summit, he would be hard put to persuade fellow heads of state and government to take the economic medicine he prescribes.

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The key question is whether President Ronald Reagan feels

David Marsh meets personalities competing for power in one of France's forthcoming city polls

## Silver-haired Bordeaux mayor seeks national tonic

"METICULEUSEMENT"

M Jacques Chaban-Delmas, the 67-year-old long-time mayor of Bordeaux and France's former Prime Minister under President Georges Pompidou, draws out the word slowly, with stress on very syllable as he spells out his thorough approach to one of the key themes in the city's municipal election campaign.

The silver-haired Inspector des Finances, seasoned puller of political strings at home and abroad from his fiefdom in south-western France, still—decade after being ousted from the Prime Ministership—harbours hopes of a national comeback as an emblem-bearer for the centre-right.

At a Press conference to launch his programme for the elections on March 6 and 13, the mayor is not, however, talking about attracting industry or balancing the budget—but about studious attention to detail in the city's creches.

In Bordeaux proper—where M Chaban-Delmas has ruled with impregnable ease for 35 years—"we have 12 creches for 220,000 inhabitants."

In the outlying conglomeration of 400,000 people—which happens to be run by the Left—"there are only five. Only five," he repeats sadly.

We have 47 nursery schools. You should have been at the lunch for our school-mistresses. You would have been enchanted by the atmosphere.

Creches, culture-for-all and sports facilities are all part of the Chaban-Delmas policy which has kept him in power since, as a boyish hero of the French Resistance, he took the city by storm just after the war.

As an accomplished rugby and football player in his younger days (he still plays 11 boules of tennis a week and works out regularly in the gym), now a comfortable family man with numerous grandchildren,

ren, he believes sport and children should mix.

"The kids can learn how to play golf for nothing. Bordeaux is not a town where there is only sport for the rich."

His attention to welfare, plus a businesslike approach to town hall finance, has given Bordeaux what M Chaban-Delmas claims to be a regional version of the reforming "New Society" which, Kennedy-like, he promised France in 1968 to 1972.

The Left has set a quality candidate to run against him next month—Mme Catherine Lalumière, the queenly and hard-working 47-year-old Minister for Consumer Affairs in the Socialist Government.

But she is facing an uphill—almost vertical—struggle. M Philippe Madrelle, as the Socialist president of both the Aquitaine regional council and the Gironde departmental council—and a Senator to boot—is one of the leading Left-wing lights of south-western France.

He says Mme Lalumière would do well to achieve 40 per cent of the vote—against 35 per cent won by the Left in the last municipals six years ago.

In fact, Mme Lalumière, battered by widespread feeling that she is an outsider not sufficiently acquainted with the region, will probably do a great deal worse.

In a recent local opinion poll, M Chaban-Delmas was given 55 per cent of the vote, with only 26 per cent going to the Socialist candidate.

The well-polished Chaban-Delmas image is so well known that only the major's face—untouched by the election placards scattered around the well-renovated walls of the city.

On her campaign advertisements, Mme Lalumière, who like Mrs Margaret Thatcher, the British Prime Minister, favours haute couture in ice blue, comes

FRENCH MUNICIPAL ELECTIONS

● M Jacques Chaban-Delmas (right), mayor of Bordeaux and a former French Prime Minister, attracts fierce loyalty and capitalises on local sentiment that his opponent is an interloper.



refused an electoral debate with Mme Lalumière.

It would be "sterile," he says. "She is a woman who is educated, intelligent and moves in the right company. But she has no particular knowledge of Bordeaux, its people or its affairs."

Wounded by this refusal to take her seriously, Mme Lalumière points out that M Chaban-Delmas himself comes from outside the area (he was born and bred in Paris) and denies being "parachuted in" for the election. Born in Rennes in Brittany, she is now married to a local Socialist mayor and her link with Bordeaux goes back 22 years.

Another factor counting against her among Bordeaux's conservative citizenry is her role as Minister for Consumer Affairs, a new post created for the first time by the Socialists.

Although a believer in "dialogue," she is closely involved with the policies propounded by M Jacques Delors, the Finance Minister, of holding down retailers' margins to tackle the "structural" causes of French inflation.

By a twist of fate, M Delors was a key member of the Chaban-Delmas government team which launched the industrial and social reforms of 1968-72. But this link is now consigned to the history books.

In an informal FT opinion poll conducted on the staid streets of central Bordeaux last week, only three tall women out of a dozen citizens interviewed favoured Mme Lalumière.

One woman said the Socialist candidate's consumer policies were wrong. Was she a retailer herself? I asked. "No, but I am very well placed—and above all, so is my husband."

For Mme Lalumière, the election has one brighter aspect. Through the new system of proportional voting, it gives the Socialists the chance of electing

representatives to the Bordeaux municipal council (perhaps 10 or 15 seats out of the total 61) and therefore injecting fresh blood into town hall affairs.

The other main theme is whether the Socialists can hang on to control of the overall Bordeaux conurbation, won by a hair's breadth from the Right six years ago. M Michel Saint-Marie, the Socialist mayor of one of the outlying Bordeaux communes, who has headed the Greater Bordeaux urban council since 1977, stresses, however, that he has run it in close co-operation with M Chaban-Delmas.

There will be a strong element of continuity even if the conurbation swings back to the Right.

The most intriguing aspect of the mayoral tussle is the future of M Chaban-Delmas himself. Is, as some local observers affirm, the comfortable regional family image nothing but a front? Is the old fox rooting to return to the national political scene?

In an interview in the baronial 18th century Bordeaux town hall last week, M Chaban-Delmas poured cold water on any idea that he is playing the fourth man "in addition to M Barre, Chirac and Ciscard d'Estaing" of the Opposition.

"I've done a marvellous life—I've done everything short of being President the ran, unsuccessfully, in 1974. I'm not looking for a position."

But, on the suggestion of offering a "middle way" between Left and Right, he added: "I do at least know how to govern. There are a lot of people—millions—who say 'If only we'd listened to Chaban and his ideas on the New Society. One never knows what will happen in France. I do not have the right to withdraw—perhaps I could again prove useful to my country. I am staying very discreet—but available."

## Balsemao may be edged aside

By Diana Smith in Lisbon

THE PORTUGUESE Social Democrat Party, which has held the dominant position in the three-year-old Democratic Alliance Government, is expected to choose new leaders at its congress in the Algarve this weekend.

Sr Francisco Pinto Balsemao, co-founder and president, is likely to be given a position of some dignity, reflecting his historic role in the party. But there is a groundswell movement to transfer real party power to prominent personalities like Prof Carlos Mota Pinto, who was Prime Minister briefly in 1979.

The inability of Sr Balsemao, in the two years he was Premier, to provide dynamic leadership in Government or inside a traditionally argumentative party severely hurt his standing with his fellow Social Democrats.

Ever since President Antonio Ramalho Eanes announced his decision to dissolve Parliament and call an early general election on April 25, the Social Democrat Party has been on the move, seeking a new leadership and those that could attract a solid vote in April.

A cruel blow was dealt to Sr Balsemao's image by a recent poll in the influential weekly newspaper *O Jornal*. It showed that while 28.4 per cent of those polled favoured Sr Mario Soares, the Socialist leader, as the next Premier, and 12.2 per cent wanted Prof Mota Pinto, only 2.2 per cent would choose Sr Balsemao.

The Social Democrats, like other Portuguese parties, cover a wide political range, from strongly conservative in the north, where the party structures inherited the quasi-feudal systems of patronage from the old regime, to genuinely social democratic in less rural areas.

Prof Mota Pinto appeals to a fairly broad party spectrum, but there is no guarantee that the congress, which is prone to heated outbursts from the rank and file, is ready to vote for a closely-knit structure that would enhance its image

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## AMERICAN NEWS

## Brazil's jumbo loan agreement due for signing today

BY ANDREW WHITLEY IN RIO DE JANEIRO AND PETER MONTAGNON IN LONDON

THE BRAZILIAN Government is due to sign in New York today a jumbo loan of \$4.4bn (£2.9bn) and the roll-over for eight years of \$4bn in debt principal falling due for repayment this year.

The signing represents the successful conclusion of the first two elements of Brazil's four-point debt rescue package, launched through leading commercial banks in December. However, Brazil has still not completed the fourth part of the package, which entails bringing interbank lines to branches of its banks abroad up to a total of \$7.5bn.

An official for Bankers Trust in New York said yesterday that Brazil was short of the target for interbank lines. This is an improvement since the weekend, and the shortfall is still considered unlikely to prevent the International Monetary Fund formally approving loans to Brazil totalling some \$5.4bn on Monday.

Bankers Trust said that leading creditor banks of Brazil's four-point package are still to work towards the completion of the fourth part of Brazil's package even after the IMF loan is signed.

It will then be necessary to

## Argentine junta insists on inflation package

By Jimmy Burns in Buenos Aires

SR JORGE WEHBE, the Argentine Economy Minister, was yesterday facing intense pressure from the ruling military junta to adopt a package of economic measures aimed at halting the country's continuing slide towards hyperinflation.

The measures, which could include price controls covering the main shopping basket of consumer goods in exchange for a salaries freeze, are understood to have been considered by the junta during their recent round of price talks with President Reynaldo Bignone.

Sr Wehbe returned from debt talks in the U.S. last week to intense speculation about his imminent sacking. The junta has apparently been keen to see his position in the Cabinet conditional on the success of his anti-inflation drive.

Consumer prices rose by 16 per cent in January, 5 per cent points above the Government forecast, and economists are privately predicting an annual inflation rate in 1983 of over 500 per cent, compared to the Government target of 160 per cent.

Sr Wehbe is, however, reported to have made considerable progress in tying up outstanding aspects of an international aid package aimed at helping his country over its foreign debt crisis. According to foreign bankers in Buenos Aires, the signature of a five-year term loan of \$1.5bn (£980m) will take place before the end of March, and talks are well advanced on the renegotiation of between \$5.5bn and \$8bn of short-term debt which falls due this year.

There is some uncertainty over a \$500m short-term foreign credit with the Bank of International Settlements which has apparently not been disbursed yet.

Bankers also point out that real progress in Argentina's debt negotiations will depend on the outcome of an IMF mission in Buenos Aires before April to monitor Argentina's adherence to targets in its letter of intent, signed at the end of last year.

## Paul Taylor in New York reports on the growth of financial services in the home Pronto brings banking to U.S. living rooms

NO-ONE has quite figured how to arrange for the television set in the living room to churn out dollar bills—at least not legally—but a growing number of U.S. banks are convinced that armchair banking, using a personal computer and a telephone line is more than a gimmick.

Mr John Farnsworth, a senior vice president of Chemical Bank, the sixth largest U.S. bank and head of its recently formed electronic banking division, is a confirmed believer.

His conviction may not be so surprising since Chemical, alone among the major U.S. banks, has introduced one of the few commercially available home banking packages.

The system, called Pronto, enables customers to perform a wide range of banking services and is now being licensed by Chemical to a growing number of regional banks including Crocker and the California Bank, which is 57 per cent owned by Midland of the UK.

1981 and 1982 were when the market research and planning was done," said Mr Farnsworth. "1983 and 1984 are going to be the production years."

He sees the television video game, 18m of which are now installed in the U.S., as the "Trojan horse" for home computers. But many U.S. bankers remain dubious about whether home banking can be made into a profitable bank business or indeed whether the systems can be made sufficiently "user friendly" to attract more than a very limited number of bank clients.

Nevertheless, most bankers

COLUMBUS, OHIO — a group of banks said yesterday it would launch the first in-home banking network in September in South Florida.

Basic One, Southeast Banking, Wachovia and Security Pacific said they formed a joint venture called Videofinancial Service. The joint venture will provide banking services through a South Florida videotext service called Viewdata, a joint venture of Knight-Ridder newspapers and American Telephone & Telegraph's American Bell unit.

would agree that the concept—and the hardware—is at a watershed. They agree that the next two years will determine whether or not such systems become a permanent feature of U.S. bank services in the same way that automatic teller machines (ATMs) have all but replaced the cheque cashing function of the neighbourhood bank cashier.

Currently, about 25 out of the 14,000 U.S. banks are experimenting with or running on a commercial basis, some form of home banking system and the number is expected to double this year.

Chase Manhattan and Citicorp—the second largest bank in the U.S.—are experimenting with the systems and there are persistent rumours that Citicorp has developed its own version to compete with Pronto.

Most of the banks, however, have not developed their own systems from scratch but have used those provided by computer service networks like Compuserve, a subsidiary of H and R Block and the largest videotext company in the U.S. Last year, Shawmut Bank of Boston joined the Compuserve

The new venture will provide software and computer services to banks, enabling them to offer home banking to their customers without the hefty cost of initial development and start-up. Videofinancial has so far signed up 16 South Florida banks and the system could be expanded nationwide.

The videotext system uses telephone lines TV sets. For about \$600, customers can buy an American Bell-made terminal which will translate telephone signals to colour graphics on a TV screen.—DJ

nesses and 200 individuals to use the service. However it is predicting a steady increase in the number of users.

Chemical expects to begin offering its service to 2,000 to 3,000 customers paying between \$5 (\$3.26) and \$10 a month from April. However, the bank is projecting 10,000 paying customers in New York within a few years.

Chemical took several years to design and develop the system before running a trial project involving 200 New York households in 1981.

Pronto will provide full bill-paying services with all the major New York department stores, public utilities and credit cards. So far the bank has lined up 350 retailers to join the scheme.

"Eventually we see one of the main possibilities to be electronic billing," said Mr Farnsworth. "Sears had 25m customer accounts and in five years about 5m of those accounts could be on Pronto."

Before that can be achieved, Chemical will have to expand its system to operate on more versions of home computers.

The current system was designed to work on Atari machines, costing from \$209. Chemical says it has the system running on Apple computers and IBM's highly successful personal computer in the laboratory and is working on other configurations. "We aim to support any home terminal that has 10 per cent of the market," said Mr Farnsworth.

Some banks are rushing into home banking services because they fear that if they miss the opportunity now they could well find other sections of the financial services industry and information groups moving into basic banking business. These banks also believe that home banking could help cut costs at a time when margins are under increasing pressure.

Chemical plans to add tele-shopping and other information services to Pronto, together with stock trading facilities "by the end of this year."

Meanwhile, other companies like Automatic Data Processing has teamed up with CBS and AT and T to provide a videotext service providing home banking.

Mr Farnsworth strongly believes that banks will have to take banking into the home if they are to meet this challenge. U.S. banks, with \$130bn in capital end access to 87 per cent of the population, have a unique opportunity to develop the market, he says.

However, it appears unlikely that the next stage of the banking revolution will happen overnight. Cash is still too important a commodity in the U.S.

## More sackings loom in U.S. toxic waste row

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

CONTROVERSY OVER the embattled Environmental Protection Agency rumbled on in Washington yesterday after the White House demanded the resignation of two more of the agency's senior officials.

The White House said the latest changes would give the agency a "fresh start" after allegations of mismanagement, but a leading Democratic congressman warned that "sacred limbs" would not put an end to the scandal.

Mr Elliott Levitas, chairman of the House subcommittee that first brought contempt of Congress charges against the EPA's head, Mrs Anne Burford, said that Congress had to complete its investigations into the EPA's affairs. At issue is the

agency's handling of potentially dangerous chemical dumps with a \$1.6bn programme set up in 1980.

Mrs Burford has been cited for contempt for refusing to supply documents about the agency's hazardous waste programme, and Mr Reagan has already fired Miss Rita Lavelle, the programme's former head.

The latest dismissal involved Mr Matthew Movick, the agency's inspector general, and Mr John Horton, the assistant administrator. Both are under investigation for irregular conduct, but the White House said they had resigned "without prejudice" and were not suspected of wrongdoing. The aim was to strengthen the agency's senior management.

## Microchip defence R&amp;D planned

BY LOUISE KEHOE IN NEW YORK

THE U.S. Department of Defence plans to pump over \$1bn (£657m) into microchip research in a series of new programmes scheduled to begin in fiscal year 1984. Mr Richard D. DeLauer, U.S. Under Secretary for Research and Development, told representatives of the U.S. semiconductor industry in New York yesterday.

Mr DeLauer said the department would be looking for broad industry co-operation in undertaking the major research programmes. "We will need all the help we can get," he said.

He admitted he did not yet have the full approval for his new budget. Mr DeLauer assured his audience that "you

don't talk about these things unless you have the money."

The biggest programme would be intended to develop super computers many times faster and more powerful than present ones. "The 'nth generation' development programme is the U.S. answer to Japan's Government-sponsored fifth-generation computer programme," he said.

Funding for the programme would begin with \$50m in 1984 and total \$500m over a five-year period, he said.

Other programmes scheduled to begin in 1984 include a \$90m programme to improve the reliability of working devices in semiconductor production, \$176m for "technical insertion" and

\$131m for computer-aided design systems development.

In addition, Mr DeLauer promised to increase funding for the existing very high speed integrated circuits programme, already budgeted at \$300m. That programme, which was planned three years ago, was the department's first funding of chip technology.

The Department of Defence research programmes are intended to produce strategic technology for defence application. The department also hopes to boost the U.S. electronics industry. This reflects growing concern in Washington that the U.S. may lose its leadership in electronics technology.

## UK calls on U.S. to drop defence trade barriers

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR GEOFFREY Pattie, the British Minister of State for Defence Procurement, yesterday called on the U.S. Congress to drop protectionist practices endangering European defence sales to the American market.

He found it disappointing that he had to devote time and effort to the issue when the alliance was faced with the much greater challenge of developing a new generation of U.S. cruise and Pershing 2 missiles in Europe, he said in Washington.

Mr Pattie said that American restrictions on the transfer of technology to the Eastern bloc were beginning to affect joint programmes with the U.S. allies. He said that political pressures in Washington often made it difficult for European companies to take up contracts they had won in fair competition.

After the British company Marconi had taken over the ailing Cincinnati Electronics, its U.S. employees had been treated like foreigners, he complained.

He was disgusted, however, that about 55 British companies had so far succeeded in acquiring "approved bidder" status for contracts under the Trident missile programme.

## Japan's industrial output almost at standstill

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

JAPAN'S industrial production index recorded its smallest year-to-year increase in 1982 since the immediate aftermath of the first oil crisis—when the index actually fell—the Government announced yesterday.

For 1982 as a whole, the index stood at 148.4, up 1.1 per cent in the last three months of 1982, industrial output was running slightly below year-ago levels.

The disappointing behaviour of the index throughout 1982 reflects the continuing decline of Japan's "basic materials" sector—the group of industries producing semi-finished products such as paper and pulp, petrochemicals and non-ferrous

metals—combined with increasing stagnation in the formerly dynamic processing and assembly industries.

Japanese industries such as cars and electronics which had performed strikingly well in previous years did poorly in 1982, largely because of declining exports.

The Ministry of International Trade and Industry, which compiles the industrial production index, forecasts a 0.2 per cent decline in January, to be followed, it is hoped, by a 1.2 per cent rise in February—in both cases from the previous month's level.

Despite hopes of a February recovery the basic trend of industrial production is expected to remain weak.

The virtual lack of movement in the industrial production index contrasts with continued modest growth elsewhere in the Japanese economy. GNP growth for the 1982 fiscal year—ending on March 31—is expected to be close to 3 per cent.

One of the main reasons for the discrepancy between the performance of industry and that of the economy as a whole has been the beginnings of a recovery in spending by consumers.

Consumer spending tends to focus on services which are under-represented in the industrial production index.

## Investors welcome Hong Kong budget

By Robert Cottrell in Hong Kong

HONG KONG investors yesterday signalled their approval of Wednesday's budget by pushing the stock market's Hang Seng index over the 1,000 mark for the first time since September last year.

Yesterday's upsurge took the index up 33.14 points to close the day at 1,030.95.

Stockbrokers had feared that corporate profits tax might be increased from its present level of 16.5 per cent.

Instead, Mr John Brembridge, the Financial Secretary, said that smokers, drinkers, drivers and ratepayers would have to pay an extra HK\$3.3bn (£295m) in indirect tax revenues to keep the budget deficit down to a projected HK\$3.2bn for the financial year.

An analysis of Mr Brembridge's deficit estimates suggests, however, that they should be viewed in the light of two complicating factors.

The first is the establishment in the 1982-83 budget of a Capital Works Reserve Fund, topped up by annual transfers out of the General Revenue Account (GRA) and drawn down to finance non-recurrent public works.

Revised estimates for 1982-83 now show a residual HK\$1.6bn surplus left in the fund. Projections for 1983-84 envisage a net HK\$1.3bn drawdown on that surplus over the coming financial year.

The fund serves, therefore, to reduce the estimated GRA deficit for 1982-83, and increase the projected GRA deficit for 1983-84, if the two accounts are netted off against one another.

The second factor is Tin Shui Wai, the tract of New Territories land formerly owned by a consortium led by Peking's China Resources Company.

The Hong Kong Government announced in July last year that it would be developing a small new town on the site in a joint venture with the China Resources consortium while buying in the surplus land for HK\$1.46bn.

That payment has not been charged against the Government's 1982-83 accounts. In accounting terms, a HK\$1.46bn loan stands on the "assets" side of the Government balance-sheet, offsetting a comparable deferred liability on the opposite side of the ledger.

Michael Thompson-Noel in Sydney looks at Labor's election policies

## Hawke accused of budget 'binge'

IN MOST opinion polls, the Australian Labor Party (ALP) now commands an 8 to 10 per cent lead over the ruling Liberal-National Party coalition in the run-up to the March 5 general election.

In a bid to reduce Labor's lead, the Liberals have launched an all-out assault on the credibility of Mr Bob Hawke, the new Labor leader, and scoffed at the vagueness of Labor's policies.

However, Labor's broad policy approach is now apparent, and in many areas, particularly economic management, wages, and relations with the unions, is far more detailed than the government's. Main points include:

The economy: Labor's campaign theme is "national recovery and reconstruction," based on enhanced capital works spending, some income tax cuts, and support for the private sector.

Simultaneously, Labor claims it would reduce inflation and cut unemployment. By its third year, it claims, real growth will have been restored to 5 per cent, and 500,000 jobs created.

Its first step would be a national economic summit, followed by formation of an Economic Planning Advisory Council to represent the State, business, unions, farmers and welfare organisations.

Public investment would be boosted, with higher government spending on roads, transport, housing, schools, health, power, and communications.

Housing starts would rise by about 18,000 initially, to a target total of 160,000 starts by year three.

Labour says that the total cost of its expansionary measures would be around \$32.75bn (\$1.75bn) in its first full year. However, the per first-year impact on the budget, it claims, would be an estimated \$41.5bn (less than 1 per cent of gross domestic product), allowing for tax avoidance recoupments—at least \$475m in year one—due to changes in timing on unemployment benefits.

These costings are bitterly contested by the Liberals. Mr John Howard, the Federal Treasurer, forecast this week an ALP "binge," and claimed the gross first-year addition to the budget would be \$42.1bn, not \$42.75bn.

The minimum 1982-83 budget deficit under the Liberals, is already \$49bn, against the \$31.75bn under Labor. With a minimum 1983-84 deficit of \$47bn already in prospect.

Labor claims increased borrowings to fund the deficit will be accomplished without raising interest rates and says its budgetary stance will be "supported by firm monetary policy (which will) prevent inflationary growth in the money supply, but be adequate to enable faster economic growth."

It claims it will "maintain balance of payments equilibrium and exchange rate stability," with no change in the present system of determining the exchange rate and no devaluation of the dollar.

Prices and incomes: Labor's accord with the Australian Council of Trade Unions (ACTU), of which Mr Hawke is a former president, covers wages, non-wage incomes, taxes, prices, and industrial relations.

There would be a "streamlined" pricing surveillance authority—but not price controls—and a return to centralised wage fixing.

Non-wage incomes include dividends, capital gains, rent, interest payments, directors' fees and professional salaries. Disincentives to non-wage income, but Labor says its policy means these incomes would not, in general, "move out of line with movements in wages and salaries."

Trade practices: Legislation would be strengthened to promote competition and help curb price rises through stronger regulation of mergers and tougher action against price agreements.

Labor promises immediate cuts in income tax for almost

6m Australians, partly by lifting the tax threshold to \$30,000. Small businesses will be allowed up to 100 per cent retention of profits to fund genuine business operations.

Labor promises tough new measures to curb tax avoidance. Industry:

The ALP-ACTU accord says industrial development policy should be integrated with macro-economic policy to help attain the "paramount objective" of full employment.

There would be an Australian industry development bank, incentives to imports, industry assistance, promotion of Australian ownership and control, "enhanced democratic decision-making," application of resources to downstream processing industries, more protection against imports, and development help for start-up industries (particularly biotechnology).

The Australian steel industry—which virtually means the steel division of Broken Hill Proprietary, the country's largest company—would be "preserved."

Trade protection levels would be maintained and anti-dumping procedures improved. Minerals and energy:

Labor aims to maximise Australian ownership and control of resource rent tax on mining "super profits."

There would be a national energy commission, and an Australian hydrocarbon corporation (the latter with strategic and commercial objectives).

Labor remains totally opposed to establishing nuclear power plants in Australia, or joining in any other stages of the nuclear fuel cycle.

## Liberals warn of Labor split over uranium

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE MUDDLE over the Australian Labor Party's stance on uranium mining and export was seized on yesterday by the Liberal Party to cast doubt on Australia's role in the uranium mining in Australia in the event of an ALP general election win on March 5.

On Wednesday, Mr Lionel Bowen, the ALP's Deputy Leader, said Labor was not against uranium development, but that Labor would apply stringent safeguards to the export of nuclear fuel.

Specifically, Labor's main concern, he said, was that Aus-

tralian uranium did not end up in the hands of the French, unless the French Government stopped its nuclear weapons testing in the Pacific.

Mr Bowen's statement goes against current formal ALP policy which calls for a moratorium and eventual phase-out of all uranium mining in Australia.

Yesterday, Senator Sir John Carrick, Minister for National Development and Energy, said that under a Labor Government, there would be an inevitable dispute with the unions over

uranium, which would threaten the ALP accord with the Australian Council of Trade Unions.

In the Northern Territory Mr Paul Everingham (the Chief Minister), said the giant Pancontinental mine at Jabiru would not be allowed to proceed under Labor if Pancontinental went ahead with its tentative deal with the French. It has already signed a firm contract with British Electric Utilities.

Senator Carrick warned of "massive divisions" in Labor's ranks. "Mr Hawke—the ALP leader—can't dodge clarifying

## Saudis tighten up on imports from Lebanon

Basic differences on security arrangements persisted yesterday at Lebanese-U.S. Israeli talks on a withdrawal by Israeli forces from Lebanon, and Saudi Arabia tightened up on a range of imports from Lebanon, to prevent Israeli goods from reaching its markets, Nora Boustany reports.

"The decision taken by the Saudi authorities to ban the import of certain goods from Lebanon, including goods which only come through Beirut in transit, has caused concern in Lebanese economic circles," the Beirut Chamber of Commerce said.

Delegations from South Africa and Angola have finished a second round of talks on ending an undeclared war on Angola's southern border, and officials said a new meeting would be arranged. Reuter reports from Lisbon.

## Smith passport ban

Mr Ian Smith, the former Rhodesian Prime Minister, has been refused a passport to travel to South Africa for medical treatment, our Harare correspondent reports.

## Indian businessmen fear fresh tax burdens

BY K. K. SHARMA IN NEW DELHI

Indian businessmen cross their fingers and hope that the Finance Minister will not add to their tax burdens when he presents his annual budget on February 28.

This year, the tension is so great that they are also keeping their fists clenched and their eyes closed, probably offering silent prayers as well.

India's corporate and personal taxes are among the highest in the world. An additional fear this year is that the reverses to the political fortunes of Mrs Indira Gandhi, the Prime Minister, could mean further pressures for populist economic measures to improve her image and that of her battered Congress (I) Party.

So far, Mrs Gandhi has just tinkered with options open to her. There has been a minor cabinet reshuffle, civil servants have been told to improve their work, and new committees have been formed to study economic problems.

The drastic measures expected to improve the Government's political appeal are awaited. Some think that the annual budget could be the first.

The Indian economy needs to be revitalised after having gone through a period of drought, followed by a drought, since its mainstay, agricultural production, still depends heavily on monsoon rains.

THE INDIAN Government yesterday raised railway fares and freight charges steeply to yield additional revenues of Rs 4.9bn (£322m), a record for any year. Postal charges were increased to raise another Rs 700m (£46m).

Since the Government last week imposed higher petroleum prices to raise Rs 8bn, the indications are that the Government is on a major revenue resources drive in advance of the budget.

The downward plunge has coincided with Mrs Gandhi's state election reverses which must force her to formulate her strategy for the general election next year.

The economy can ill-afford populist measures because the key indicators are bleak. There has been a major setback in agriculture and food imports have been resumed after a fall in annual production.

Industry is sluggish with growth in 1982 unlikely to exceed 4 per cent while the balance of trade remains at the high level of Rs 55bn.

There is common agreement that the solution lies in higher production. The problem is that the Government faces a resources crunch, both externally and internally,



Mr Robert Hawke



## WORLD TRADE NEWS

# India expected to invite Rs 2bn port contracts

BY JOHN ELLIOTT IN NEW DELHI

THE INDIAN Government is expected next week to name about 15 international civil engineering contractors from Europe, the Far East and the U.S. who are to be invited to tender for the first stage of a \$450m port development at Nava Sheva near Bombay.

The contractors have been chosen from 33 applicants and will be expected to submit their tenders by June so that work can start in October after the monsoon.

A final list is now being vetted by the World Bank, which is providing about half the finance. The contract will be worth about Rs 2bn (£120m) and is one of the largest civil engineering projects India has ever put out to international tender.

It is already clear that the final list includes two British contractors: Taylor Woodrow, which has linked up with Hindustan Construction of Calcutta and a consortium of Costal and Paulings which will involve Alcons of Bombay if it wins the contract.

From the Far East, the list will include Hyundai of Korea, which is believed to be especially keen to win work in India. A consortium of Japanese trading houses and contractors will embrace Mitsubishi, Okara, Toyo Harbour, and Penta Ocean. A separate application involving Mitsui is not expected to be accepted.

Other companies that will be invited to tender are thought to include: Impregilo of Italy; Interbeton of Holland, which has linked up with Continental Construction of Delhi; Brown and Root, from the U.S.; and a consortium of BCOM and SPPA of France. Hoechst of Germany may also be in the list although another German company—Bilfinger—is a possibility.

Competition for the work is expected to be tough because of the worldwide recession. The 33 contracting groups that applied late last year to be qualified as tenderers have been judged on a points system according to their experience, financial status, organisation, and technical resources.

The Indian Government hoped to persuade them to submit only one application from each country. But this was impossible to organise in several countries. Including the UK where Taylor Woodrow and the Costal-Paulings consortium rejected suggestions from the British Government that they should combine.

The contractors do not stipulate that the tenders must have an Indian partner. But the winner is almost certain to arrange such a link-up in order to tap India's abundant sources of cheap construction labour. The contract will involve 1,800 metres of docks, 1m sq metres of road and paved areas, and about 10m cu metres of earth work.

## Prospects for Yacyreta project improve

By Jimmy Burns in Buenos Aires

THE PROSPECT of an early decision on the future of the \$100m (£65m) Yacyreta hydroelectric project planned on the Argentine-Paraguayan border has improved considerably over the last week. The start of the main civil works could now take place by November, according to Argentine Government officials.

This follows a breakthrough in a major battle concerning the proposed participation in the construction of Yacyreta of European and local companies.

There has been no detailed official announcement. It is widely understood that the Franco-Italian consortium Dumez-Imperio agreed this week with a group of local companies to reduce slightly its participation in the main civil works and to increase substantially the Argentine and Paraguayan share.

The proposal is now in the hands of the Ente Binacional Yacyreta, the Argentine-Paraguayan entity set up to supervise the building of the project. Final acceptance of the \$145m bid led by Dumez-Imperio must also await consideration by the World Bank and the Inter-American Development Bank.

## INDONESIA-SINGAPORE OIL TRADE

## Barter deal sets precedent

BY RICHARD COWPER IN JAKARTA

INDONESIA'S MOVE this week to use bartering in oil as a means of continuing major trade deals with neighbouring Singapore represents a sharp widening of the south-east Asian nation's controversial counter trade policy.

The Government's barter scheme, introduced 14 months ago, was originally intended to link imports of capital goods to exports of a wide range of products—excluding oil. This has required foreign partners in investment deals to buy Indonesian commodities to the value of their individual contracts.

Pertamina, the state-owned oil concern, announced Tuesday it would seek to limit imports of refined oil products from Singapore by requiring future

contracts to be negotiated on a barter instead of a cash basis.

To date Indonesia's barter, or counterpurchase policy, has been unsuccessful. Despite the Government's hope that the scheme would boost the country's export earnings by \$2bn (£1.3bn) a year, since it came into force, only \$346m worth of government purchases have been completed under counter purchase terms.

To date foreign contractors have only been able to export Indonesian goods valued at about \$60m, less than 20 per cent of their obligations.

Under the new counter-purchase provisions Singapore-based oil companies offering fuel oils to Indonesia will be required to buy an equivalent value of low sulphur waxey

residue (LSWR) from Pertamina. For some time Indonesia has had problems with marketing this product which many traders say has been vastly overpriced in a falling market.

Pertamina was given a vote of confidence yesterday by one of its major foreign clients in the face of mounting controversy over the oil company's alleged difficulties in meeting about \$250m worth of unpaid bills for oil refinery expansions.

A senior official of the Bechtel Corporation of the U.S., believed to be owed about \$100m by Pertamina for work completed on a 300,000 b/d expansion to a refinery in East Kalimantan, said in Jakarta yesterday he had "no doubts that Pertamina would and could pay its bills."

## Italy and Algeria agree on gas supply

BY JAMES SUXTON IN ROME

ITALY and Algeria appear to have resolved their outstanding differences over the issue of gas supplies via the trans-Mediterranean pipeline. ENI and Sonatrach, the Italian and Algerian state energy companies, initialled a technical agreement in Algiers yesterday, and formal signing is expected to take place March 16.

Italy is to take 12bn cu metres of gas a year from 1986 from the pipeline, completed in 1980.

Last September Italy agreed to pay Algeria a price considered to be at least 40 cents per million British Thermal Units of gas over the economic value of the gas. The Italian Government agreed last weekend on a method of compensating ENI for the "political" premium it must pay on the gas.

According to Sig. Nicola Capria, the Italian Foreign Trade Minister, Italy has secured greater "flexibility"

from Algeria on the amount of gas it must take each quarter over the 1983-85 period, although the maximum of 20.3bn cu metres over the period still stands. Supplies are on a take-or-pay basis and Italy is uncertain how much gas it can absorb.

Algeria also agreed to reconsider the formula on which the gas price is based in January 1984, taking into account world energy prices of the time.

## Philippines steel plant talks down to 'final details'

BY EMILIA TAGAZA IN MANILA

A MULTI-MILLION pound deal for British and other foreign corporations to set up an \$800m (£525m) steel complex in the Philippines appeared closer to signing yesterday with an announcement that contract details could be finalised in two weeks.

Mr Roberto Ongpin, the Philippines Trade and Industry Minister, told a news conference that representatives of Davy McKee of the UK and Voest Alpine of Austria and a consortium of Japanese and European companies were in Manila to finalise "certain details."

Mr Ongpin confirmed that letters of intent had been awarded to a consortium of Marubeni, Kawasaki, Kobe Steel, Mitsubishi Heavy Industries, Krupp and Ube Industries for the first phase of the complex, an iron-making plant. Letters of intent also had been awarded to Davy McKee and Voest, for a second phase.

The Philippines Government, however, expressed concern about the contract's protection clauses, specially the performance and "force majeure" clauses and about the cost-escalation formula to be used.

Mr Ongpin said that if the parties fail to agree on the protection clauses, the Government will reopen negotiations with

the other original bidders — the group of Lurgi of West Germany for the iron making plant, and the Japanese consortium of Hitachi Zosen, Nippon Kokan and Marubeni for the steel plant.

The Philippines Government and the foreign companies have so far agreed on the following provisions:

● Total project cost. Including construction and interest costs, will be financed by the contractors.

● Export credits will have a maturity of 12 years with a grace period of five years.

● The Philippines Government will not pay anything for the project during the first five years of construction.

● The yen loan which the Japanese interests helped arrange will carry an interest rate of 8.7 per cent.

● The sterling loan which Davy McKee helped arrange has a fixed interest of 10 per cent.

Mr Ongpin also said that the UK Government has committed a financial grant of £25m as part of the financial package.

On the third phase of the complex, which consists of a steel rolling plant, Mr Ongpin said negotiations are going on with Bethlehem Steel of the U.S. which has offered a used rolling mill for \$60m.

## AIRBUS CAMPAIGN TAKES WING

## Roadshow in Japan

BY JUREK MARTIN IN TOKYO

M BERNARD LATHIERE, president of Airbus Industrie, yesterday stepped up the European consortium's vigorous campaign to try to persuade Japanese airlines to buy its A-300 and A-310 passenger aircraft.

He was received by none other than the Japanese Prime Minister, Mr Yasuhiro Nakasone, at a meeting arranged by Mr Shochiro Honda, legendary founder of the Japanese car and motor cycle company.

Mr Honda, reported afterwards that Mr Lathiere has asked the Prime Minister for co-operation in the Airbus sales campaign, but he did not divulge the Prime Minister's response.

Airbus has already sold nine A-300s to JDA, the domestic airline, and its principal hopes now are centred on Japan Air Lines (JAL). The third Japanese carrier, All Nippon Airways, recently committed itself to buying as many as 40 Boeing 767s.

JAL is due to decide later this spring, possibly in April, what to purchase to replace its ageing fleet of McDonnell Douglas DC-8 airliners, which are now being phased out of service.

Currently JAL, which will order about 10 new airliners, is looking at five candidates—the Boeing 757 and 767, the Airbus A-300 and A-310, and the MD-100, a version of the McDonnell Douglas DC-10.

Its under-secretary, a company spokesman, are for a medium capacity (200-seat) aircraft capable of meeting both its long and short haul requirements.

JAL's final decision is, of

course, already a hot international political issue. Last month, on his tour of Europe, Mr Shintaro Abe, the Foreign Minister, was impetioned by both Mrs Thatcher, the British Prime Minister, and President Mitterrand of France on behalf of the Airbus.

The Foreign Ministry would, in fact, probably favour the Airbus over its American competitors. Mr Abe himself is understood to have told JAL's management that he hopes it will take trade imbalances into account.

But the Ministry of Trade and Industry (MITI), which carries much more clout in commercial decisions than the Foreign Ministry, seems more likely to come down on Boeing's side. A prime reason is that Japanese industry is approximately 15 per cent participant in the 767 project, a step along MITI's path of eventually promoting an effective Japanese commercial aviation industry.

Another institutional factor in the U.S. favour is that the Government's Japan Development Bank has let it be known that it is prepared to offer finance to Japanese purchasers of American aircraft—a facility not yet available to aircraft produced outside the U.S.

For the record, the Japanese Government's official position is that the decision must rest with JAL. With the trial of former Prime Minister Yasuhiro Tanaka in the Lockheed bribery case on everybody's mind, it would, to put it mildly, be impolitic for any politician, especially a Cabinet Minister, to be seen to be influencing the JAL board.

## Grim warning on EEC information technology

BY WALTER ELLIS IN AMSTERDAM

SO LONG as trade barriers are maintained within the EEC, Europe cannot hope to catch up with the U.S. and Japan in information technology. And without parity in this vital field, the competitiveness of Europe for the struggle has properly begun.

This grim view of Europe's prospects on computers was given yesterday by Mr Frans Andriessen, the European Commissioner for competition policy. Speaking at the opening in Zeist, near Utrecht, of a sophisticated new computer centre for Rabobank, one of the Netherlands' two largest banks, Mr Andriessen said that an agreed Community policy on the information market was an urgent necessity.

The U.S. and Japan were large and cohesive markets, while the European market remained in many ways fragmented. Industry in Europe represented no less than a third of the world market for information technology, yet only 10 per

cent of the world market was served by European manufacturers. In America between 1972 and 1979, the number of computer terminals had increased from half a million to more than 2m. In Europe during the same period, the increase had only been from 100,000 to 400,000. Per 1,000 of the working population, the U.S. in 1979 had six times more computer terminals than Europe.

Mr Andriessen called for the setting up of a framework in which an EEC policy on information technology could be shaped. It was important for Community trade as a whole and for each of the member states. Only with a joint strategy and a unified approach could the benefits of scale be enjoyed within Europe.

Rabobank's new computer centre was built at a cost of £112m (\$45m) and will handle two-thirds of group accounting. The remaining one-third will continue to be processed by an existing centre in Eindhoven.



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## International Property and Building Review

Every Friday, the Financial Times publishes a detailed review of the activities in the UK and international property markets. Specialist FT writers look at the background to the week's headline making news, profile leading personalities and examine trends in the property development market.

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## UK NEWS

Freeports  
now likely  
in the  
autumnBy Anthony Moreton,  
Regional Affairs Editor

THE UK Government is likely to remove legal obstacles to the setting up of freeports through a clause in the Finance Bill after the March 15 budget.

This means a small number, probably only two or three, could be set up in the autumn.

The Government's own inquiry into freeports is expected to be published next week. Last night it was with Sir Geoffrey Howe, Chancellor of the Exchequer.

The report is likely to back the Customs and Excise view that there is little to be gained from freeports in Britain, as most of the claimed advantages for such areas are already available, but the inquiry is thought to have recommended the approval of a cautious experiment.

This would follow the precedent set in 1980 when the Chancellor of the Exchequer launched a few experimental enterprise zones and announced an extension of the scheme two years later.

Ministers have been pressed by MPs and local authorities since the freeports inquiry was set up under Mr Jack Bruce-Gardyne, Economic Secretary to the Treasury, just before Christmas.

They have been urged that freeports should get the go-ahead and that particular sites should be designated.

This pressure has centered on Scotland following the Scottish Committee's recommendation in December that there should be a freeport at Prestwick airport as the first of three in that country.

There is, however, no likelihood of sites being named in the report or of the Chancellor of the Exchequer announcing names before the Finance Bill becomes law in July.

Freeports are areas treated as being outside the Customs frontier of the country in which they are situated. Goods enter duty-free, are made up and then exported duty free.

Companies operating within them pay reduced taxes and the hope is that they generate employment quickly. They are rigorously controlled by Customs and Excise and are surrounded by a high security fence.

Thatcher considers law  
on essential services

BY IVOR OWEN AND PETER RIDDELL

IN THE wake of the water workers strike, the Government is examining a proposal to make the maintenance of essential services a statutory duty, Mrs Margaret Thatcher, the Prime Minister, revealed in the House of Commons yesterday.

She spoke of the possibility of legislation on the issue when condemning the strikers for imposing hardship on young and old alike.

Mrs Thatcher clashed angrily with Mr Michael Foot, the opposition Labour Party Leader and in the course of noisy exchanges described him as "the striker's friend". To cheers from the Labour benches, Mr Foot told the Prime Minister that he had not condemned the strikers because "I think they have a right to justice even under this Government".

Mrs Thatcher retorted: "Do not the consumers, pensioners and families have the right to justice?"

She maintained that the strikers had broken an agreement requiring them to accept binding arbitration in the event of failure to achieve an

amicable settlement with the employers. They had also broken an agreement on the role of the mediator who had been appointed by the advisory, conciliation and Arbitration Service (Acas).

Amid Conservative cheers, the Prime Minister deplored the fact that the strikers had been prepared for their own personal advantage to attempt to withhold essential commodities and services.

Mr Foot maintained that if the Prime Minister wanted to avoid such strikes she should stop listening to Mr Norman Tebbit, the Secretary, whose advice had resulted in the number of working days lost through industrial disputes under the present Government being 40 per cent higher than under the last Labour Government.

The Cabinet yesterday discussed the withdrawal of legal immunities from strikers if they did not follow procedure agreements. There is no time for legislation in the current parliament and any proposals will

appear in the Conservatives' election manifesto.

The Prime Minister is clearly annoyed at both the level of the water settlement and about its possible impact.

Mr Tebbit, in evidence to a Commons committee 10 days ago, hinted that legislation was being considered to ban strikes in essential services.

Senior ministers appear divided about such action. There is widespread opposition to the idea of no strike clauses, because of their alleged impracticality and the high cost of obtaining their inclusion in pay deals.

The more likely option is the removal of legal immunities for breaking contracts from those who do not follow procedure agreements. This would cover the failure to observe binding arbitration in the water dispute. But there is no agreement among ministers about such a proposal.

Airship  
company  
wins U.S.  
contract

By Lynne McLane

AIRSHIP Industries has been awarded a \$500,000 contract from the U.S. Government for one of the company's airships. It is to be used by the U.S. Navy in maritime surveillance and patrol roles. The British Royal Navy will evaluate the results of the trials.

The company announced this yesterday ahead of the expected launch of its one for two shares right issue on Monday, which is designed to raise £5.5m.

The rights issue is linked with the application by Airship Industries to join the Unlisted Securities Market. The prospectus will be issued on Monday when Hambros and Orion, the lead underwriters, will introduce the shares.

The £5.5m is needed to fund the rest of the company's programme to gain the Civil Aviation Authority's full airworthiness certificate for its airship. Its only existing airship, the Skyship 500 based at the Royal Aircraft Establishment at Cardington, Bedfordshire, has a "special category" certificate of airworthiness, which allows only limited operations and testing.

The extra finance is also wanted to fund the company's forecast production programme. This includes completing the construction in Canada of the second production Skyship 500, for lease to the U.S. Naval Air Systems Command, the U.S.

Naval Air Development Center and the U.S. Coastguard, under the terms of the \$600,000 contract for eight months of trials and evaluation.

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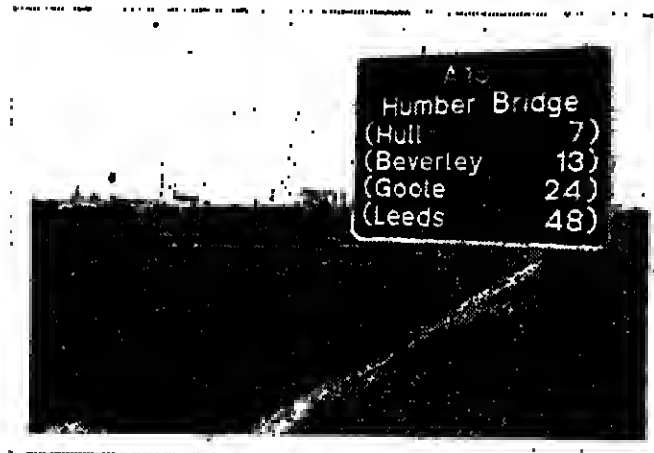
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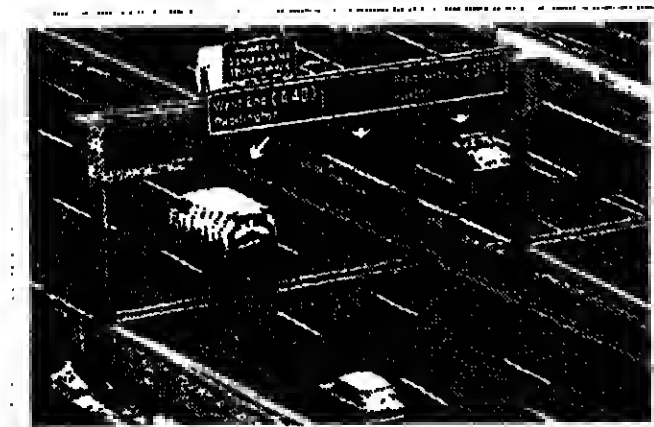
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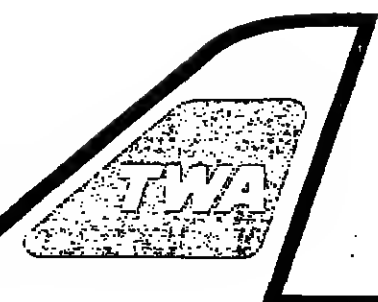


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## UK NEWS

## Power cuts plan in return for lower tariffs

By Geoffrey Charlish

THE ELECTRICITY Council is considering schemes by which supplies to consumers can be interrupted on an agreed basis at peak demand periods in exchange for reduced tariffs.

A similar arrangement was initiated some years ago by British Gas with its large industrial customers. The electricity schemes, however, would involve the domestic consumer.

One of the schemes, called Radio Teleswitch, makes use of control signals transmitted inaudibly along with BBC Radio Four long wave programmes.

The idea is to avoid switching additional generators into the national grid at peak demand times because these are usually more costly to run than the big machines used for most of the day.

Consumers would not lose their whole supply. Instead, items such as immersion heaters and space heaters would be selectively switched off for perhaps 15 minutes, so that the effect would probably not be noticed. In return, the area electricity boards would offer a lower tariff during periods subject to supply interruption.

Special radio receivers for installation in the meter cupboard are being made by GEC Measurements and Sangamo Schlumberger and 3,000 of these will be deployed by the end of this year, allowing public reaction to the idea to be judged.

Radio Teleswitch is only one of three systems presently under consideration.

Another system, called Mainsborne and developed by Thorn-EMI, uses the mains cabling itself to send control signals. It is the subject of a trial at Milton Keynes Buckinghamshire, (where the first house was equipped this week) and London.

Since the cable allows two-way communication, meters can be read remotely by the area boards and customers could even pay their bills "over the wire."

The other approach, called CALMS (credit and load management system), will also allow data to go from consumer to supplier and originates in the South Eastern Electricity Board. In this case, the household telephone line is used for communication.

## Miners in vote on strike over pit closures

By Robin Reeves

THE RESULTS of the South Wales miners' ballot on an all-out strike against pit closures from next Monday will be officially unveiled this morning. If the vote is in favour of strike action, Welsh miners are likely to appeal to the National Union of Mineworkers (NUM) to spread the stoppage to other coal fields.

As the final votes of the coal field's 23,500 miners were being counted yesterday afternoon, the four-day closure underground in protest by miners at the Lewis Merthyr colliery, which faces came to an end.

But another colliery joined the eight pits on strike in sympathy with the Lewis Merthyr protest, bringing the total number of Welsh miners who have already stopped work to more than 5,000.

The Lewis Merthyr men returned to the surface to load appliances from miners at the colliery. The coal board describes mining conditions in the 100-year-old colliery as "hopeless," but the NUM says it hopes the ballot results will show that the protest has been worthwhile.

## Radiation 'unlikely cause' of leukaemia at nuclear plant

By a Special Correspondent

DR JOHN BONNELL, chief medical adviser to the Central Electricity Generating Board (CEGB), said yesterday it was unlikely that leukaemia among staff who had worked at the Sizewell A nuclear power plant in Suffolk was the result of radiation exposure.

He was giving evidence to the public inquiry into the proposed Sizewell B station, which, if approved, would be Britain's first pressurised water reactor (PWR).

Dr Bonnell said four cases of leukaemia had occurred at the A station, three of which had resulted in death. The occupational doses of radiation received by the four individuals was very low. The collective dose at the station over the years it had been operating was among the lowest of the CEGB's nuclear power plants.

If the two leukaemia deaths up to the end of 1982 were radiation induced, he said, and if it were assumed a similar dose would have the same effect on other staff, then 37 deaths would have occurred at CEGB nuclear plants over the same period. In fact, there had only been one other leukaemia death elsewhere.

The expected number of leukaemia deaths, based on national averages, the number of years the board had operated nuclear plants and the age distribution of the workforce, would have been about three.

Dr Bonnell said the analysis did not include leukaemia incidence among ex-workers. But the board was participating in a national registry of radiation workers which was tracing workers who had ceased to be classified as receiving a radiation dose. This study would not be completed until the end of this year at the earliest.

The CEGB did not expect that the incidence of leukaemia in the ex-worker population would be any different.

In the meantime, he said, the board could say that in-service data gave evidence of an elevated leukaemia death rate among its radiation workers.

Dr Bonnell stated that, even if the death last month of an ex-Sizewell A worker had occurred while he was still employed, it would not alter the conclusion.

He added that radiation doses received by workers at CEGB nuclear plants were well below the limit recommended by the International Commission on Radiological Protection.

## ALARM AT JOB LOSSES AND LACK OF DEMAND

## Foundries fear future

By Arthur Smith, Midlands Correspondent

MR TERRY DAVIES is chairman of Birmid Qualcast foundries' division, one of the biggest iron foundry operations in Western Europe. He has cut its labour force from 12,000 to 4,000 in little more than five years.

"We are not now talking about the 8,000 Birmid Qualcast workers who have gone," he said, with a note of anger in his voice. "Our concern is where we go from here - what happens to the 4,000 workers who still remain?"

Mr Davies is one of the leading figures behind the Association of Major Castings Manufacturers, launched this week to sound the alarm to both customers and the Government about the unabated decline of the foundry industry.

From his headquarters at Smethwick in the West Midlands, it is possible to see acres of derelict land once occupied by foundries. "We have done everything that was required," he said. "We have boosted productivity. We are internationally competitive. What more can we do?"

His feelings are shared by many West Midlands industries that their sectors have done all that the Government has asked of them, but are still handicapped by lack of demand.

The Association of Major Castings Manufacturers has grown out of informal talks about the state of their motor industry customers. All the big names are members: Midland Industries, Brockhouse, Du-

port, Castings, Triplex and Butler Foundries.

They claim to account for 85 per cent of the independent castings going to the automotive sector and fear that, on present trends, their sector could be swept away with a few years.

The rapid decline of the industry has already set alarm bells ringing within the West Midlands county council. The county, with its heavy concentration of manufacturing, has been hardest hit by the upsurge in unemployment.

Research by the county's economic development unit, set up to regenerate industry, suggests foundries are second only to the motor vehicles industry and account for nearly 9 per cent of manufacturing employment. The unit has warned that up to 15,000 jobs could go over the next 18 months.

The gravity of job losses is the more acute in the West Midlands because particular districts are dependent upon the foundries: Smeth-

wick, already troubled by chronic unemployment, has about one in three manufacturing jobs concentrated upon foundries.

On historical trends the foundry industry suffers more than its customers - and they have taken a battering. Nowhere is the picture more clear than in the automotive sector. UK production of cars has slumped from 1.6m in 1963 - hitting a peak of 1.74m in 1971 - to fewer than 888,000 last year.

The fall in commercial vehicle output over the same period has been from 403,000 to 269,000, with the peak of 408,000 being reached as recently as 1972. Tractor output has fallen in the last two decades from more than 229,000 units to only 94,000.

The great irony for the foundry companies is that the previous Labour Government introduced aid schemes which encouraged some £380m investment. But just as the new capacity was coming on stream, markets started to fall away.

Now, the big companies are being undercut not only by small-scale domestic foundries but also by imports. The big complaint is against Spain with its emergent motor assembly industry, where import duties are anything from 33 to 38 per cent.

By contrast, Spanish castings face a duty of about 4 per cent to come into the UK.

## Britain unable to impose conditions on Argentine loan

By Ivor Owen

BRITAIN could not impose conditions on new loan facilities being arranged for Argentina which would prevent its buying armaments, Sir Geoffrey Howe, the Chancellor of the Exchequer, told the House of Commons yesterday.

His defence of the involvement of British banks in the provision of loans for the Argentine junta, while it continues to refuse to declare a formal end to hostilities against British forces in the South Atlantic, was ridiculed by Opposition MPs and caused some unease among Government supporters.

Mr John Wilkinson (Conservative), criticised the "bland" explanation offered by the Chancellor. He insisted that it was unsatisfactory that British banks should be engaged in negotiations with a government which had not renounced the use of force as a way of resolving the dispute over the Falkland Islands.

Sir Geoffrey stressed that British banks had very substantial and long-standing financial interests in Argentina. Loans amounting to about \$2.2bn had been approved by the International Monetary Fund (IMF) in support of an economic stabilisation programme, to be undertaken by the Argentine Government.

International banks, including British banks, had signed a short-term bridging facility for \$1.1bn at the end of last year and were still negotiating a \$1.5bn medium-term loan.

Mr Peter Shore, Labour's shadow Chancellor, called on Sir Geoffrey



Sir Geoffrey Howe

to explain why he had allowed the British member of the executive board of the IMF to agree to a further loan to Argentina, when it was known that the junta was spending excessive amounts on military hardware.

Sir Geoffrey replied that the reality of the position was that Argentina would be able to buy arms for as long as she was able to continue to achieve a surplus on her trading account.

But her capacity to buy arms would be significantly reduced by putting the IMF programme into place. Its implementation would require substantial adjustments to the Argentine economy.

## Monopolies inquiry on book clubs

By David Churchill

A MONOPOLY inquiry into the way in which the major book clubs exclusively tie-up the publishing rights to best-selling books for several years is expected to be launched shortly by the Office of Fair Trading (OFT).

The OFT has written to the major book clubs and other interested organisations - such as the Publishers Association and the Society of Authors - informing them of the proposed investigation. The clubs have been given until today to raise any objections.

If these objections do not change the OFT's view, then the issue is likely to be referred to the Monopolies and Mergers Commission next month for a full-scale monopoly investigation.

According to the OFT's letter - which has not been published - it is concerned that the exclusive tie-up of rights to books by the big clubs "may act to the detriment of other, smaller book clubs and may also provide a barrier to entry in the market by new clubs."

The letter continues: "The acquisition of exclusive rights to the more popular or important titles is likely to limit the number of good or attractive titles remaining available for inclusion in the portfolios of other book clubs."

The OFT's letter also emphasises that the proposed investigation is limited to "the book club segment of the total book publishing and retailing market."

## Dealerships to be cut by Rolls

By John Griffiths

ROLLS-ROYCE MOTORS is cutting its UK dealer network by 20 per cent as the first stage of a worldwide review of its 250 outlets in 45 countries.

The company said yesterday it was reducing UK distributors from 71 to 57, plus 20 service outlets, for "geographical" reasons. It denied the move might be linked to last year's steep slide in sales, especially in the UK, where they dropped by 34 per cent, from 1,216 to 805.

Last year Rolls-Royce predicted the U.S. would become its largest single market. This happened but U.S. sales still fell by 20 per cent, from 1,216 to 971, and only a boost from lower interest rates prevented the drop from being steeper.

Rolls-Royce said, however, that the review is likely to lead to the network being expanded in some countries. The U.S. is one likely area. Mr George Penn, Rolls-Royce's chief executive, has previously said: "All that stands between us and more sales in North America is more dealers."

The company has about 70 distributors and servicing outlets in North and South America, about 40 in Europe, 26 in Asia and Australia, 30 in Japan and 10 in the Middle East.

Last year's total sales were 2,987 and production fell by 22 per cent. Rolls-Royce is aiming for 2,400-2,500 this year, with a planned increase in the export share from 80 to 70 per cent.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# The deaf ear that imperils corporate understanding

UK employers are slow at sounding out employees' attitudes on their working environment. Arnold Kransdorff reports



LIFE will never be the same again for one of Britain's medium-sized specialist construction groups — thanks to an employee attitude survey.

Lately, the company's chairman, who does not want to be identified, became increasingly puzzled about the fact that his managers seemed reluctant to accept increased responsibility.

He, like most captains of industry for whom ambition had been an all-consuming passion, thought that promotion was a basic tenet of corporate life. Quite apart from the fact that his managers were contradicting one of his articles of faith, their unwillingness to accept high office was not helping him expand the business.

Today he is in the process of organising a fundamental restructuring of the company to take account of their lack of ambition. Although other factors were clearly involved — the recession for one — an important element in the decision to make changes was the result of an employee attitude survey aimed at finding out what made his workforce tick.

The survey, according to Richard Aston of Inbicon, the management consultant who carried it out, revealed that not all managers wanted to compete for top jobs.

"It became very clear that the majority of managers were aware of their personal limitations and didn't want to feel constantly threatened by the organisational assumption that they should always be striving for the next post," he said. "It also revealed that there was a small number of managers who were prepared to take the bit between their teeth when encouraged."

Largely as a result of this intelligence, the company is changing its corporate structure from a divisional operation — highly centralised — into smaller profit centres. "This allows the managers to settle in positions in which they are more comfortable and therefore more effective," he added.

The construction company's restructuring is just one example — albeit a radical one — of the outcome of an employee attitude survey.

Such surveys have been used in British industry as far back as the mid-1930s but have never been a popular management tool, as they are in the U.S. Most of the work in the UK is done by freelance academics, followed by independent research agencies, usually a division of a management consultancy, a few companies like IBM have their own in-house departments. In the UK these surveys are often viewed somewhere between scepticism and disdain by

employers and with suspicion by employees, who feel that there must be some devious motive behind management's intentions. The companies which specialise in conducting employee surveys stress that this attitude can usually be changed if the exercise is conducted "sensitivity" — by explaining what the objectives are and undertaking to feed back the information.

According to a survey by Urwick, Orr and Partners, management consultants, only 17 per cent of a sample of more than 400 large British companies have ever used employee attitude surveys.

By contrast U.S. companies are more positive. A recent survey by the Conference Board, a non profit-making research institution with offices in the U.S., Canada and Europe, showed that 49 per cent of a sample of more than 500 large American companies used attitude surveys; more than a fifth used them regularly.

Although employee attitude surveys can take various forms, in the UK they are frequently used to gauge the effectiveness of employee communications. This emphasis has been evident since legislation was enacted in the latter half of the 1970s to encourage companies to disclose more information to their employees and with the recent

preoccupation of the EEC with increasing worker participation. Typically, a company would ask its employees what they thought of its in-house newspaper or the simplified employee report accompanying the annual report and accounts. British Petroleum has recently carried out attitude surveys on two of the company's four main house journals "to see whether they are doing the job they're supposed to", so has Rolls-Royce, which wanted to find out what its workers thought of it as a communication.

Usually their reactions to publications lead to changes in layout and/or editorial emphasis — "all geared to improving the receptivity of downward communications," says BP.

While this somewhat unspectacular application probably downgrades attitude surveys in the eyes of many less professional managers, the reasons why British industry has never warmed to them are fundamental to the UK's industrial malaise — at least according to many of the companies which specialise in the field.

Mike Arnott, joint managing director of the public relations group Charles Barker-Lyons, which has conducted employee attitude surveys for companies like British Telecom, the Bank of England, Rowntree Mackin-

tosh, Honeywell and Lucas, believes that British managers generally show a deliberate disinterest in the views of their employees.

"In the first place most companies don't want to know the truth. It scares them, so they voluntarily don't court it," he says.

"Secondly, they believe — probably rightly — that attitude surveys raise employee expectations, which makes it imperative for the results to be carried through. Companies are often reluctant to do this because it takes up a lot of management time."

Arnott also believes that British managers are "just plain sceptical about their value."

Dr David Frankel of Hay Management Consultants, broadly agrees. His company is one of the larger specialists in the field in both the U.S. and the UK.

Explaining the different attitudes of U.S. and British companies to employee surveys, he says: "Americans feel more comfortable about giving information. They feel that if you give information, you have a right to get it back."

Indeed, the American Psychological Association has laid down that a requirement of attitude surveys is that the information

must be made available — and all researchers have to belong to the APA.

"In the UK anyone can do an employee attitude survey — you don't have to belong to any particular body," says Frankel.

He also points out that questionnaire responses are generally much higher in the U.S. "In the UK companies usually don't allow their employees to fill out questionnaires at work. By having to do them at home, many employees just toss them away."

Employee attitude surveys are also a small but growing business for Market and Opinion Research International, which last year earned fees of around £250,000 from 14 separate projects.

Both Mori and Hay have been in the business for about 15 years in the UK and between them have worked for little more than 500 different clients, an indication of how few British companies get involved in employee attitude research.

Roger Davies, Thomson Travel's managing director, says that the company is now working hard at getting as much feedback as possible from quarterly briefings for senior managers and all-employee monthly briefings.

Communications — in its fullest sense — is clearly the operative word when it comes to finding a lesson for British industry.

Long famous for the deaf ear it turns to its workers, it ignores the employee attitude survey at its peril.

by intuitive hunch, the morale of their workforce and their primary grievances and dissatisfactions. Few can state with any certainty how effective their internal communications are."

Among Mori's projects have been an investigation into employee views of a proposed new production line at Pedigree Perforators, a look at the impact of incentive schemes on the performance of salesman and service engineers at Rank Xerox and a study for the German-owned BASF group into the effect of foreign ownership on British employees' attitudes.

Mori was also the author of a far-reaching study into staff attitudes at Barclays Bank in 1974 — the largest attitude survey that has ever been done in the UK. It covered more than 46,000 employees after an uncomfortable period of national pay restraint and the three-day week.

As a result of the survey, action was taken in a number of crucial areas affecting staff morale.

In response to concern about pay, for example, Barclays improved certain fringe benefits. Elsewhere, many employees were unsure of their individual career development; Barclays immediately brought in a system which allowed people to discuss their assessments, reports and career prospects.

One of Mori's more recent large studies has been for Thomson Holidays, where more than 1,100 employees were polled. Mori was able to make comparisons with responses to similar questions in other client surveys — thanks to a data bank of information that has been built up over the years.

In Thomson's case Mori was able to tell its client that it was an above-average communicator — but only downwards. Nearly three-quarters of Thomson's employees thought they were fully or fairly well informed, against an average of 52 per cent in previous client surveys.

However, Thomson did not seem to be as good at receiving information as giving it. A third of the workforce said they were afraid to speak their mind.

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Communications — in its fullest sense — is clearly the operative word when it comes to finding a lesson for British industry.

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\* See this page February 23.

# Cost of expatriate housing 'may be levelling off'

ASIDE from the cultural differences, one of the most striking aspects of moving to London for many senior executives of the world's top corporations is the high cost — and relatively low quality — of the houses and flats they live in.

It is not unusual for an executive (or his employer) to pay upwards of £1,000 a month for a three-bedroom flat in central London; in some major capitals of the world the equivalent accommodation would be much cheaper and certainly better value.

The stock of executive properties in the London catchment area has always been limited, and this has traditionally ensured that rentals are largely unaffected by the factors influencing the rest of the housing market.

In fact, rental increases in this protected area of the housing market have shown a consistent upward trend over the past few years — in spite of the recession.

Now, belatedly, this may be changing. Rentals on new leases show every sign of levelling off, according to a new survey\* of expatriate housing costs in London.

The survey, by Organisation Resources Consultants, U.S.-based management consultants, found an 8 per cent decline in rental levels on new leases compared with leases drawn up before the autumn of 1981. But because the number and size of companies in the current survey were different from the previous one, ORC is reluctant to conclude that the trend has been reversed.

"While it would be unwise to regard this recent movement as a firm downward trend it does appear that the consistent upward trend recorded over the last few years may be faltering."

## Business courses

"The KAI" (The Kirtan Adaptation-Innovation Inventory), Cambridge, March 31, 1983. Fee: £95 + Vat. Details from George Davies, Director, The Cambridge Management Centre, 22B Hills Road, Cambridge, CB2 1JF. Tel: 0223 354973.

with some rents actually declining over the short term," says ORC.

In the 1982 survey around 440 expatriates were questioned; about 300 in 1981; the largest industrial sector taking part was banking/insurance/financial services, with the majority of respondents being U.S.-based.

The majority of expatriate executives rent two and three-bedroom flats in central London and three and four-bedroom houses in the outer suburbs. The average monthly rent, excluding utilities such as heating, lighting and water rates, is between £665 and £1,104 for the former and between £631 and £990 for the latter.

Utilities average out at between £60 and £100 a month extra.

In general, expatriate businessmen in London rent rather than buy accommodation although some occupy flats and houses bought by their employers for which they pay either a nominal or market rate.

Others make their own arrangements and are often subsidised by their employers. ORC reports that many companies actively discourage expatriates from buying property in London.

A crucial aspect of housing for many expatriates is the proximity of suitable education facilities for children. Consequently the majority live in those areas of central London which are close to the international schools.

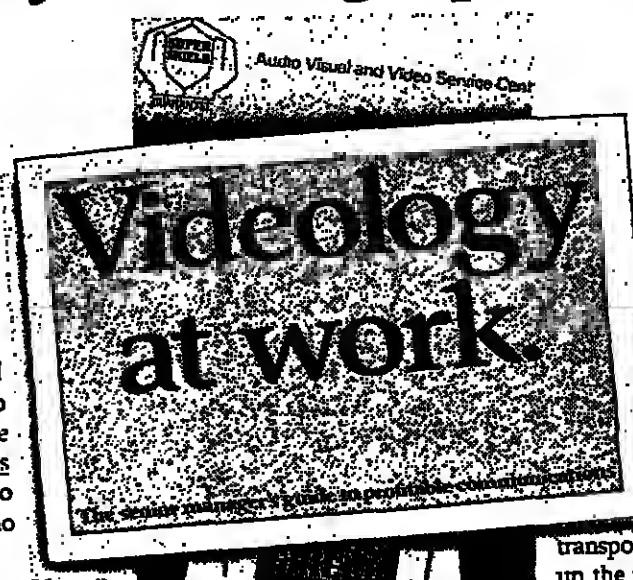
\* Expatriate Housing Costs London 1982, available from ORC, 78 Buckingham Gate, London SW1. Price £200 excl. VAT.

Arnold Kransdorff

Introduction to forecasting, London, April 25-28, 1983. Fee: £250. Details from Nigel Meade, Department of Management Science, Imperial College, Exhibition Road, London SW7 2BX. Tel: 01-589 5111, ext. 2828. How to succeed at cost-effective computing, London, April 25-26, 1983. Fee: £280 + Vat. Details from SAVANT, 2 New Street, Camforth, Lancs LA5 9XB. Tel: 0524 794509.

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## Finance director for L.C.P. Holdings

LCP HOLDINGS has elected Mr John T. Aspell as financial director. He was financial controller and secretary.

Mr Lawrence J. Stevens, previously assistant secretary, has been appointed secretary.

Mr Anthony N. Reynolds has been appointed group accountant and company secretary with the S. L. DOWELL group of companies, based in Coventry. He will be responsible for the financials of the group's two main operating subsidiaries (the Red House Group, transport and haulage company, and Stephen Johns (Contractors), a building concern) and a chain of companies in the leisure industry, life west group accountants with James Wood (Merchants), Hampton-Arden, which owns a group of companies in the steel and allied industries, and financial director of the welding wire subsidiary.

Mr Ronald Halstead, managing director, consumer products, of Beecham Group and chairman of Beecham Products, has been appointed to the board of BURNHAM OIL as a non-executive director, from March 1.

Mr Reg Porter will be retiring as director of TULLETT AND RILEY (FUTURES) COMPANY on Monday. Mr George Smeed will be appointed managing director and Mr Michael Suller a director from March 1.

MOUNT CREDIT CRPN has appointed Mr Suresh B. Shah, Mr Navin B. Shah and Mr Peter E. Tucker as directors. Mr Brian Dunne as general manager and Mr Sean P. O'Neill as assistant general manager. Mr Sharad Sakhadwala will be joining the company shortly as a general manager.

Mr David Ashley has been appointed director of marketing and sales by BROCKHOUSE. Ashley, who joined the group in 1966, was managing director of its general engineering division.

Sir Edwin Leather, a former Governor of Bermuda, and Mr Graham Barker, a director of Rothschild Asset Management, have been appointed to the board of OLD COURT INTERNATIONAL RESERVES.

Mr Benny E. H. Lynch, previously managing director of SD GRAPHICS has acquired the share capital of the company from BICC and becomes chairman and managing director.

Mr D. G. Badham has been elected to the board of T. T. PASCOE. He will take over as chairman at the end of March from Mr R. P. Roberts,

who will then be retiring after 52 years with the group.

Mr Ronald Wing, chairman of Sanofi UK, has been elected president of the ASSOCIATION OF THE BRITISH PHARMACEUTICAL INDUSTRY from April 21 in succession to Mr Peter Cunliffe, chairman of ICI pharmaceuticals division, who will have completed his two-year term of office. The ABPI has elected Mr R. N. Gupta, a director of the Boots Company, as vice-president and Mr J. E. Diamond, of Beecham Pharmaceuticals UK division, and Dr J. H. Fryer of Ciba-Geigy pharmaceuticals division, have been re-elected as vice-presidents.

Miss Hilary Sears has been appointed a consultant to the executive search group of management consultants, A. T. KEARNEY.

The MARCONI INTERNATIONAL MARINE COMPANY has appointed Mr George Cockburn as UK sales manager. He succeeds Mr Cyril Lydall who has retired. Mr Cockburn, who has been with the company since 1956, was area manager, Glasgow.

Mr Alan D. Ewart has been appointed to the board of LONDON AND SCANDINAVIAN METALLURGICAL COMPANY.

## Board post at Hill Samuel

Mr J. W. H. Morgan, a director of The General Electric Company is leaving the company to take up other appointments in the City and in industry. He will become an executive director of HILL SAMUEL AND CO on March 1, and on the same day will join the board of Simon Engineering in a non-executive capacity. He has been on the main board of GEC since 1973 and has been a member of the central team supervising the operations of the GEC Group.

Mr David J. Pierson, who has been in charge of Webb operations in the Middle East for the past four years, has returned to the UK where he will be assuming responsibility for the construction activities following his appointment as director of H. WEBB (CONSTRUCTION).

HEPWORTH PLASTICS has appointed Mr Peter Marland to the board and as president of Western Plastics Corp., Tacoma, Washington, U.S. He was previously a director of the Clayware division of Hephworth Ceramic Holdings and was responsible for the continental European operations.

## WORLD CAR MARKETS

UNITED KINGDOM					UNITED STATES					WEST GERMANY				
Domestic	Imports	Total market	1981	%	Domestic	Imports	Total market	1981	%	Domestic	Imports	Total market	1981	%
458,091	826,422	1,484,713	44.32	55.68	6,205,000	2,328,000	8,533,000	72.80	27.20	1,697,357	537,375	2,234,732	72.80	27.20
1,484,713	1,484,713	100.00	100.00	100.00	8,533,000	8,533,000	100.00	100.00	100.00	2,234,732	2,234,732	100.00	100.00	100.00
DOMESTIC					DOMESTIC					DOMESTIC				
Ford*	459,365	30.94	474,192	30.49	General Motors	3,796,000	44.50	3,515,600	44.00	Volkswagen-Audi	708,307	30.40	637,942	29.30
BL	285,071	19.20	277,260	17.83	Ford	1,380,000	16.20	1,345,700	15.66	Opel (GM)*	381,193	16.40	372,853	16.20
Vauxhall-Opel*	127,141	8.54	181,737	11.69	Chrysler	730,000	8.60	691,700	8.07	Ford*	273,774	11.70	242,772	11.20
Talbot*	66,048	4.58	56,149	3.61	VW of America	162,000	1.90	91,144	1.14	Daimler-Benz	245,927	10.60	235,645	10.60
IMPORTS					IMPORTS					IMPORTS				
Datsun	88,209	5.94	92,213	5.99	Toyota	576,000	6.70	530,000	6.44	Peugeot-Citroen-Talbot	94,151	4.00	93,342	4.20
VAG (VW-Audi)	80,221	5.40	92,435	5.94	Nissan	445,000	5.50	470,000	5.89	Renault	99,944	4.30	86,810	4.00
Renault	72,041	4.85	64,147	4.13	Honda	371,000	4.30	365,800	4.58	Nissan-Datsun	100,701	4.30	82,327	3.90
Volvo	44,558	3.00	51,707	3.33	Subaru	164,000	1.90	163,100	2.04	Toyota	44,722	1.90	42,490	2.00
Fiat	61,977	4.17	48,808	3.14	BMW	130,000	1.50	127,350	1.84					
Citroen	27,395	1.85	24,149	1.55	Mitsubishi	111,000	1.30	93,100	1.16					
Peugeot	17,895	1.19	19,436	1.26	Volvo	64,000	0.75	72,374	0.90					
					Mercedes	58,000	0.68	65,900	0.80					

\*Includes cars from Continental associates not included in UK figures  
\*Includes imports from all sources including UK companies' Continental associates  
Source: Society of Motor Manufacturers and Traders

FIAT LAST year kept its position as the car maker with the biggest share of its home market. Cars with Fiat badges accounted for 44.4 per cent of Italian registrations in 1982. When those from Lancia and Autobianchi, wholly-owned Fiat subsidiaries, are included the group's share of its domestic market rises to 51.4 per cent.

This compares with General Motors' 44 per cent of U.S. sales — GM uses the Buick, Cadillac, Chevrolet, Oldsmobile and Pontiac marquees. Toyota last year took 38.6 per cent of the Japanese market and Renault 39.1 per cent of French sales.

Fiat's performance helped stem the rising tide of car imports to Italy. The only other market to resist the general trend for imports to increase their penetration was Japan.

The already-minimal 38,000 foreign cars sold in 1981 was reduced to only 35,500 last year and the importers' meagre share of the Japanese market fell from 1.41 to 1.17 per cent.

Britain held the dubious honour of providing the best hunting ground for importers among those countries with their indigenous manufacturers. Importers took a record 57.7 per cent of total UK sales.

In Western Europe it was undoubtedly General Motors' year

## Year of the 'J' car in Europe

By Kenneth Gooding, Motor Industry Correspondent

because its "J" car—sold as the Opel Ascon or the Vauxhall Cavalier—proved particularly popular.

In its "home" markets in Europe, West Germany and Britain, GM's market share shot up from 16.4 per cent to 38.2 per cent and from 8.5 per cent to 11.7 per cent respectively.

As a result, its share of Western European car sales moved back to the best level since 1979, to 9.6 per cent. According to industry estimates, Renault held Western European sales leadership in 1982 with a 14.1 per cent share followed by Fiat, 13.6 per cent, the Peugeot-Citroen-Talbot group and Ford, both with 12.3 per cent, Volkswagen-Audi, 12 per cent, and bringing up the rear, BL 3.9 per cent, Mercedes, 3.3 per cent and BMW, 2.7 per cent.

The decline in the Japanese penetration of Western European markets continued last year. Having reached 8.9 per cent in 1980, it fell to 9.6 per

cent the following year end in 1982.

The Japanese say that the increase in the value of the yen compared with most other currencies together with "voluntary" restraints on shipments to major markets accounted for the set-back. The western companies claim that now Japanese cars are on European roads in some numbers, customers can see that their quality is not noticeably better than locally-produced vehicles.

Also the Japanese attempted to increase revenue in the face of restrictions on unit sales by pushing up quickly the specification — and hence the added value — of the cars they have been sending to Western Europe. This policy so far has had no noticeable success.

Last year saw mixed results from the world's major car markets, as the tables show.

Two — France and Japan — had record sales.

Britain achieved a healthy advance.

In contrast, registrations fell

in Italy in 1982 after two years of strong growth and those in West Germany continued to decline.

U.S. producers had their worst year since 1961 in their domestic market. They sold 5.75m cars out of total registrations of 7.97m, only slightly ahead of the 5.55m for 1981.

Only Ford improved its market share among the U.S. manufacturers — and that followed many years of falling penetration. Worst hit was Volkswagen of America with a market-share fall from 1.9 to 1.4 per cent — which involved a 44 per cent slump in sales, sparked off a management shake-up and an entirely new marketing approach in the U.S. In future the European origins of VW cars are to be stressed even though they are built in the States.

Certainly the Europeans mainly did well in the U.S. last year with Jaguar (sales doubled from 4,685 to 10,348) Mercedes, BMW, Volvo and Saab (sales up from 14,613 to 18,463) all

having record sales.

The Japanese reluctantly agreed to reduce sales by 10 per cent from the 1981 level to 1.68m in the U.S. last year. However, the decline in total registrations caused the Japanese market share to rise from 21.79 to 22.58 per cent. Imports earned a record 27.84 per cent of the U.S. market, up from 27.25 in 1981.

The world-wide fall in car demand coupled with increasing protectionism encouraged all the Japanese groups to tackle their home market with increased vigour last year. The upshot was that car sales in Japan just pipped the previous — 1978 — record of 3,437m.

In spite of these efforts, Japanese car production slipped for the second successive year, and, ominously for the industry, total vehicle output fell for the first time in eight years. Attempts by the Japanese to make up for the drop in car exports by shipping out more commercial vehicles faltered in

1982 because of the general fall in demand world-wide.

The story in France last year was one of record sales, record imports and frustration among the domestic producers, which were plagued by disputes at the car plants. Well over 100,000 cars were "lost" as a result.

While Renault managed to increase its market share slightly, the Peugeot-Citroen-Talbot group saw its penetration decline from 33 to 30 per cent. A sharp improvement in Talbot's fortunes could not compensate for the deterioration in Citroen's.

West German car sales fell for the fourth successive year in 1982 and were 19 per cent below the peak 2,664m reached in 1978. At the same time imports continue to take a higher share of the available market.

Fiat moved into first place among the importers in West Germany — having overtaken Renault.

Car production in West Germany rose last year by 4.3 per cent to 4.1m and that country's share of world car output increased from 13.3 to 14.1 per cent, thus justifying the idea, widely held in the industry that the German car makers are "the Japanese of Europe."

ITALY					FRANCE					JAPAN				
Domestic	Imports	Total market	1981	%	Domestic	Imports	Total market	1981	%	Domestic	Imports	Total market	1981	%
1,627,451	711,430	2,338,881	59.07	40.93	1,027,452	514,974	1,542,426	59.07	40.93	2,463,044	38,110	2,501,154	96.59	3.41
2,338,881	2,338,881	100.00	100.00	100.00	1,542,426	1,542,426	100.00	100.00	100.00	2,501,154	2,501,154	100.00	100.00	100.00
DOMESTIC					DOMESTIC					DOMESTIC				
Fiat	779,984	44.85	750,000	44.40	Renault	713,195	38.90	804,432	39.10	Toyota	1,098,018	40.45	1,173,850	38.63
Lancia/Autobianchi	114,096	4.86	119,600	7.90	Peugeot/Talbot	344,287	18.90	373,227	18.10	Nissan	806,878	29.87	822,375	27.46
Alfa Romeo	112,544	4.77	106,000	6.30	Citroen	260,286	14.20	249,038	12.10	Toyota Kogyo	220,794	8.17	247,357	8.14
IMPORTS					IMPORTS					IMPORTS				
Renault	176,721	10.16	185,000	10.95	Ford*	99,000	5.40	134,000	6.50	Mitsubishi	193,571	7.16	225,700	7.43
VW/Audi	114,429	4.56	118,000	4.98	VAG (Volkswagen-Audi)*	111,000	6.40	125,500	6.10	Honda	184,198	6.89	239,579	7.88
Ford	92,438	5.33	85,000	5.00	Fiat*	82,500	4.50	101,000	4.90	Daimler-Benz	49,250	1.82	76,779	2.52
Citroen	78,340	4.50	74,000	4.40						Fuji	43,347	1.40	77,270	2.54
Opel (GM)	60,411	3.47	62,000	3.70						Isuzu	64,950	2.40	57,949	1.90

\*1982 figures rounded up except for total market figure

\*Industry estimates, †Actual

# Electricity for industry. The vital facts every financial director needs to know.

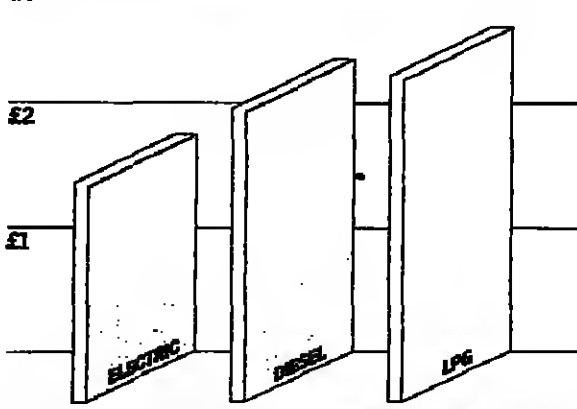
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### Electricity. Lower operating costs.

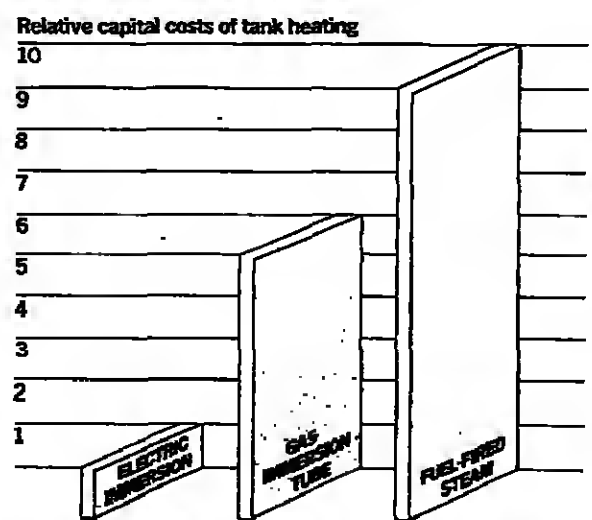
For most industries it's labour and material that make up the largest proportion of total operating costs — energy costs accounting for only a few per cent. Yet for many processes the correct choice of energy can have a significant effect on the many elements of production.

Forklift truck operating costs



Total cost/hour in service for a 2-tonne lift capacity counter-balanced forklift truck operating on a single shift. These figures take into account capital and running costs.

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The chart shows relative equipment costs per kW of tank heating by the main alternative sources of energy for an average plating line. Electric heating can also offer lower installation costs.

increased reliability to the extent that output was doubled and several thousand pounds a year were saved in maintenance costs.

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Friday February 25 1983

## Dr Schmidt diagnoses...

IN 1973 Herr Helmut Schmidt and Mr George Shultz, both then in charge of their countries' finances, were the leading actors in the tense negotiations which produced the Smithsonian agreement, and the system of floating exchange rates ruled for a decade. Herr Schmidt, in the leisure of his recent retirement, has concluded that this was the first in a series of potentially disastrous policy errors. Today, in what amounts to a weighty open letter to his old adversary (now a close personal friend), published simultaneously in Hamburg, Paris, Milan, Tokyo and London, he analyses our present problems and calls for American leadership to solve them.

## Grave thesis

This testament from one of the three or four really impressive statesmen of recent years deserves close study, even if it is at times hard work to dig out the hard proposals from the middle-of-the-road truisms in which they are sometimes embedded.

His analysis starts from a grave thesis: sustained recovery is impossible under present circumstances, in which productive investment is inhibited by high real interest rates and wildly volatile exchange rates; yet unless these problems are solved, the political system of the West is threatened. Elections, seeing that their governments are as helpless in face of recession as they appear to be in face of the arms race, will turn increasingly to extreme alternatives.

This is a dark picture, conditioned perhaps by German experience in the 1930s, but only the most blinkered optimist will deny that such things are possible.

The economic problem, which is now threatening to produce both an international credit contraction and a rush to protectionism, he sees as a balance sheet problem, a view with which we strongly concur. He argues that, in the coming months, inventories of raw materials and banking intermediaries overburdened with questionable debt are tempted to behave on the pattern of the 1930s, all trying simultaneously to improve their balance sheets.

## ...and prescribes a treatment

IF HERR SCHMIDT were simply a propagandist for free markets, his ideas would hardly be worth discussing at length.

His thesis is really that while we are increasingly hampering the operations of the markets for goods and services, we have been altogether too ready to trust the financial markets which are inherently volatile. He suggests credit and exchange rates are too important to be left to bankers.

Herr Schmidt's proposed programme of stabilisation and consolidation is complex in detail, but its outlines are clear. Governments must agree — as they are increasingly ready to concede — to operate their macroeconomic policies with full regard to their external effects.

Once this is achieved, some of the perverse forces which have pushed exchange rates to absurd levels will be contained. The leaders should also agree on a declared programme of exchange rate stability to back this up, and they should be ready to back it with market intervention.

## Urgent priority

This would work only against a suitable macroeconomic background, so policy co-ordination comes first, but once this is achieved, a reasonably flexible system with intervention should be workable.

Herr Schmidt naturally takes the EMS, of which he was co-architect, as his model, and chides Britain for staying out. We have long favoured explicit exchange rate objectives as a test of domestic policy, and such a world-wide system would start us back on the road to asset settlement between nations (instead of debt accumulation) and the realism it begets.

Herr Schmidt is less explicit when it comes to his second central objective — lower real interest rates. He draws attention, as might be expected, to the size of the prospective U.S. fiscal deficit (where again he is riding the tide of current opinion).

He raises his eyes further to two other objectives: to reconstruct existing country debts, putting them into genuinely long-term form; and a series of steps to mobilise fresh capital for the poorer developing countries and to stabilise their export earnings.

The case for financial recon-

struction appears to us a matter of urgent priority, and readers will be aware. It is only in this way that debt service burdens can be stabilised at a tolerable level, rather than left to the vagaries of domestic U.S. monetary policy and financial confidence restored.

## Reticent

It requires political initiative, for banks are naturally reticent about measures which might drastically shrink their balance sheets; they fear, apart from loss of income, that their soundest borrowers would consolidate and the riskiest would remain on their books. It is to be hoped that Herr Schmidt's prestige will bring this topic onto the active agenda.

However, such measures, will work too slowly to relieve the desperate problems of the poor developing countries, where the political threat may be particularly pressing. Here, Herr Schmidt proposes simply that the Williamsburg summit should agree, as Cancun failed to do, that concessional aid should be increased, and on no account further reduced.

He further proposes that a world scheme on the lines of the EEC's Stabex agreement with commodity producers in Africa, the Caribbean and the Pacific should be launched.

This scheme, of which Herr Schmidt was a co-author has generally been regarded as one of the genuine successes in North-South economic relations.

Temporary glut

It aims to stabilise export earnings of commodity producers without stabilising commodity prices. It works; the much-discussed Common Fund is still gathering dust. Finally, Herr Schmidt warns us that a temporary glut does not mean the energy constraint on world growth has disappeared. On the contrary, it provides for the first time an opportunity for a productive discussion between oil consumers and producers, since Opec has learned from its recent experience — a sharp price rise which led to a sharp fall in income — that it is not immune from interdependence. Energy for the 21st century is too long-term an issue, he argues, to be left to the market. This, like the rest of his message, deserves a response.

SLOWLY AND painfully, and after several false starts, American industry is pulling itself out of the trough. With the memories of last year's over-optimistic forecasts still fresh in their minds, business executives are being suitably cautious about the short term outlook. But there seems little doubt that the recovery which the stock market started to discount last August is now under way.

This is the picture which is emerging from the latest quarterly snapshot of corporate America. In the past few weeks, hundreds of companies have reported on their experience in the last three months of 1982 and the early weeks of 1983. Profits in the fourth quarter last year were roughly 30 per cent lower than in the same period of 1981, and for the year as a whole they represented well under 6 per cent of gross national product — the lowest level in the post-war period.

The trend is now changing. The Business Council, a group of top U.S. corporate executives, expects profits will pick up throughout 1983 and the first half of 1984, rising at annual rates of 20 to 25 per cent during the 18-month period.

A major force behind the current upturn is the need to replenish business inventories. In the final quarter of 1982, inventories were liquidated at an annual rate of \$18bn, and the impact of destocking was felt right across the business spectrum, from General Foods, which fell short of its sales forecasts for U.S. processed foods, to General Motors, which cut production levels sharply.

According to the Business Council, it is unlikely that the period of inventory liquidation is entirely finished yet. But the hope is that the inventory pipeline will gradually start to be refilled in the next few months. The key here lies in the direction of interest rates, and the sharp fall since last summer has already brought sharp turnarounds to some industries.

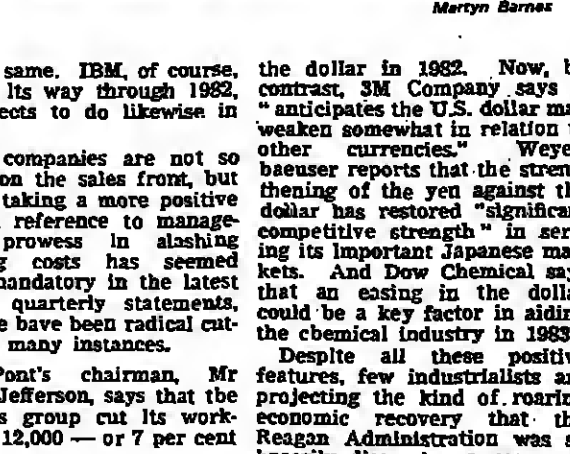
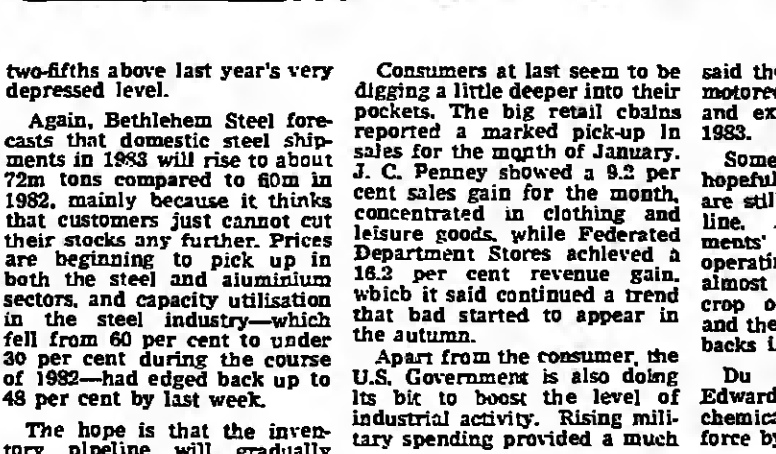
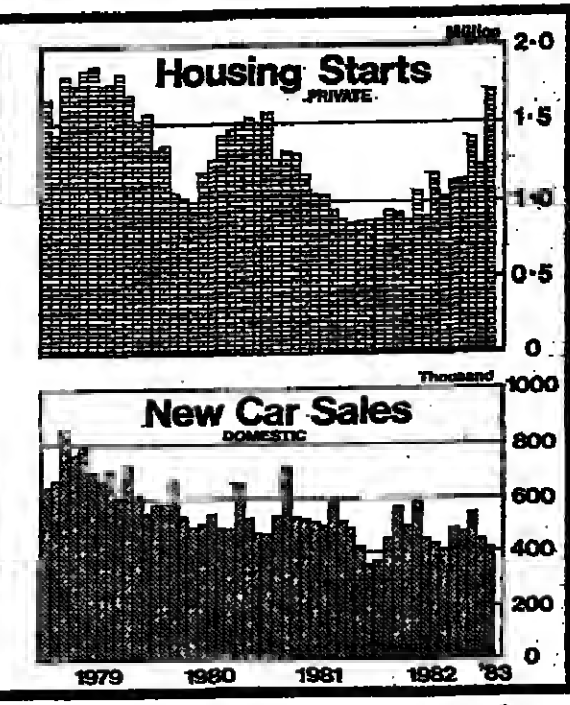
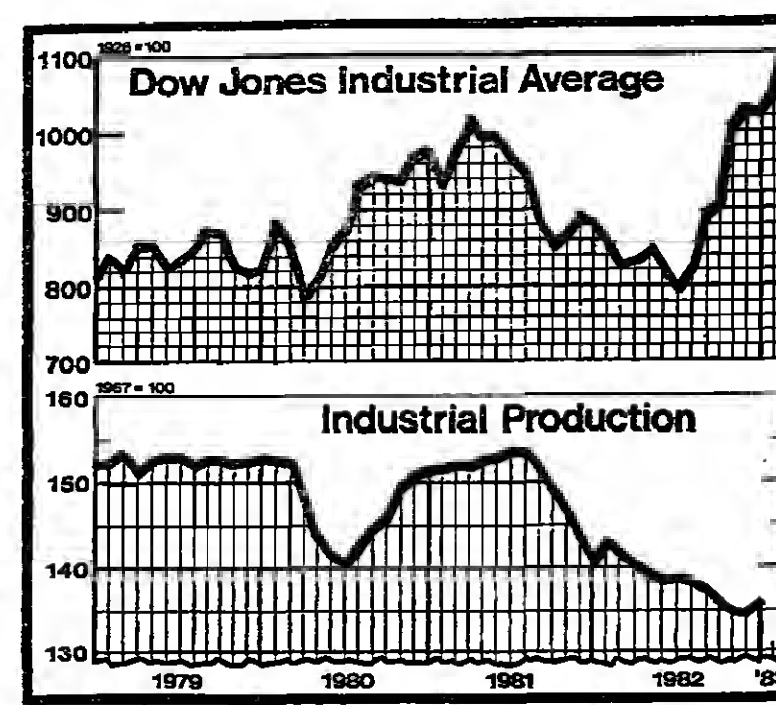
## Sharp increases in car production are scheduled

For instance, Ryan Homes, the Pittsburgh housebuilder, booked a record total of 2,545 orders during the fourth quarter of 1982, up from just 1,071 a year earlier, and Kaufman and Broad has seen a rise of around 60 per cent in housing orders.

This is being reflected in the building products sector — Georgia-Pacific has spotted "an encouraging upturn" here in recent months — and in parts of the furniture and fabric industry. Allied Corporation reports that substantially higher sales of home furnishings have helped its fibres and plastics interests. Lumber prices are rallying.

Many industrialists are counting on a combination of lower interest rates and modestly higher consumer spending to lift their sales out of the rut this year. Chrysler's Mr Lee Iacocca is hoping for a rise of around a tenth in new car sales this year, while Whirlpool is looking for increased shipments of its major home appliances.

For similar reasons, the big four motor manufacturers are scheduling sharp increases in production in the coming months. Inventories of new cars at dealers declined by a fifth between the third and fourth quarters of last year. So even though sales have lost some of their momentum in recent weeks, Detroit's output in the first quarter of 1983 could be



two-fifths above last year's very depressed level.

Again, Bethlehem Steel forecasts that domestic steel shipments in 1983 will rise to about 72m tons compared to 60m in 1982, mainly because it thinks that customers just cannot cut their stocks any further. Prices are beginning to pick up in both the steel and aluminium sectors, and capacity utilisation in the steel industry — which fell from 60 per cent to under 30 per cent during the course of 1982 — had edged back up to 48 per cent by last week.

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Consumers at last seem to be digging a little deeper into their pockets. The big retail chains reported a marked pick-up in sales for the month of January. J. C. Penney showed a 9.2 per cent sales gain for the month, concentrated in clothing and leisure goods, while Federated Department Stores achieved a 18.2 per cent revenue gain, which it said continued a trend that had started to appear in the autumn.

Apart from the consumer, the U.S. Government is also doing its bit to boost the level of industrial activity. Rising military spending provided a much

said the same. IBM, of course, motivated its way through 1982, and expects to do likewise in 1983.

Some companies are not so hopeful on the sales front, but are still taking a more positive line. A reference to management's progress in slashing operating costs has seemed almost mandatory in the latest crop of quarterly statements, and there have been radical cutbacks in many instances.

Du Pont's chairman, Mr Edward Jefferson, says that the chemicals group cut its workforce by 12,000 — or 7 per cent

the dollar in 1982. Now, by contrast, 3M Company says it "anticipates the U.S. dollar may weaken somewhat in relation to other currencies."

Weyerhaeuser reports that the strengthening of the yen against the dollar has restored "significant competitive strength" in serving its important Japanese markets. And Dow Chemical says that an easing in the dollar could be a key factor in aiding the chemical industry in 1983.

Despite all these positive features, few industrialists are projecting the kind of roaring economic recovery that the Reagan Administration was so broadly discussing a year ago. Perhaps the biggest single constraint is that even after the huge cutbacks, many industries are still carrying far too much capacity.

Thus the airlines remain locked in a cut-throat price war, despite the fact that some of them are reporting much healthier traffic figures. Delta, for one, says its advance reservations for the next six months are up substantially. But airlines like Pan Am and TWA are still expecting big losses in the early months of this year.

There are similar stories in the capital goods sectors. Bethlehem warns that even if the steel industry reaches its expected shipments of 72m tons this year, it will still be operating at only 60 per cent of capacity. That would be well below break-even level for most steel makers.

Overall, the Business Council says that the utilisation of existing capacity is at its lowest level in the post-war period. As a result, it does not expect any improvement in fixed investment until late in 1983 — and it thinks that the figures will still be well below 1981 levels even by the middle of next year.

Mr Jack Welch, General Electric's chairman, echoes this

## Industrialists agree that the strength and duration of the recovery will be dictated by what happens to interest rates

needed cushion for many companies last year, especially in the aerospace industry. Boeing's sales to the U.S. Government jumped by over \$1bn to \$3.2bn in 1982, and its backlog on this account at the year end stood at \$4.1bn.

Many other contractors have similar stories to tell. After going through a rough time in 1982, Sperry Corporation says that its defence business will help it on the way to better things in the coming months. It is also looking for an improvement from its information processing side — a thought that is echoed by Burroughs, which has commented on an upturn in orders in recent weeks, and Digital Equipment which has

— in 1982, which will add up to a saving of \$200m in the current year. Easton Corporation's recent big closures in fork lift trucks and components were designed to reduce break-even points by well over \$500m, while Cross and Trecker, the machine tool group, says it has cut its break-even point from over \$200m to under \$150m in the past year.

Another reason for optimism lies in the scope for a decline in the relative value of the dollar, which would help exports and bolster earnings from overseas subsidiaries.

Many major corporations, especially those with activities in Europe and Latin America, were hurt by the strength of

view. Although he has in recent months seen an upturn in orders for products with a short manufacturing cycle, he does not expect capital spending to provide any significant strength until late in the year — at best.

Big cuts in capital investment were commonplace last year and there are more on the way in 1983. Alcoa plans to come down from \$500m to \$415m. General Motors spent \$8.7bn two years ago but expects to fork out only about \$6bn this year.

So suppliers of capital equipment are still facing very difficult times. In the machine tools sector, Cross and Trecker thinks that its revenues in fiscal 1983 could be down by at least 50 per cent, while American Cyanamid, seeing no signs of an immediate recovery, has started on another round of cutbacks.

Cummins Engine has not seen any upturn in its diesel engine business. And the agricultural equipment makers, which are also having to cope with a slump in farm incomes, are being battered against the ropes. Deere and Company expects to slash its worldwide output by a fifth in the year to next October.

Like the capital goods companies, those supplying the energy sector also have another rough year in view. Arco is predicting that the U.S. drilling industry will continue to run down its inventories, and LTV says it sees no immediate return to profitability in its oil country tubular goods. The oil refiners are now feeling the pinch as well. Ashland Petroleum made record profits in October and November, but its margins have since deteriorated substantially as oil prices have weakened.

The conclusion is that there will be a very wide range in the profits experience of U.S.

## Some airlines report much healthier traffic figures

companies this year. Some groups are already well and truly on the mend; some, like TRW and Stanley Works, anticipate profit declines in the opening months of the year and steady gains thereafter. Others, like Deere and Company, expect severe pressure on operating results to continue throughout the remainder of the year.

Yet there is one point on which all industrialists seem to be agreed, which is that the strength and duration of the recovery will be dictated by what happens to interest rates in the next few months.

The general mood is caught by Du Pont's Mr Jefferson. He is moderately optimistic about the outlook for the year. But "lower real interest rates," he warns, "are a prerequisite for sustained economic growth."

## Men &amp; Matters

## Birch roots

One of the people Peter Young talked to before writing "Power of Speech," the history of telecommunications giant STC, was Reg Birch, chairman of the Communist Party of Britain (C.P.B.) and a member of the general council of the TUC from 1975-1979.

STC sacked Birch in the 1930s. But for all that this was one of the first multinational — long before the term was invented, much less became a term of abuse — the sacking does not seem to have rankled.

It seems that young Reg, aged 20, was angered by Japanese visitors to his factory after hearing that foreign visitors to Japanese plants were asked to remove their trousers. Birch told the author: "Normally we kept our heads down when there were visitors and perhaps giggled at their strange dress. The Japanese in their pin stripes came through. We all made bangs, raspberries, etc."



"Is it any wonder? — 80% of those I canvassed said they voted for a bloke called Mori!"

His loyal chauvinism cost him his job. His supervisor said he was "a bloody nuisance... Always mucking about, making trouble."

But, being STC-trained, Birch said he had no trouble finding another job. He told Young that, in 1983, he was inclined, he would have tried to persuade them to work for STC.

In fact, a decade later when Birch stood in the dock at the Old Bailey accused of striking the chemist and fabric industry, describing him as "a diligent, honest craftsman of the first order."

"I would never have known but for that trial," Birch says.

## Phone charges

After Richard Nixon's Watergate experiences, you might have thought nobody in the United States would ever say anything out loud again.

But the U.S. Government's anti-trust case against American Airlines and its president and chief executive Robert Crandall rests partly on a telephone conversation between Crandall and his opposite number Howard Putnam of Braniff Airways.

An extract from the Justice Department's transcript, published by The New York Times, reads as follows:

Crandall: I think it's dumb as hell for Chris's sake, all right, to sit here and pound the (expletive) out of each other and neither one of us making a (expletive) dime. Putnam: Well...

Crandall: I mean, you know goddam, what the (expletive) is the point of it?

Putnam: Do you have a suggestion for me?

Crandall: Yes, I have a suggestion for you. Raise your goddam fares 20 per cent. I'll raise mine the next morning.

Putnam: Robert, we... Crandall: You'll make more money and I will too. Putnam: We can't talk about pricing.

Crandall: Oh (expletive), Howard. We can talk about any goddam thing we want to talk about.

## Togetherness

Newsweek has come a long way since it was launched in 1933 by Thomas Martyn, a former foreign editor of Time magazine. His expressed intention was to run his rival out of business.

Fifty years on Time is still leading the field. But Newsweek has seen its circulation rise from 50,000 copies to 3.6m copies, and nearly \$300m in annual revenue.

An experimental round-the-world "teleconference" staged yesterday by a Newsweek to celebrate its half-century passed off without a hitch. Some of the magazine's executives involved in the live link-up between Washington, London, Zurich, and Tokyo seemed overcome by the occasion nevertheless.

"Will wonders never cease?" asked William Broyles, Newsweek's new editor-in-chief, as the sound and pictures came up on television screens in the London Hilton's ball room. President Reagan, speaking from the White House, described the occasion as "one more powerful example of how we in the free world can draw closer together using high technology as a tool."

A star-studded cast from the political and business worlds of America, Europe and Asia took part. Japanese Prime Minister Yasuhiro Nakasone was in Tokyo, while in London, Home Secretary William Whitelaw and former Prime Minister James Callaghan were among the guests.

Shirley Williams, president of the SDP, brought a touch of

reality to the proceedings when she asked the panel of Newsweek editors holding questions after Reagan's address how the President "Got away with bashing the poor?" Well... there's one at every party.

## Banned king

While ex-King Umberto of Italy lies gravely ill in the London Clinic, Italian politicians are going through spasms of remorse over the combination of republican purity and cumbersome parliamentary procedures which has so far prevented him fulfilling his wish to visit Italy before he dies.

The 78-year-old former monarch and his direct descendants in the House of Savoy have been banned by an article of the constitution from returning to Italy, which Umberto last saw at the end of his reign of only a few months in 1946.

After a long campaign by the dwindling band of Italian royalists and other sympathisers, a parliamentary committee decided last autumn to consider the issue.

But though it approved an amendment a few weeks ago, changes in the constitution must be passed by two majority votes of each House of Parliament, with a three month interval between each vote.

Pietro Longo, leader of the Social Democrat party, wrote this week to Prime Minister Amintore Fanfani, asking him to grant Umberto a visa at once. Fanfani, who left almost immediately for London on an official visit to Mrs Thatcher, may take the opportunity, it is thought, to tell Umberto of his decision.

## Good heavens

Graffiti: "I thought cirrhosis was a cloud until I discovered Salmford."

Observer

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## BRITISH YOUTH TRAINING

## The scheme that is here to stay

By Alan Pike, Industrial Correspondent

"WHILE 80 or 90 per cent of young people in France and West Germany get systematic vocational preparation, the proportion in this country is less than half."

With this comment Mr Norman Tebbit, Employment Secretary, this month reminded the Commons of the justification for the new £1bn Youth Training Scheme which will be introduced this summer.

Any evaluation of the scheme at least deserves to begin from the premise that the status quo is not worth defending. But will YTS really provide the turning point in the UK's unimpressive record at preparing young people for work? This depends upon answers to other questions to be asked throughout industry in the time before the scheme is fully operational in September.

First and crucially, will it prove to be a training scheme? YTS has its antecedence in the Youth Opportunities Programme (YOP), an emergency measure directed at the enormous problem of youth unemployment. Typical YOP schemes have provided unemployed young people with six months' work experience on employers' premises. The schemes have proved a valuable alternative to real employment when none has been available. Others have been straightforward job substitution and cheap labour. But YOP was never designed to provide any structured element of training and this is one of the most vital differences between the two.

Another is that YTS is here to stay. The need to respond to youth unemployment—and the electoral attractions of removing school leavers from the unemployment register—certainly helps to explain the timing of its birth. But the Government and the Manpower Service Commission (MSC) regard the scheme as a permanent break with the past. The UK's vocational training arrangements and it may well grow into something more elaborate than the 12-months-long variant which will come into operation this year. The MSC has plans for up to 400,000 training places, 300,000 of them in industry, by September. All 16-year-old school leavers—employed and unemployed—and some 17-year-olds will qualify for places on the scheme, financed by MSC allowances.



Learning at the checkout as part of an existing Sainsbury training scheme

Places to do what? The scheme is intended to provide young people with a programme of planned work experience and training which will make them better equipped for the world of work. Since trainees are being prepared for work in general rather than work in particular, there will be concentration upon transferable skills. Each scheme will attempt to impart five core skills:

- numbers and their applications;
- communication;
- problem solving and planning;
- manipulative ability;
- computer literacy and information technology.

More general life and social skills will also be included, some programmes will contain residential experience and every scheme will have to provide at least 13 weeks off-the-job training or further education. The whole scheme will lead trainees to certification of achievement measured against nationally agreed standards. Existing apprenticeship schemes are being renegotiated in many instances to integrate with YTS and one of the objectives of the scheme will be to make young people better prepared for further, higher-level training of a number of industries including engineering, printing and electrical contracting have

negotiated or are negotiating an end to time-served apprenticeships. The Government wants this move completed throughout industry by 1985 and YTS is seen as the foundation year for all later training. "Of course we will not be able to provide training in everything from forestry to brain surgery in a year," says Norman Mills, general manager of the Confederation of British Industry's special programmes unit, which is encouraging companies to join YTS.

Today in the distinctly non-industrial, fairland setting of Leeds Castle, Kent, the CBI special programmes unit will be urging support for YTS at a conference of some of Britain's leading companies. Among the speakers will be Owen Thomas, departmental director for personnel at J. Sainsbury. The Sainsbury reaction to YTS is regarded as particularly encouraging by MSC officials, because the company never agreed to take part in YOP but it is giving support to the new scheme.

The scheme planned by Sainsbury goes far beyond stacking supermarket shelves. Young people will begin with eight weeks general training in keyboard and cashier skills, customer service and display work. Later they will gain experience in departments such as engineering, data processing and printing as well as the com-

pany's stores. Sainsbury envisages some of its trainees progressing to its regular management training scheme—but it has told the MSC it will insist upon the company being allowed to apply its usual selection standards to YTS recruits.

Will the quality of all YTS schemes be as good as those provided by the most interested companies? Or will the MSC, as the Easter and summer school leaving dates draw nearer, be forced to sacrifice standards to the need for 400,000 places? Much will depend upon the effectiveness of the managing agent system around which the scheme will operate.

Managing agents can be employers, local authorities, charities or any other organisation capable of arranging a young person's complete training year. They will be responsible for designing and managing the 12-months programme of training and work experience—even though they may not provide every aspect of the training themselves. Managing agents will be responsible for supervising trainees and issuing their final certificates.

What do the doubters and critics say? The scheme has the full support of the CBI and TUC, and all political parties are dedicated to the improvement of apprenticeship. Labour has called for a broader, two-year-long scheme, and its

spokesmen have, not surprisingly, declared that the Government's economic policies will lead many young people from YTS back to unemployment.

Some trade union leaders are worried that the attraction of YTS trainees financed by MSC allowances will prove so irresistible to certain employers that they will not retain young people for longer-term employment and training. This fear has led to Transport and General Workers Union delegates refusing to amalgamate the agricultural apprenticeship scheme into YTS.

In spite of the much-paraded film cost of the scheme, some youth organisations do not believe there will be enough money to make it work properly. Youthaid, a leading charity concerned with youth unemployment, has become increasingly critical of YTS special measures. It now says that it does not believe it right to give unquestioning support to schemes for the unemployed which threaten to undermine general wage levels, or convert jobs which still exist for young people into one-year traineeships.

From a different angle, some training managers argue that YTS spent selectively would be far more valuable in improving training in key areas—but this is to ignore the political fact of youth unemployment, and the arguments in favour of providing all young people with preparation for work.

And there are arguments for providing all young people with preparation for work, even though jobs are scarce and much work is relatively unskilled. A recent report by the National Institute of Economic and Social Research, for instance, points out that for every 100 trained shop assistants and other distributive workers in Britain the West Germans train nearly 10,000. The report lists a range of areas in which a trained workforce benefits German shop managers, workers and customers. It also points out that the trained German shop assistants' test questions require a surprising degree of commercial knowledge, while the corresponding British papers often relate to complaints about late delivery and poor service. No doubt, comments the report, this is not ideal.

There is more diversity in the New Right than it usually gets credit for: but it also has key points of principle and evidence that are held in common. Its view of government is a venerable one descending from Adam Smith to Milton Friedman, with only a change in language. Our society is made up of households and of organisations such as large firms, professional associations and trade unions. Households are small, poorly informed and vulnerable—but they have civil and political rights. The usual state of society will be of a struggle

## Social policy

## Where the New Right has got it wrong

By Nick Bosanquet

THE POST-WAR consensus was not just about macro-economics: it included a complementary approach to social policy, first set out in the Beveridge Report to which Keynes himself made a notable contribution. The collapse of Keynesianism pulled down the social ethic with it. Monetarism, too, has its social philosophy: bold in the case of Friedman and the IEA, more diffident with Sir Geoffrey Howe. My book aims to move the discussion away from polemic towards a reasoned assessment of this view of our future.

I began from curiosity about Sir Keith Joseph's reading list issued to his civil servants and leaked to *The Economist* in 1979. This featured books by Adam Smith, De Tocqueville, Schumpeter and many others. After months of immersion it became clear that the list did have a common theme: almost a central myth.

Society was seen as having a natural tendency to order and the economy to grow. Adam Smith's invisible hand can produce growth as well as co-ordination. The main impulse to growth comes from the will of entrepreneurs. A dynamic minority sets the pace, takes the risks and pulls the economy forward. But there is much more to the New Right than this familiar myth. I try to set out what Friedman, Hayek—whose contribution is of particularly high quality—and the IEA's main authors actually have said across their long careers. For Friedman there are lessons from comparing his approach across monetary, social (and less familiarly) labour issues.

There is more diversity in the New Right than it usually gets credit for: but it also has key points of principle and evidence that are held in common. Its view of government is a venerable one descending from Adam Smith to Milton Friedman, with only a change in language. Our society is made up of households and of organisations such as large firms, professional associations and trade unions. Households are small, poorly informed and vulnerable—but they have civil and political rights. The usual state of society will be of a struggle

between households with the weapons of rights and organisations with their potential for far-reaching and secret action. The natural state of society is not one in which freedom flourishes simply because of the absence of government. It is one in which private interests will organise to win gains. The New Right has shown a persistent neglect of the problem of private coercion and its plans would shift the balance between households and organisations in favour of the latter.

The case for the market has

Most of the costs of the recession have been borne by the less well off 40 per cent of the population.

always left questions about income distribution. The New Right itself accepts that a market system will be unstable if it leads to great inequality. Hayek accepts the case for minimum income guaranteed for all. But the New Right and especially Friedman take a view of the facts which removes all possible difficulty.

For Friedman the market will raise the income of the poor; but this is hard to support from recent evidence both in Britain and in the United States. This suggests movement towards greater poverty and inequality. For example in Britain the income share of the poorest 40 per cent of households fell from 9.6 to 9 per cent of total income between 1979 and 1981. The recession will have re-inforced this change.

Britain is now showing much evidence of the increased social inequality which has long concerned Americans about the United States. There are high rates of unemployment among young people, among ethnic minorities and in the big cities; job prospects in the suburbs and for the more qualified

remain better. Even on Hayek's terms a commitment to a minimum income is hard to fit with a commitment to lower state spending. Even if growth were to improve in the longer term the people who had borne the costs would not get the benefits.

The New Right also has key points of evidence about government "failure" in health and education. The ideal market model is misleading. The record has to be assessed against most likely alternatives and not against some ideal model—for example the NHS against the private health insurance base. The New Right has greatly under-estimated the problems raised by the power and discretion of doctors. Nor has their handling of evidence about the NHS been careful. Friedman in particular uses strange measures of output and exaggerates medical emigration. I also look at the fiasco over education vouchers schemes, where the New Right has spent years denying the obvious: that they must lead to greater inequality of spending.

This social philosophy has much public support and has already had much practical impact. Most of the costs of the recession have been borne by the less well off 40 per cent of the population. However, some people have instinctive doubts about this creed: my study gives them support both in principle and in evidence.

The New Right has valid points about waste in government and about the evils of monopoly; but we need to look for a new synthesis. The market has great strengths in productive efficiency and adaptability; but it is not a substitute for social policy. Government should be about ensuring rights, security and opportunity to all citizens and their children. It should concentrate on the core social services, while reducing its role elsewhere in the nationalised industries. As it stands the New Right's social approach can only lead to further social attrition: to a more deeply divided society with continuing and worsening hardship for the less well off.

*After the New Right: Nainman Bosanquet ES.*  
Nick Bosanquet is Lecturer in Economics at the City University.

## Letters to the Editor

## Golden handshakes and safety nets for critics

From Mr A. Eastwood

Sir,—In supporting the Institutions' move to dampen industry's enthusiasm for golden handshakes (February 21), might well have addressed himself to another side of the debate—the situations wherein a golden handshake, or at least the possibility of one, works in favour of the angels—the institutions.

Fewer senior people are invited out of their posts for reasons of poor performance than for questioning their superiors. A successful chief executive leading an harmonious team has little to fear, and generally will accept constructive criticism from an experienced subordinate director. Not so a poorly perform-

ing executive, who will typically resent such criticism, assiduously ignoring the possibility of any constructive motive; he will be defensive, and very possibly be the victim of going so far as to remove the source of criticism.

Unquestionably, it must be in shareholders' interests, and the institutions will surely come to appreciate this, that senior men be able to speak out firmly against ill-guided or hollow leadership in the knowledge that there is some safety net should the tightrope break. For the average career director with a company, the run of the mill handshake is seldom truly golden and hardly equates with the trauma forced upon him and his family by the need to

find a new job. The abuses that hit the headlines are a different matter.

There is a parallel in the case of non-executive directors. They also should be free to resign, or be pushed, in defence of a principle—though it is amazing how reticent non-executives are in speaking up, even when they specifically represent substantial interests. I know this from first-hand experience, having spent a good few years sitting on a variety of boards. That the institutions are beginning to take more interest is welcome, but they must look at cause as well as effect.

A. Eastwood,  
The House of Orange,  
Widford, Wore, Herts.

## Amateurs in management

From the Secretary and Treasurer, United Kingdom Civil Service Benefit Society

Sir,—With reference to the letter (February 15) from Mr Richard Weir of the Building Societies Association, I would like to speak as one who has knowledge of two camps.

Until recently I was a senior executive with a small/medium building society who attended board meetings and saw the system in operation. Although I am sure the larger societies do things somewhat differently, it would seem to me that many building society directors are selected by virtue of their membership of the appropriate Masonic lodge or Rotary club. In deference, however, to these directors, they are usually of an appropriate professional standing and, as the normal attendance at annual meetings is apathetic, it is unlikely that there would be suitable nominations from the members of the General Public.

It is interesting to note that friendly societies and building societies have common roots. Selection of directors or board of management members of a friendly society, however, is considerably more democratic. In the case of this society a triennial conference is held attended by delegates representing all the society's policyholders, and members of the committee of management have to put themselves forward for re-election. There are occasional vacancies on the committee as all members have to retire on leaving full-time employment and these vacancies are filled by election with nominees coming from the floor of the conference; there is no attempt to co-opt members to the board in the interval between conferences. The result of this system is that committee members represent all levels of the society's membership.

To help put Mr Weir's mind at ease, should building societies be forced to consider democratisation of their boards be might wish to know that the current growth rate of this society is around 20 per cent in the hands of our amateurs. The majority of small to medium building societies, with their professional direction, would look upon this growth rate with considerable envy: single-figure growth rates are by no means rare among the smaller societies.

M. A. Davies,  
UK House, 82, Heath Road,  
Tricheham, Niddereser.

## Exchange controls and interest rates

From Mr J. Torrance

Sir,—Mr J. E. Mortimer of the Labour Party writes (February 22) that the absence of exchange controls "is damaging to the economy because it means that for any given level of the exchange rate, interest rates in Britain are higher than they would otherwise be." Matter however are not so simple.

With exchange controls an increased quantity of gilts would have to be sold in order to ensure that the increased liquidity in the economy did not cause the targets for the monetary aggregates to be breached. Such sales would inevitably produce higher interest rates, other things being equal.

Whether the joint effect of the lack of such additional gilt sales and the lack of exchange controls would produce higher interest rates than would otherwise be the case is a factual matter, not to be decided in prior. I doubt whether the overall consequence does in fact mean higher interest rates. Thomas S. Torrance,  
University of Aberdeen,  
Department of Political Economy,  
Edward Wright Building,  
Dunbar Street, Old Aberdeen.

## A monstrous gamble

From Mr K. Knight

Sir,—Malcolm Rutherford (February 18) writes that the General Synd put it wrong when it called for a first use of nuclear weapons, because such a pledge would remove their deterrent effect.

This begs the essential ques-

tion about Nato's flexible response strategy: whether we are to rely from now to eternity (which may not be all that far away) on nuclear weapons to deter any form of attack, nuclear or otherwise, particularly in an international climate where however confused the start of hostilities may be the "aggressor" is always on the other side. Having nuclear weapons to deter the use of nuclear weapons against us is one thing, relying on them to prevent any war ever again seems to me the most monstrous gamble with the future of our planet to save a few percent of the defence budget.

K. Knight,  
Brunel University,  
Uxbridge, Middx

## Of profits and imprudence

From Mr C. Larkum

Sir,—John Plender ("Of profits and imprudence," February 18) makes a strong call for banks to confront the need for "realistic provisions" against their international lending. Very few years ago, I recall, it was the Financial Times that waged a long and sometimes bloody campaign against the general provisions maintained by British banks, arguing that "the clearing banks have been creating and maintaining excessive provisions for bad and doubtful debts" (December 30 1980).

That campaign was wrong, in my view, because it held too fast to a legalistic interpretation of the definition of a provision in the 1967 Companies Act, and did not sufficiently consider the real purpose of non-specific

provisions. In one sense, that purpose may now be said to have matured.

Equally, however, Mr Plender is wrong to suggest that there is an easy formula for deciding the optimum level of provisions against loan risks whose assessment is as subjective as those now seen to exist in sovereign lending. Both the intellectual and the practical arguments are extremely complex. That is no justification for failing to act promptly and effectively, but it should, on this occasion, make us wary of embracing oversimplified solutions.

C. F. Larkum,  
6 Church Street,  
Chester, Cambridgeshire.

## Private health cover

From Mr F. Stark

Sir,—The fact that there may be tax relief for civil servants and others taking out group private health insurance (February 15) is not good news for those individuals who already have to pay a subscription up to double that of those in group schemes. There are many elderly subscribers to private health insurance who have been paying their higher subscriptions for years, with few or no claims for benefits, and who now find it difficult to maintain the higher subscriptions in their retirement, just the time of life when they are most likely to need treatment.

These are the people to whom tax relief should be given if it is available.  
F. Stark,  
78 Southend Rd,  
Wickford, Essex

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Alain Cass and John Elliott in New Delhi talk to Mrs Gandhi

## India fears Pakistan nuclear intentions

MRS INDIRA GANDHI, the Indian Prime Minister, has effectively accused Pakistan of covertly attempting to make nuclear weapons. Her statement, in Mrs Gandhi's first interview for nearly a year, deals a significant setback to prospects for an early agreement on normalisation of relations between the two countries.

It has clear implications for her meeting in less than two weeks with President Zia ul Haq, Pakistan's military ruler, at the long-awaited summit in New Delhi. Mrs Gandhi's accusation contrasts sharply with President Zia's optimistic interpretation of their first meeting on the sub-continent last November, which he said was "a good sign" and a useful first step towards better relations.

The two countries' differences centre on the disputed border state of Kashmir, in whose territory they have fought three wars.

Mrs Gandhi said that India "had nothing to fear" if Pakistan was building its nuclear facilities for non-military use. But she added "I don't think they are going to use it for peaceful purposes."

Pakistan's nuclear programme has been a major concern to the West which believes that president

Zia's Government has been covertly attempting to procure nuclear materials.

Mrs Gandhi speaking at her home in New Delhi said: "One doesn't know what President Zia wants or what his intentions are, or what you can discuss, if from what we hear he has made up his mind to acquire nuclear capability which is not for peaceful purposes, what can you discuss?"

Asked if she would accept an offer from President Zia to settle the crucial dispute over Kashmir, she replied: "No, he's a dictator but I'm not. I have to put it to my party and my Cabinet and to the leaders of the opposition as well."

Dismissing her first meeting with the Pakistani ruler as a "drawing room chat", she pointed out that some of the opposition to Pakistan would not honour any agreement reached between the present military regime and India.

Turning to the massacre in the north-eastern state of Assam just before the final round of voting last week, when her Government was forced to bring in 75,000 troops to control the violence, she said that she had "no plan as such" to resolve the crisis.

Mrs Gandhi said the problem of



Mrs Indira Gandhi

Assam, which revolved around identifying and expelling illegal immigrants from neighbouring Bangladesh, was a problem which dated back to Indian partition in 1947. "We can't just wish that away," she said.

She reiterated that Bangladesh should take back those migrants who had entered India after the 1971 war which led to the creation of the country.

"But you can't just throw these people out. They have nowhere else to go," she added.

Mrs Gandhi claimed that bad the Assam students who had spearheaded the opposition to the inclusion of immigrants from Bangladesh on the electoral roll, not "raised such a hue and cry" it might have been possible to use quiet persuasion to resettle some of the refugees. She implied that the students were being manipulated by "outside forces."

She said that her Government would wait until the situation had cooled down before taking the next step.

Mrs Gandhi visited Assam four days ago, and said that she was moved by the suffering but added: "A lot of people are blaming this on the elections." She said that murders and acts of sabotage had begun long before the elections and although her Government had decided initially not to proceed with the polls she was finally forced to do so because she could not secure the required support in parliament for the necessary constitutional amendment to postpone the polling.

Explaining her party's defeat in the two traditional Congress strongholds of Andhra Pradesh and Karnataka in the south she said: "I don't think anything went wrong as such. When you accept the democratic system you accept that sometimes you will win and sometimes you will lose. You can't keep on winning."

She said that only time would tell whether the trend against her, which has been widely interpreted as a protest vote against her personal style of Government, could be reversed.

She denied that the changes made to the Government and with the party since the defeats were merely cosmetic. Mrs Gandhi pledged herself to ruthlessly stamp out corruption.

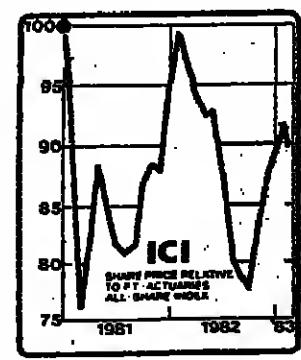
Asked whether she would hold a snap mid-term general election to re-establish her authority she replied "What for?"

Ooe reason she gave for her party's defeat in the South was that "people expect a great deal which you can't do by magic," adding that "however, much the people may like me, they blame the local politicians."

Asked about India's relations with the U.S. she said that "although personal relations had improved" since her visit there last summer, government-to-government relations had not. This was because of ideological differences on economic and political issues.

## THE LEX COLUMN

### Hopes deferred at ICI



ICI's petrochemical business had a much tougher time in 1982 than the company expected, and if anything conditions were worse at the end of the year than at the beginning. The fourth quarter pre-tax profit halved to £58m compared with the same period in 1981, with a petrochemical trading loss of £39m taking the shortfall here to £139m for the year. Petrochemical demand fell away in the closing months, especially in the UK, and prices remained sticky. A £32m jump in the depreciation charge was an additional depressing factor, while the conservative accounting policy on export debtors may have switched £10m to £20m of profits forward into the current quarter.

The share price shot down 19p on the release of the figures, but the market quickly decided that it was a case of recovery deferred, not cancelled. So the shares recovered smartly to close a bare 2p lower at 374p. Certainly the picture in the current quarter looks a lot brighter. Translation benefits at current exchange rates may be worth £50m in a full year, while D-mark price cuts by the West German producers on the back of a falling naphtha price still leave room for respectable increases in terms of sterling. This might be worth another £50m.

While the agricultural business was squeezed as Norsk Hydro entered the market, the pharmaceutical division put on another powerful performance by pushing trading profits up 53 per cent to £138m. The fall in sterling should bring further benefits for this business in the current year. The productivity improvements through the group leave it more than ever highly geared to a recovery in demand. But even without much of a pick-up, ICI should be able to make £400m pre-tax, against £250m. The yield is 7.6 per cent.

#### Plessey

Improved profitability in its telecommunications division is the outstanding feature of Plessey's third quarter, also distinguished by its December agreement to sell the IDC private exchange to British Telecom. Stromberg-Carlson in the U.S., consolidated for the first time, has lost £1.6m on sales of £107m and is expected to lose perhaps another £4m in the fourth quarter.

Leaving this out of account, however, the division has lifted its operating margin to just over 19 per

cent, against 15.3 per cent in the second quarter and 14.7 per cent a year earlier. Telecommunications have contributed 66 per cent of Plessey's operating profit in the three months to December, in which the group's total pre-tax profits have climbed 17.9 per cent to £28.8m.

Elsewhere, margins have shrunk further in aerospace, where the U.S. business has had an especially weak quarter, and the computer peripherals division, again in the U.S., has stayed unprofitable throughout 1982 and is still losing about £1m a quarter. But as well as the strength in telecommunications, Plessey's microelectronics subsidiaries have increased both margins and volume. Electronic systems have also done well even without any significant defence contract closures, which should feature in the fourth quarter. Pre-tax estimates for the 1982-83 year remain unchanged at £135-140m and the shares dropped 7p to 383p. On this form, perhaps they could benefit from some extra exposure for Plessey in the US - where a lawsuit over the IDH has loomed only this week.

#### Hong Kong

A budget with no unpalatable surprises for business was sufficient to send Hong Kong's Hang Seng Index into another of its sudden gyrations yesterday as it romped back through the 1,000 level to close 38 points up at 1030.9. The index plummeted through 1000 last September when Mrs Thatcher brought uncertain tidings from China, subsequently bottoming in mid-November at 676.

Nothing on the political front has substantially changed since Mrs Thatcher's visit, but the index has been steadily recovering this year as it caught up with the rise in other Pacific basin markets.

#### Markets

As suspected, the pre-Christmas consumer boom proves to have been soaked up by another round of destocking. The January trade figures suggest this is now being reversed, although too much should not be read into a single month's figures, especially given the distortions that may have been created by the fall in sterling. Glib-edged, nevertheless, took time off the Optec obsession to lose earlier gains.

## Loan rates still too high, says Volcker

By Paul Taylor in New York

MR PAUL VOLCKER, Federal Reserve Board chairman, told Congressmen yesterday he believes U.S. consumer loan rates remain too high, based on the Fed's continuing and successful fight against inflation. But he considered it would do little good for the Fed to "jawbone" banks into lowering rates until complete confidence is restored in the financial system that inflation is really under control.

President Ronald Reagan, speaking in a television interview yesterday, expressed confidence in that financial system. He said there was a "new vigour" in the U.S. economy that would help pull the world out of recession.

"We in the West are on the threshold of a new economic era. Our common problems have a common solution - economic growth without inflation," he said.

Meanwhile, Mr Volcker, testifying before the Senate banking committee, said he believed that consumer loan rates "not only should but will" come down within the context of continued fiscal and monetary policy. However, he rejected suggestions that the Fed should ease its monetary controls further to bring interest rates down, and categorically denied that the Fed is targeting interest rates.

Printing more money "would only reinforce and validate the fears of renewed inflation," he said, and sooner or later lead to higher interest rates.

The Fed chairman repeatedly stressed that, within the context of large federal budget deficits, the key to lower interest rates in the U.S. remains market confidence that inflation will continue to fall.

## UK trade deficit points to continued manufacturing slump

By MAX WILKINSON, ECONOMICS CORRESPONDENT, IN LONDON

BRITAIN'S trade performance appears to have suffered a serious deterioration in January, when the deficit on trade in goods, other than oil, reached £1bn (£1.53bn) - easily the worst ever recorded.

This contributed to a current account deficit of £261m in January, compared with a surplus of £738m in December.

Officials cautioned that too much reliance should not be placed on one month's figures, which were affected by large irregular movements in exports and imports. In the three months to January there was a current account surplus of £1.24bn, compared with £1.264bn in the previous three months.

The figures, released yesterday, suggest that the improvement of the trade figures in the last three months of 1982 may have been only temporary and that the underlying picture is closer to the gloomy projections which were being made in the early autumn.

The bad news on trade was matched yesterday by almost equal-

ly bleak figures showing that the slump in manufacturing investment was becoming still deeper, in the last three months of 1982. At the same time manufacturers and wholesalers were continuing to run down their stocks at a fast rate.

The continued run-down of stocks in the final quarter of 1982 was thought to be one reason behind the improved surplus on the current account of the balance of payments, which was nearly £2bn for the period.

In January, however, the current account turned into a deficit of £280m, the largest deficit since the autumn of 1979. This deficit compared with a surplus of £738m in December and an average surplus of £550m each month in the final quarter of 1982.

In Whitehall yesterday the figure was regarded as something of a freak, since it resulted from a simultaneous large increase in imports and a fall in the volume of exports.

All the same, the current account

deficit and the much more serious deficit on oil-trade in goods, is causing considerable anxiety among officials.

Some deterioration of the balance of payments was expected, as a result of the fall in the value of sterling, which began last autumn, and it is also possible that a renewal of stocks in January not yet shown in the figures may have sucked in increased imports.

It is also pointed out that the trade figures have been extremely erratic for the past two years. Even so there is a disturbing possibility that the underlying trends may be closer to those of the second quarter last year, when the volume of exports was running at 5 per cent below - and the volume of imports was 5 per cent above - the levels in the final quarter.

Any deficit at such a low state of the economic cycle is worrying, because increased activity in the UK has always tended to worsen the trade balance.

## Venezuela bank action backed

By ALAN FRIEDMAN IN LONDON

THE Amsterdam-Rotterdam Bank (Amro), one of the seven shareholders in the European Banking Company (EBC), yesterday gave its full backing to a default call and legal action which EBC's Brussels arm has undertaken against Venezuela's state-owned Banco Industrial de Venezuela.

The consortium includes Deutsche Bank and Midland bank. Another of EBC's seven bank shareholders claimed last night it had not been properly informed of the action, but it is understood that a board meeting at EBC which was attended by shareholders last Friday was informed of the move and gave its approval.

Under the action, EBC's Brussels office is suing Banco Industrial to recover £50m of 90-day interbank deposits it placed with the Venezuelan bank last September. The development comes at a sensitive time for Venezuela, which this week introduced a new two-tier exchange system and is also attempting to negotiate the refinancing of \$6.8bn of foreign debt which matures this year.

One banker involved in Venezuel-

an affairs said last night he doubted whether further talks between Venezuela and its foreign creditor banks could proceed until the Bank of England, in a recent speech, urged international banks to maintain such lines of short-term credit to foreign bank branches of debtor countries.

Interbank credit lines are bank-to-bank deposits which provide the liquidity which helps banks to fund themselves.

Lord Richardson, the Governor of the Bank of England, in a recent speech, urged international banks to maintain such lines of short-term credit to foreign bank branches of debtor countries.

co industrial matter is settled. "Their creditworthiness must be restored very quickly," he said.

The EBC action could encourage other banks with lines out to Banco Industrial to act in a similar fashion.

The State Department, however, would have to approve another subsidised deal of any magnitude, and threats of more trouble with its European allies are taken more seriously there. Mr Shultz testified last week that a trade war would "have a devastating impact."

Meanwhile, the White House has announced that the U.S. cargo preference law is applicable to the Egyptian sale and this means the cost of shipping the wheat flour could be increased by 150 to 300 per cent.

The ruling apparently followed pleas from the ailing maritime industry.

The EEC Commission expects the meeting proposed by M Thörn to be in Washington.

## Renault buys Karrier

By KENNETH GOODING IN LONDON

RENAULT, the state-owned French group, is to take full control of Karrier Motors which makes Dodge trucks in Spain and the UK.

The deal follows pressure from the Peugeot group of France which would prefer to turn the 50 per cent shareholding in Karrier into cash.

Some observers see the arrangement as a rather complex method of pumping more state money into Peugeot.

Karrier's issued capital is £50m but Renault paid FFf 150m (\$22m) for its 50 per cent at the end of 1981. However, Peugeot would probably welcome any reasonable sum after losses of FFf 6m in the last three

## Rumasa takeover

Continued from Page 1

The Rumasa holding company (Ruiz-Mateos S.A.), whose main shareholder was Sr Jose Maria Ruiz-Mateos, its chairman, and several other quoted companies were included in the measure.

The Bank of Spain's efforts over five years to obtain full audits of the group had met with "evident resistance" according to the Minister.

The loans and investments of the banking branch excluding the large, Banco Atlantico, which is more independent - were on average 62 per cent concentrated in Rumasa companies, and in one case 82 per cent, Sr Boyer indicated.

The banks' holdings in Rumasa companies were reckoned to have been valued at five times their real worth, and in the case of one, Banco Industrial del Sur, 10 times.

The Rumasa banks which have been taken over, in order of the size of their assets are: Banco Atlantico; Banco Industrial del Sur; Banco Ali-cantino de Comercio; Banco del Noroeste; Banco Condal; Banco Latino; Banco de Jerez; Banco General; Banco Comercial de Catalunya; Banco Peninsular; Banco de Extremadura; Banco de Sevilla; Banco del Oeste; Banco de Murcia; Banco del Norte; Banco de Albacete; Banco de Toledo; Banco de Huelva.

## World Weather

Area	C	F	Area	C	F
Algeria	17	63	London	8	46
Alexandria	19	66	Madrid	10	50
Amman	15	59	Moscow	12	54
Ankara	10	50	Nairobi	18	64
Bombay	22	72	Paris	10	50
Buenos Aires	14	57	Rome	12	54
Calcutta	24	75	Stockholm	10	50
Cairo	18	64	Tokyo	12	54
Cardiff	10	50	Washington	10	50
Cebu	26	79	Zurich	10	50
Colon	26	79			
Dakar	24	75			
Delhi	24	75			
Dublin	10	50			
Edinburgh	10	50			
Havana	24	75			
Harare	24	75			
Hong Kong	24	75			
Jakarta	24	75			
Joazeiro	24	75			
Khartoum	24	75			
Kuala Lumpur	24	75			
Lima	24	75			
Lisbon	10	50			
London	8	46			
Los Angeles	10	50			
Lyons	10	50			
Madagascar	24	75			
Manila	24	75			
Mexico City	24	75			
Mombasa	24	75			
Muscat	24	75			
Nairobi	18	64			
Rangoon	24	75			
Rio de Janeiro	24	75			
Riyadh	24	75			
Sao Paulo	24	75			
Seoul	10	50			
Shanghai	10	50			
Singapore	24	75			
Sofia	10	50			
Taipei	24	75			
Tel Aviv	24	75			
Tientsin	10	50			
Tokyo	12	54			
Tripoli	24	75			
Urumchi	10	50			
Yokohama	12	54			
Zagreb	10	50			
Zurich	10	50			

## Snow Report

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Harare	24	75			
Hong Kong	24	75			
Jakarta	24	75			
Joazeiro	24	75			
Khartoum	24	75			
Kuala Lumpur	24	75			
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Lisbon	10	50			
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Madagascar	24	75			
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Rangoon	24	75			
Rio de Janeiro	24	75			
Riyadh	24	75			
Sao Paulo	24	75			
Seoul	10	50			
Shanghai	10	50			
Singapore	24	75			
Sofia	10	50			
Taipei	24	75			
Tel Aviv	24	75			
Tientsin	10	50			
Tokyo	12	54			
Tripoli	24	75			
Urumchi	10	50			
Yokohama	12	54			
Zagreb	10	50			
Zurich	10	50			

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## Klöckner chief rejects claims of financial crisis

BY JAMES BUCHAN IN BONN

KLOCKNER-WERKE, the troubled West German steelmaker seeking to take part in a wide-ranging merger plan for the industry, has rejected reports that it is in critical financial difficulties.

"There is no crisis at Klöckner," Herr Herbert Gienow, chief executive, said in Duisburg. "The crisis is in public opinion about us."

Responding to reports that Klöckner was on the brink of insolvency, Herr Gienow said that the concern's liquidity position "though not yet good, has got significantly better in the past week."

He said confusion had arisen over a request for the Bonn Government to provide DM 400m (\$186m) in aid. This demand, he said, was in line with the restructuring plan and would be used "well into the future."

The banks and Klöckner and Co, which has a 10 per cent stake in the steelmaker, were being helpful, he said.

Under the plan put forward in January to rationalise the entire industry, Klöckner was to merge with Hoesch of Dortmund and Salzgitter of Lower Saxony to form a "Ruhr group" to balance a Thyssen-Krupp merger on the Lower Rhine.

But after a second round of talks between chief executives of the three Ruhr group companies and Count Otto Lambsdorff, the Bonn Economics Minister, progress has been undramatic.

Hoesch, which is far from enthusiastic about the plan is also anxious about Klöckner's financial situation and fears that the Klöckner works in Bremen, particularly the large and modern wide-strip mill, are both unsuitable and overvalued for merger purposes.

Count Lambsdorff, who is holding back any Bonn aid until the companies agree on a concept, announced this week that the three concerns had at least agreed to compare the

## Loss triples at Cii Honeywell Bull

By David Housego in Paris

CII HONEYWELL BULL, the French state-controlled computer group, expects to return to profit by 1986 after bringing to fruition its "ambitious, but realistic" development plans, M Jacques Stern, chairman, announced yesterday when he revealed that the company had tripled its consolidated net loss last year from FFr 445m in 1981 to FFr 1,335 (\$198.8m).

Turnover rose by 10 per cent to FFr 8,135m, of which 43 per cent was generated by operations outside France.

The group's heavy financial charges, which rose last year to FFr 772m or 9.5 per cent of turnover, was a major factor behind the losses. The group's aim is to bring this down to 4 per cent in 1986. Its outstanding debt at the end of last year had reached the "excessively large" figure of FFr 5.5bn, the group said.

Cii blames its heavy borrowing on under-capitalisation before nationalisation. Over the last three years it financed FFr 3.9bn of investments without any contribution from shareholders, the group said yesterday.

Also weighing on last year's balance sheet was a heavy programme of internally financed research and development, equivalent to 8.3 per cent of turnover.

## Better car sales boosts Saab income by 33%

BY DAVID BROWN IN STOCKHOLM

SAAB-SCANIA, the Swedish truck, car and aerospace group, increased its earnings by 33 per cent to SKr 1,385m (\$185m), due mainly to higher car sales. Group sales for 1982 advanced 16 per cent to SKr 18.7bn.

Nearly SKr 600m in earnings was generated in the last four months of the year. The company said year-end results exceeded expectations.

Income per share reached SKr 34.50 from SKr 26.35 in 1981. Currency and other financial losses charged against income, at SKr 2m, grew by SKr 74m over 1981, due mainly to the devaluation of the Swedish Krona last October. Company officials said the devaluation is expected to have a positive impact on car sales in 1983. Foreign sales, which grew by 17 per cent last year, account for nearly 60 per cent of total group sales.

Car sales climbed by 32 per cent, with an increase in deliveries noted in all markets. Volume in the U.S. market grew by 14 per cent. Saab has stepped up its production rate and has announced plans to increase capacity.

Volume at the Scania truck division was down slightly due to a poor world market, but total sales were up by 8 per cent to SKr 9.74bn. Market share was said to have increased, particularly in Western Europe and South America, and earnings remained consistent with 1981 levels.

The aerospace division noted 8 per cent higher sales at SKr 1.7bn. Earnings were said to be unchanged, due to high investment in the development of both the JAS multi-role fighter aircraft and the SF 340 commuter aircraft which has been jointly built with Fairchild Industries of the U.S. The first aircraft was rolled out in October, and deliveries are scheduled to begin in April 1984.

The board has proposed a capital increase of SKr 566m to finance development of its next generation of cars, as well as capital needs for start-up and marketing of the SF 340. An option of one new share is to be offered for every five old shares.

The recommended dividend on existing common shares is SKr 9, up SKr 1 over 1981. The dividend on preferred shares is to remain unchanged at SKr 2.50.

At year-end, the preliminary report notes a doubling of group assets to SKr 2.4bn. Spending on plant and equipment was up slightly at SKr 1.8bn. The pre-tax return on total capital employed, excluding non-interest bearing liabilities, grew from 18.2 to 20.4 per cent.

## MacMillan Bloedel plunges into red

By Nicholas Hirst in Toronto

MACMILLAN BLOEDEL, the Vancouver-based forest products group, has reported a record net loss of C\$37.3m (\$46.6m) for 1982, compared with net earnings of C\$3.3m the previous year.

Mr Clavert Knudsen, chairman and chief executive of the group which is 49 per cent owned by Noranda Mines, blamed the loss on the worldwide recession.

Newsprint had been hit by over-capacity and Swedish currency devaluation. The construction industry had been hit by high interest rates, cutting demand for lumber and linboard. Prices had softened as U.S. producers have sold off stocks.

Mr Knudsen said that by mid-1983 the company should return to profit and be at least marginally in the black for the full year. He said: "Preliminary indications of a long-awaited recovery began to appear by the end of 1982."

"Both inflation and interest rates have fallen off in the U.S. As a result, housing has become more affordable, thereby stimulating residential construction. Lumber prices, particularly in North America, have improved although they have fallen back somewhat in recent weeks," Mr Knudsen also expected a pick-up in demand for other products.

The group's operating loss before interest and closure costs and special items was C\$66.8m against a loss at the same level a year earlier of C\$7.3m. The pre-tax loss was C\$191.5m which included closure costs of C\$65.7m and interest charges of C\$78.3m.

A number of extraordinary gains such as a C\$36m profit from sales of tax credits and C\$36.3m from income tax credits enabled MacMillan Bloedel to report a net loss of C\$37.3m for last year.

## UBS lifts annual net profits by 14.6% to record \$214.5m

BY JOHN WICKS IN ZURICH

UNION BANK OF SWITZERLAND (UBS) increased net profits over the year by 14.6 per cent to a record level of SwFr 437.5m (\$214.5m) it was announced yesterday. All branches of business contributed to the increase.

While earnings from precious metals and foreign currency trading rose by only 1 per cent to SwFr 330.5m, net income from interest, bills of exchange and money market paper went up by about 25 per cent to SwFr 1,070m.

Net commission income was also up by some 10 per cent to SwFr 806.5m as was income from securities, by as much as 37 per cent, to SwFr 284.2m. This was the result of an expanded portfolio and higher interest rates.

At the bank's general meeting on April 7, the board is to recommend payment of unchanged dividends of SwFr 100 per bearer share, SwFr 20 per registered share and SwFr 4 per participation certificate. An increase of SwFr 150m, against last year's SwFr 110m in 1981, will be transferred to reserves in view of "greater risks and the expanded business volume."

The balance-sheet total grew by 13.5 per cent in 1982 to a record SwFr 106.3bn (\$52.1bn). Of the increase over the 1981 figure of some SwFr 12.6bn, about SwFr 3bn came from the higher dollar rate and changes in the precious metal accounts. Without these special factors, the balance sheet would have grown by only about 10 per cent.

Loans and advances to clients rose by 9 per cent to SwFr 47bn. A deceleration in this sector and a further slowing down in the second half of the year are developments attributed by the bank to the recession.

However, the total due from banks rose by 25 per cent over the year to SwFr 30.9bn.

Clients' deposits rose by 23 per cent to SwFr 67.4bn including a 25 per cent increase in savings accounts. However, the total due to banks dropped by 8 per cent to SwFr 23.2bn.

The bank announced an increase in share capital by SwFr 115m to SwFr 1,515m. This will be carried out by two transactions: a rights issue of new bearer shares and the issue of registered shares.

The 190,000 new bearer shares, with a nominal value of SwFr 95m and each with a face value of SwFr 500, will be offered to existing shareholders at SwFr 1,000 each and at a rate of one new share for every 15 bearer shares, 75 registered shares or 375 participation certificates.

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## Recession hits Moore for second year

By Robert Gibbons in Montreal

POOR economic and business conditions hit earnings and sales for the second year running at Moore Corporation, the world's largest maker of business forms.

Reduced customer demand, excess capacity and depressed prices left net profits for 1982 down 11.4 per cent at \$102.2m, or \$3.53, a share compared with \$115.4m, or \$4.12, the previous year. Sales slipped from \$1.89bn to \$1.85bn.

The fourth quarter contributed \$31.1m or \$1.10 a share, slightly lower than the \$32.3m, or \$1.15, reported in the year earlier period, on sales which dropped 0.5 per cent to \$465.7m from \$467.4m.

The company, which is based in Toronto but does more than 60 per cent of its business in the U.S., is expecting some improvement in its earnings in the current year if the U.S. economy continues its upturn.

Apart from its U.S. operations, Moore has also major interests in Europe, including Lamson Industries, the UK office equipment company.

## Storebrand-Norden earnings fall below pre-merger levels

BY FAY GJESTER IN OSLO

STOREBRAND-NORDEN, the large Norwegian insurance concern formed by the merger last year of the Storebrand and Norden groups, saw 1982 pre-tax profits on accident and other non-life business fall to Nkr 175m (\$24.5m), Nkr 100m less than the total achieved by the two groups in 1981.

According to preliminary figures, an increase of Nkr 60m in investment income, to Nkr 428m only partially offsets a 20 per cent rise in costs and an Nkr 96m fall in earnings on non-life activities.

Motor underwriting, in particular, continued to show heavy losses. Higher premiums introduced last year failed to keep pace with a steep rise in the number of claims and the cost of repairs. The combined sector also showed a high claims rate, but fire business was better than in 1981 and some special sectors made good profits - among them accident, responsibility, credit, marine and transport.

Gross premium income in 1982 reached Nkr 4.6bn - 13 per cent up on the 1981 total for the two groups. Foreign business rose by 16 per cent to Nkr 1.8bn and Norwegian business by 11 per cent to Nkr 2.7bn.

The board expects the steady rise in investment income - a trend that has continued for several years - will slow in 1983. This means that premiums will have to be increased, and costs curbed, if results this year are to be better than in 1982.

The full account will be published around May 10, and the concern's annual shareholders meeting is scheduled for June 2.

A relaxation of restrictions on foreign insurance companies seeking to do business in Norway would benefit Norwegian industry, the federation of industry believes.

In a letter to the Ministry of Social Affairs, which is considering the revision of present laws regulating the insurance sector, the federation says it does not believe Norwegian insurance companies would suffer if curbs on foreigners were relaxed. The change would stimulate competition and could lead to lower premium for industry.

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## Credit Suisse up 9.8% in full year

BY JOHN WICKS IN ZURICH

CRÉDIT SUISSE, Switzerland's third largest bank, reported record net profits of SwFr 305m (\$148.8m) for 1982.

This 9.8 per cent increase follows a jump in gross earnings of 41 per cent to SwFr 681.7m (\$324.4m) although in view of what the Zurich bank calls "currently prevailing risks," depreciation and provisions deducted from this gross total were almost doubled to SwFr 358.8m.

At its annual meeting on March 25, the board is to recommend payment of unchanged dividends of SwFr 90 per bearer share and SwFr 18 per registered share. Shareholders will also receive payment of SwFr 2.50 per bearer participation certificate and 50 centimes per registered participation certificate of CS Holding. This company was formed last year and its stock is inseparably linked to Credit Suisse shares.

The bank, which in 1981 recorded a negative interest balance of SwFr 33.8m, reported net interest earnings for last year of SwFr 141.3m, although income from bills discounted and money market paper declined by 13.1 per cent to SwFr 394.3m.

Net commissions earnings rose 8.8 per cent to SwFr 566.5m and income from securities by 49 per cent to SwFr 327.5m. Earnings from foreign exchange and precious metal trading dropped by 13.7 per cent to SwFr 299.6m.

The balance sheet total remained virtually unchanged over the year at SwFr 73.5bn. Due to a "strongly selective credit policy," discounts declined by SwFr 1.42bn to SwFr 2,698m and loans and advances by SwFr 825m to a combined total of SwFr 38.8bn.

This development has led to a drop of nearly a quarter in the due-to-banks sum to SwFr 17.4bn, while the due-from-banks total remained unchanged at SwFr 18.26bn.

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At its annual meeting on March 25, the board is to recommend payment of unchanged dividends of SwFr 90 per bearer share and SwFr 18 per registered share. Shareholders will also receive payment of SwFr 2.50 per bearer participation certificate and 50 centimes per registered participation certificate of CS Holding. This company was formed last year and its stock is inseparably linked to Credit Suisse shares.

The bank, which in 1981 recorded a negative interest balance of SwFr 33.8m, reported net interest earnings for last year of SwFr 141.3m, although income from bills discounted and money market paper declined by 13.1 per cent to SwFr 394.3m.

Net commissions earnings rose 8.8 per cent to SwFr 566.5m and income from securities by 49 per cent to SwFr 327.5m. Earnings from foreign exchange and precious metal trading dropped by 13.7 per cent to SwFr 299.6m.

The balance sheet total remained virtually unchanged over the year at SwFr 73.5bn. Due to a "strongly selective credit policy," discounts declined by SwFr 1.42bn to SwFr 2,698m and loans and advances by SwFr 825m to a combined total of SwFr 38.8bn.

This development has led to a drop of nearly a quarter in the due-to-banks sum to SwFr 17.4bn, while the due-from-banks total remained unchanged at SwFr 18.26bn.

## Schickedanz suffers sales setback

BY JOHN DAVIES IN FRANKFURT

THE SCHICKEDANZ group of West Germany, which includes the Quelle mail-order house, suffered a slight setback in sales last year as the domestic market weakened.

After rapid expansion in recent years, total sales slipped 1.5 per cent to DM 10,432m (\$4,320m).

While the group's mail-order business fell in West Germany, it expanded abroad, especially in France. At the same time, the group boosted sales from its industrial enterprises, including paper works.

Mail-order purchasing, which is highly developed in West Germany, suffered a general decline last year, with the industry's overall sales down 4.3 per cent.

Quelle, while maintaining its position as Europe's largest mail-order group, recorded a more than proportional decline of 4.6 per cent in home market mail order sales to DM 4,871m. Including retail store and showroom operations, its German sales were down 4.2 per cent to DM 7bn.

However, Quelle's mail-order business grew 14.5 per cent in France to DM 482m and 1.8 per cent in Austria to DM 212m.

The group also found a growing, if relatively small, market for women's clothes in Japan, where its articles are sold through the Matsuzakaya stores concern.

Frau Grete Schickedanz, head of the concern, said that, despite economic uncertainties, the group would push ahead this year with an investment programme of DM 170m, including modernisation of its headquarters at Fürth, near Nuremberg.

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## Turner talks with CBS and Time

By Richard Lambert in New York

TURNER Broadcasting System, the pioneering cable television group run by Mr Ted Turner, has been holding talks with a number of bigger companies with a view to exploring "possible areas of mutual assistance including the possibility of combination in some form of business interests."

The discussions were described yesterday as "only exploratory" but they are expected to continue. Mr Turner said that among the other companies involved were CBS, Time Inc and Gannett.

Turner Broadcasting launched its cable news network in 1980 and sustained losses of around \$15m from its news operations in the first nine months of 1982.

But in the third quarter of the year it reported its first overall profit from operations since the news network was started.

## Migros group turnover increases to \$4.52bn

BY OUR ZURICH CORRESPONDENT

CONSOLIDATED turnover of the Migros Co-operative, Switzerland's largest retail group, rose by 3.6 per cent last year to SwFr 9,235m (\$4,520m). Of this total, actual retail sales rose by 4.2 per cent to SwFr 7,920m or at a faster rate than the 3.3 per cent increase for the Swiss retail sector as a whole. A share of 27.8 per cent of the combined turnover of the regional Migros Co-operatives was accounted for by the group's own production.

The Migros filling station chain showed a slight rise of 0.5 per cent to SwFr 508.1m in its external sales, while turnover of the Hotelplan travel agency dropped by 2.4 per cent to SwFr 492.5m and that of the book and record club, Ex Libris, by the same percentage to SwFr 88.7m.

Outside the consolidated figures, the Migros Bank in Zurich had a 13 per cent growth in its balance sheet total to SwFr 2,855m and increased net profits of SwFr 87.5m. The balance sheet of Migros Bank in Düsseldorf went up by 19 per cent to DM 231m (\$96m) as of October 31, 1982, with net profits up from DM 1.1m to DM 1.6m before tax. In the insurance sector, the Zurich-based Secura subsidiary showed a rise of 12.6 per cent to SwFr 107.8m in premium income.

The American ski manufacturer Trak has bought up the 73 per cent stake held by the Swiss businessman Walter Hausenstein in the Austrian ski company Kneissl. Trak had already owned the remaining 25 per cent of the shares.

After serious financial difficulties, Kneissl was taken over in February, 1981, by a consortium consisting of a construction company controlled by Mr Heuvenstein, the Trak group and the Austrian sports clothes manufacturer Carinthia.

Kneissl is now said to have been successful in building up an international sales network.

## Dow Chemical forecasts steady upturn

MICHIGAN - Dow Chemical the large diversified U.S. chemicals group, will not come close in this year's first half to the \$351m, or \$1.82 a share, that it earned in the first half of 1982.

Mr Paul Orefice, president and chief executive, said the recent improvement in Dow's business was from a low point in the final period of last year when a worldwide slump in its commodity chemicals business left it with net income of only \$13m, or 7 cents a share, compared with \$67m, or 35 cents, a year earlier.

But Mr Orefice was "looking for a real improvement in business this year," and expected results to improve steadily during 1983.

He said the company should easily exceed the \$48m, or 25 cents a share, earned in the second half of 1982, and that its operating rate would probably rise to between 72 per cent and 75 per cent of capacity from the present 65 per cent. However, he declined to forecast full-year results.

AP-DJ

## Varta expects stable results

By John Davies in Frankfurt

VARTA, the West German battery manufacturer, expects to report stable profits for 1982, despite a marginal drop in sales.

The group suffered a 45 per cent drop in profits in 1981 to DM 18.3m (\$8.76m), because of rising costs and the effects of recession on customers, including car-makers.

In an interim report yesterday, Varta said that 1982 results were likely to be broadly the same as in the previous year, mainly as a result of cost-saving measures.

# ASEA

Annual results for 1982

## Earnings improved, profits increased - the upward trend has continued

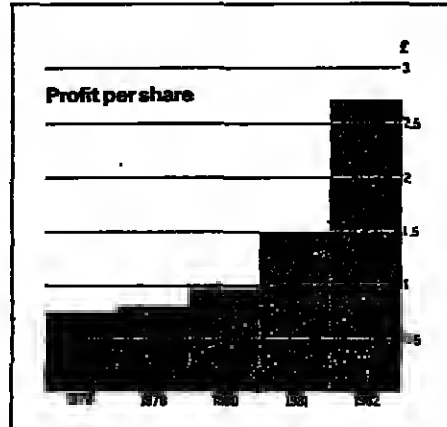
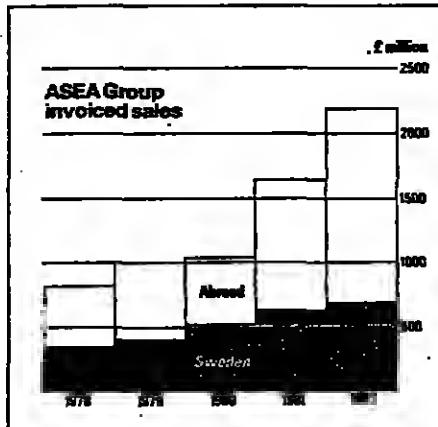
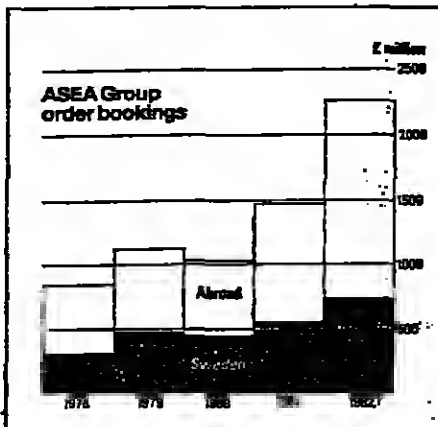
The positive trend in ASEA's earnings and profitability during recent years has continued. Despite the weak economy, sales volume has risen as a result of increased market shares, mainly in industrialised countries. Better profit margins have achieved a growing impact on invoicing. The restructuring of operations and the elimination of loss-making units has also contributed to the earnings improvement.

We also look forward to an improvement in earnings during 1983.

The Board of Directors proposes that the Annual General Meeting approve a bonus issue, with one new share issued for each old share. It is proposed that a dividend of SEK 10 be paid on each old share (1981: SEK 8).

Exchange rate: £1 = SEK 11.825

Profit and Loss Account (£ million)	ASEA Group 1982	ASEA Group 1981	ASEA Group excluding Fläkt 1982	ASEA Group excluding Fläkt 1981
Order bookings	2,257	1,479	1,625	1,304
Invoiced sales	2,180	1,638	1,590	1,424
Operating earnings after depreciation	129	75	111	57
Profit after financial income and expense	110	72	95	54
Profit before allocations and taxes	114	81	98	64
Profit per share	2.71	1.50		



The ASEA Group, based in Sweden, has some 170 subsidiaries in 37 countries and approximately 56,000 employees. The Group, including the parent company ASEA AB, manufactures plant and equipment for power generation, transmission and distribution; transportation equipment; industrial robots; metallurgical and process equipment and plant; air treatment systems; finished industrial and household goods; and semi-finished goods.

Please send me a copy of ASEA's 1982 Annual Report.

Name \_\_\_\_\_

Company (if any) \_\_\_\_\_

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## INTERNATIONAL COMPANIES and FINANCE

## Hong Kong budget boost for certificates of deposit

BY ROBERT COTTRELL IN HONG KONG

HONG KONG'S growing market for certificates of deposit (CDs) received a boost in this week's budget when Mr John Bremridge, the Financial Secretary, announced that the Government would, subject to certain restrictions, categorise CDs held by local banks as liquid assets.

CDs are interest-bearing notes issued by banks against deposits and are usually negotiable. Bankers have argued that the market for CDs in Hong Kong would gain depth if they were admissible as specified liquid assets, which are the readily-cashable assets which banks must by law hold to the equivalent of 25 per cent of their deposits.

Mr Bremridge has opened the door to CDs, though not as far as some bankers might have liked. As from April 1, banks

and licensed deposit-takers, the top two tiers of Hong Kong's three-tier credit structure, may hold 2 per cent out of the required 25 per cent of specified liquid assets in the form of CDs. The CDs must be within three years of maturity and must be readily marketable in the view of local banking authorities. They must also be denominated in Hong Kong dollars, or a foreign currency freely convertible into these, and they must be issued in Hong Kong by licensed banks and licensed DTCS.

Mr Bremridge acknowledges that the new provisions for CDs could allow the creation of net liquidity within the monetary sector. He says he is "prepared to accept this on the moderate scale envisaged," but adds that the authorities will guard

against the issue of CDs just to create such liquidity.

The banking authorities will usually be satisfied as to the admissibility of CDs where these have been issued and marketed by a third party. Where a bank wishes to count CDs issued directly to it by another bank, says Mr Bremridge, the Banking Commissioner "will require convincing as to the motive for the issue."

The CD provisions exclude registered Deposit-Taking Companies, the third and lowest tier of the credit structure. This appears to reflect a generally cautious official view of registered DTCS.

Some bankers believe Mr Bremridge is "testing the water," and that CD regulations may be liberalised as and when the market gains in depth.

## Earnings plunge at BHP affiliate

By Lachlan Drummond in Sydney

NET EARNINGS of Tube-makers of Australia, the almost 50 per cent owned affiliate of Broken Hill Proprietary (BHP), plunged from A\$12.14m to A\$2.11m (US\$3.3m) in the half year to December 31 as sales dropped by 17.5 per cent to A\$261.34m.

The company said demand for its steel pipe and tubular goods was severely curtailed by depressed conditions in the manufacturing, construction, mining and rural industries. Its manufacturing operations were hit hard by lower throughput.

Steps taken to scale down operations and reduce costs and recent spending on new machinery had been to no avail against reduced demand, price pressures, and retrenchment costs.

The latest half continues the trend of last year when total profits were 29 per cent down at A\$18m after second-half net income was halved to just A\$9m.

The latest result was arrived at after depreciation rose from A\$4.2m to A\$5.5m and interest charges went up by A\$200,000 to A\$3.48m. Tax totalled A\$1.46m against A\$9.23m.

The interim dividend has been cut from 5 cents to 2 cents.

## Australian Toyota offshoot in the red

By Our Sydney Correspondent

Australian Motor Industries, the 50.1 per cent owned Toyota offshoot, incurred a loss of A\$6.37m (US\$6.7m) in its first half-year to December 31 1982, on sales down 6.1 per cent to A\$185.6m. The loss compares with a A\$906,000 deficit in the corresponding period last year and represents a sharp reversal from the A\$5.7m profit for the closing six months of 1981-82.

Directors attributed the loss to a downturn in the passenger car market, fierce competition and a build-up in stocks.

The latest result came after an increase in interest charges from A\$1.36m to A\$2.23m, depreciation of A\$4.3m against A\$4.5m and included investment income down from A\$1.3m to A\$1.0m.

The dividend was unchanged at 2 cents a share.

## Philippines' largest construction group taken over by state

BY EMILIA TAGAZA IN MANILA

THE Philippine Government has taken over the Construction and Development Corporation of the Philippines (CDCP) by converting all of the company's outstanding 3.9bn pesos (\$933m) debts to government institutions into 90 per cent shareholding. CDCP is the largest construction company in the country and, reputedly, the largest in South East Asia.

Mr Roberto Ongpin, the Trade and Industry Minister and currently CDCP chairman, now becomes company president.

CDCP has about \$1bn-worth of construction contracts, most of which are abroad, particularly in the Middle East, Hong Kong, Indonesia and Malaysia. In Iran, the company has obtained a \$350m contract to build a six-lane highway.

Mr Ongpin said that with the Government at the helm of the company, CDCP can be expected to substantially increase the number of its international contracts. The company will act to further promote the sending of Filipino workers to the Middle East.

Remittances by Filipinos working overseas last year

reached almost \$1bn and is now the country's major source of foreign exchange. "We want to take advantage of CDCP as a vehicle for exporting skilled manpower overseas," Mr Ongpin said.

CDCP's financial problems surfaced two years ago when the Philippine domestic capital market almost collapsed after Mr Dewey Dee, a Filipino-Chinese industrialist, disappeared from the country, leaving behind about \$30m in unsecured debts. Financial institutions panicked and the market shrank drastically, leaving corporate borrowers scrambling for limited funds.

CDCP itself was then saddled with enormous short-term debts carrying high interest rates. To avert CDCP's collapse, the Government has provided an initial \$72m in rescue funds.

Under that rescue plan, the state-owned National Development Corporation, the investment arm of the Ministry of Trade and Industry, has injected \$33m in fresh working capital, while the central bank has extended another \$39m in concessional loans.

## Higher car premiums help recovery at S A Eagle

BY OUR JOHANNESBURG CORRESPONDENT

SOUTH AFRICAN EAGLE, the short-term insurance company, achieved an underwriting surplus of R1m (\$907,000) in 1982 against a deficit of R3.4m in 1981. This was despite substantial claims in respect of fires and explosions during the year. Gross premiums written increased to R166.5m from R136.6m.

The improvement in the underwriting operations was largely due to higher premiums

charged on motor vehicle insurance. The industry as a whole has complained for several years that motor rates were far too low but no one was prepared to break ranks and increase rates to economic levels for fear of losing market share.

The total dividend has been raised to 50 cents from 40 cents while earnings increased to 89.9 cents a share from 53.5 cents a share.

## Bahrain OBU doubles income

BY MARY FRINGS IN BAHRAIN

UNITED GULF BANK (UGB), a predominantly Kuwaiti-owned Bahrain offshore banking unit (OBU) established in June 1980, has announced substantial growth in the past year.

Profits have more than doubled to \$35.3m from \$17.2m in 1981, and a total dividend of \$25m to shareholders has been recommended. This is the equivalent of 12.5 per cent of the \$200m paid-up capital. Following an increase in

authorised capital to \$250m in 1982, UGB made \$18m rights issue and went public in July with a \$22m share float, which was 77 times oversubscribed.

The balance sheet (1981 figures in brackets) shows total assets excluding contra items as \$1,008m (\$410m), loans to customers \$357m (\$181m), loans to banks \$460m (\$227m), liquid assets and marketable securities \$117m (\$14m) and deposits \$725m (\$305m).

## Weak demand hits Matsushita

BY YOKO SHIBATA IN TOKYO

MATSUSHITA Electric Industrial, the world's largest integrated electrical appliances maker and its 83 consolidated subsidiaries, which include Victor Company of Japan (JVC), had an earnings slowdown in the year ended November 20, 1982. The slowdown was attributed to poor worldwide demand and lower financial net income resulting from higher borrowings by U.S. consolidated subsidiaries.

Consolidated full-year net profits were ¥157bn (\$670m) up only 0.3 per cent, with sales of ¥3,550bn up 5.7 per cent. Because of a share increase through a U.S. convertible debenture issue, consolidated per share profits were diluted to ¥100.79, against ¥101.48 previously.

In January Matsushita re-

ported parent company net profits of ¥95.7bn, up 14.4 per cent, with profits per share of ¥60.89, up from ¥58.5 in the previous year.

In the past year, for the group as a whole, sales of its video equipment sector including VCRs, and television sets grew by 20 per cent to account for 37 per cent of total consolidated sales.

Thanks to higher sales of office automation equipments, sales of the group's communication and industrial equipment sector moved up by 7 per cent to account for 12 per cent of the total. Owing to the deep recession in the audio equipment market, sales of audio equipment slumped by 11 per cent.

Overseas sales rose by 7 per cent to account for 46 per cent of the total with domestic sales

5 per cent higher than in the previous year.

Intensifying competition, stagnant overall sales and falling net financial incomes (down by ¥4.6bn, to ¥25.8bn) arising from higher borrowings by its U.S. consolidated subsidiaries all pushed earnings down. Profits before tax declined 0.7 per cent to ¥429bn.

In the current fiscal year, ending November 1983, no recovery in sales of audio equipment or of consumer electrical appliances is foreseen.

Only sales of the information and industrial equipment sector are expected to grow, by some 9 per cent. As a result consolidated full-year net profits are forecast as staying at the previous year's level with sales up by 3 per cent to ¥3,760bn.

## Profits setback at Asahi Glass

BY OUR TOKYO STAFF

ASAHI GLASS, Japan's largest sheet glass maker, which is well diversified into chemicals, suffered a 10.9 per cent setback in its unconsolidated pre-tax profits in 1982.

Affected by the fall in demand from car and television set makers and rising raw material prices, full-year net profits fell by 4.4 per cent to ¥22.6bn (\$96m). Sales were ¥505bn, up 6.5 per cent from the previous year. Profits per share were ¥23.05, compared with ¥24.14 in the previous year and the yearly dividend

was unchanged at ¥8.

Sales of glass were sluggish, rising by only 0.8 per cent to account for 53.7 per cent of total turnover. Sales in the chemical sector rose by 14.2 per cent to account for 39.5 per cent of the total, thanks to good results in fine chemical products centring on caustic soda. Royalty income for the company's caustic soda manufacturing process also contributed to this sector's sales improvement.

Sales of ceramics fell by 11.3 per cent to account for 3.4 per cent of total turnover, reflecting

lower demand from the steel and cement industries.

In 1983 the company sees continued sluggish demand for its profitable valve glass products and a higher investment burden for research and development of new product lines.

Full-year pre-tax profits are projected at ¥45bn, up 10.9 per cent over the previous year. Net profits are expected to reach ¥23bn, up 1.5 per cent, on projected sales of ¥540bn, up 7 per cent.

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Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the Interest Period commencing on February 28, 1983 the Notes will carry an interest rate of 8 1/4% per annum. On May 31, 1983 interest of US\$11,260.42 will be due per US\$500,000 Note against Coupon No. 5.

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By: Citibank, N.A. (CSI Dept.), Agent Bank

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## UK COMPANY NEWS

## FII shows growth but unsure of second half

SALES UP nearly 20 per cent to £4.85m and profit before tax ahead from £305,000 to £328,000 for the half ended November 30 1982 are reported by FII Group, formerly known as Footwear Industry Investments.

But the traditional pattern of lower profit in the second half is expected to repeat itself—last year £298,000 was achieved in that period.

Production at the Fionia Footwear factories in Wales continues upwards, but a levelling off is expected in the second half, which may affect margins.

With the recession continuing, the marketing division still faces difficulty in generating a substantial increase in current sales, but forward orders for the next financial year are encouraging.

The directors face the longer term with confidence. After tax £145,000 (£137,000) the net profit is £181,000 (£168,000) for earnings of 4.5p (4.2p) per share. Extraordinary costs fell from £22,000 to £14,000 reflecting reduced expenditure on unit premises.

The interim dividend is again 1.54p net, as last year. Mr M. Sumray, chairman, and his wife are waiving most of their entitlement and the cost to the company is reduced by over £18,000. FII is engaged in the manufacturing and distribution of footwear, and in supplying raw materials and components to footwear manufacturers. It also has a medical equipment subsidiary which is about to begin its marketing operations and is not expected to contribute to group results until the 1983-84 year. Its setting-up expenses have not been included in the interim figures.

Six months 1982 1981  
External sales £4,851 £4,052  
Pre-tax profits 328 305  
Taxation 145 137  
Net profits 181 168  
Extraordinary 14 12  
Available 167 146

## Plessey £23m higher at nine months

THIRD QUARTER pre-tax profits of the Plessey Company, telecommunications and electronics group moved ahead from £27.51m to £35.06m and pushed the figure for the nine months ended December 31 1982 to £102m, compared with a previous £78.77m, a rise of 28.5 per cent. Directors attribute this to improved trading and a substantial boost in investment income of £11.6m.

Sales for the third period advanced from £224.6m to £272.5m and lifted the total to £729m, an increase of 23.5m, or 3.2 per cent.

Stated earnings per 50p share are given as 22.86p, against 20.59p, and the interim dividend is increased to 4.073p (3.542p) net—last year's final payment was 5.073p and pre-tax profits amounted to £111.44m (£84.54m).

After depreciation charges, little changed at £17.79m (£17.78m) for the nine months, operating surplus amounted to £82.25m (£72.34m). Total sales, with the operating result, were divisionally split as to telecommunications £339.5m (£291m) and £48.88m (£37.21m); electronic systems and equipment

£219.9m (£191.5m) and £16.57m (£11.79m); microelectronics and components £67.2m (£52.1m) and £6.88m (£5.93m); aerospace and engineering £38.4m (£38.7m) and £3.59m (£2.16m); computer peripherals £16.7m (£22.6m) and £3m loss (£814,000 profit); group services £3.63m profit (£4.44m).

The directors say that the telecommunications side continued the strong performance seen at the six months stage, with sales and operating profits up by 18.8 per cent and 34.1 per cent respectively.

Electronic systems showed a "marked improvement" they

state—profits jumped by 40.6 per cent—while the microelectronics and components sector had a good third quarter, and improved its trading margins for the nine months.

The directors point out that the aerospace and engineering activities in the UK continued their growth in both sales and profits, but the effects of the recession in the U.S. depressed the overall results of this sector.

Due mainly to the lower market demand in North America, the computer peripherals suffered a loss.

Pre-tax surplus for the period

£517,000 to £863,000, but increased provisions reduce that to £473,000 (£321,000). Investments during the year totalled £1.8m, of which £1.5m was new investment. This brings the broadly based portfolio to £7.8m.

Net assets per share

are given as 80.9p and per capital share as 464.4p.

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## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

FUTURE DATES	
Interim—	
Courtesy Pops	Mar 4
Metamex Jantique	Mar 11
Finale—	
Redington's Breweries	Mar 10
General Mining Union Corp	Mar 10
Hamilton Oil Great Britain	Mar 3
Kode International	Mar 15
Royal Dutch Petroleum	Mar 10
Shell Transport and Trading	Mar 10

Interim—BPM Holdings, Crosby House, Neepsend, Rightwise, Saxon Oil.

Finals—City and Foreign Investment.

£219.9m (£191.5m) and £16.57m (£11.79m); microelectronics and components £67.2m (£52.1m) and £6.88m (£5.93m); aerospace and engineering £38.4m (£38.7m) and £3.59m (£2.16m); computer peripherals £16.7m (£22.6m) and £3m loss (£814,000 profit); group services £3.63m profit (£4.44m).

The directors say that the telecommunications side continued the strong performance seen at the six months stage, with sales and operating profits up by 18.8 per cent and 34.1 per cent respectively.

Electronic systems showed a "marked improvement" they

state—profits jumped by 40.6 per cent—while the microelectronics and components sector had a good third quarter, and improved its trading margins for the nine months.

The directors point out that the aerospace and engineering activities in the UK continued their growth in both sales and profits, but the effects of the recession in the U.S. depressed the overall results of this sector.

Due mainly to the lower market demand in North America, the computer peripherals suffered a loss.

Pre-tax surplus for the period

£517,000 to £863,000, but increased provisions reduce that to £473,000 (£321,000). Investments during the year totalled £1.8m, of which £1.5m was new investment. This brings the broadly based portfolio to £7.8m.

Net assets per share

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was after interest payable of £10.25m, against £10.67m, but included associates share of £4.11m (£3.06m), and much higher interest receivable of £25.85m, compared with £14.03m.

Tax took £44.4m (£27.6m) and after minority interests of £1.35m (£1.44m), the available balance came through at £55.65m (£49.74m).

Group order book at December 31 last totalled £1.33bn (£1.2bn at January 1 1982) and was split as to telecommunications £664m (£624m); microelectronics £68m (£52m); aerospace £78m (£67m); computer £4m (£4m); less inter-company content £83m (£48m).

The U.S. public switching business, Stromberg-Carlson Corporation, which was acquired last October, contributed sales of £24.7m for the period, but incurred an operating loss of £1.6m.

On a current cost basis the group's pre-tax profit is reduced to £58.3m (£50.6m) and earnings per share to 17.75p (£13.27p). See Lex

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## UK COMPANY NEWS

## Institutional opposition to Kwik-Fit takeover

BY RAY MAUGHAN

INSTITUTIONAL holders of some 20 per cent of the shares in Kwik-Fit (Tyres and Exhausts) are preparing to lodge strong objections to the proposed all equity bid for Crest later this month. The property group deal on the United Securities Market in which Crest directors hold an aggregate 32.2 per cent stake.

Terms of the deal, outlined on February 18, comprise three Kwik-Fit shares for every 10 shares in Crest. Taking Kwik-Fit at 45p, against a price of 55p when the bid was first announced, the offer currently values Crest at £4.8m.

The Kwik-Fit board, headed by Mr Alec Stenson and the chief executive, Mr Tom Farmer, said at the time that the takeover replacement group was forced to acquire properties from time to time which exceeded its trading requirements, a link with Crest would enable Kwik-Fit to take advantage of the development potential these

surplus assets offered. Crest is expected to reveal net assets of £4.8m as at the end of 1982.

Institutional opposition has been raised on two counts. First, as one fund manager said yesterday, "provided Kwik-Fit did not make an outrageous offer for Crest we felt we would support the deal because it would resolve a conflict of interests. However, the price proposed has not complied with that position."

"In any event," he said, "the price simply rubs salt into the wound." The essence of the funds' position is that an involvement in property development would dilute their holding in what, as another fund manager said yesterday, "is still a very exciting concept and a very attractive investment situation."

The funds' annoyance has been exacerbated because many small investors deserted the company during a sharp share price fall

in the autumn of 1981 as profitsumbled, and all but disappeared. At that stage, Kwik-Fit was caught by heavy stock dumping by auto parts manufacturers, by the sudden entry into the market of many small and by all accounts unreliable replacement parts businesses, and finally by the cost of integrating 90 new depots acquired from Firestone coupled with the installation of the stock and financial controls required to run them efficiently.

Profits have since started to recover and the funds have been expecting the Kwik-Fit share price to react accordingly.

That recovery is now considered to have been jeopardised by the Crest proposals and the institutions are now seeking explanatory meetings with the Kwik-Fit board. Mr Farmer was unavailable for comment last night but Ms Diana Darlington, for the group's brokers Henry Cooke, Lumsden, stressed that the deal was still in place.

## Hawley buys 20% of Black &amp; Edgington

BY CHARLES BATCHELOR

Hawley Group, Mr Michael Ashcroft's fast-growing industrial holding company, has taken a 20 per cent stake in Black and Edgington (B and E), the tent, caravan and clothing maker.

Hawley bought a total of 3.75m shares at 47p each—a total of £1.76m—including the 2.7m shares held by British Car Auctions. It placed 1.08m of its own shares in the market to finance the deal.

Hawley declined in comment just night on whether the share purchase would lead to an offer for the rest of the equity. The company said Mr Ashcroft "finds Black and Edgington an interesting situation."

Mr Ashcroft has not yet met the B and E board and no arrangements have been made for any meeting, it added.

Mr Stanley Hodge, company secretary of Part Glasgow-based B & A, said the company had been in touch with Hawley and had been told that the shareholding had been taken as an investment.

B & A expects to announce its 1982 results in early April and thinks it unlikely it will meet Hawley representatives before then.

"We have been living with the fact that British Car Auctions have been increasing their stake over the past year or so," said Mr Hodge.

B & A made a pre-tax profit of £142,000 in the six months ended June 30 1982, compared with a loss of £554,000 in the same 1981 period.

Turnover fell slightly to £27m, against £27.3m. The company has been reorganising its activities over the past two years to eliminate loss-makers.

B & A's shares rose 9p to 54p valuing the company at £10.13m. Hawley Group fell 3p to 169p.

Arbuthnot Securities has been in discussions with Atlanta, Baltimore & Chicago Regional Investment Trust and West Coast and Texas Regional Investment Trust with regard to its proposals to utilise both investment trusts, which it firmly believes are in the best interests of all shareholders.

In order to allow sufficient time for the trust directors to discuss these proposals with major shareholders, Arbuthnot

has extended the deadline by which they were required to issue notices convening meetings to February 23. Arbuthnot has now requested to boards to proceed forthwith to convene EGMs of ABC and WCT so that shareholders may have an opportunity to consider utilisation proposals themselves.

Arbuthnot will be sending a letter to the shareholders of ABC and WCT ahead of the EGMs.

## PAVILION LEISURE

The directors of Pavilion Leisure state that the company's trading position bears no relation to the prices at which its shares are changing hands. They add that they have had no communication whatsoever from Mr Michael Shellim and associates and have no knowledge of why the price of the shares should have moved up so high. Accordingly, they feel that it could well be that a false market has been created in the shares.

Following the offer by Cape Allman International for the preference shares of B. O. Morris (Holdings) it did not already

own acceptances have been received in respect of 77,850 shares. This represents 54.25 per cent of the shares for which the offer was made.

CAI has decided to declare the offer unconditional and to leave the offer open for acceptance until further notice.

## CARLTON COMPLETES

Carlton Communications, formerly Fleet Street Letter, has completed the acquisition of Carlton-Fox, Carlton Studios and Carlton Newsletter in a reverse takeover which gives control of the company to Mr Michael Green, the chairman, and his brother, David Green.

Dealings start on the Stock Exchange today.

## DIMBLEBY &amp; SONS

A company controlled by Mr David Dimbleby has acquired all the issued capital of Dimbleby and Sons which owns the Richmond and Twickenham Times and other newspapers. The newspaper company was previously owned by family trusts; the organisation has been carried out with the agreement of all the family.

Mr Dimbleby who has been managing director of Dimbleby and Sons since 1966 said that he planned to continue publishing the newspapers in their present form and so carry on a family tradition that went back four generations.

## GUINNESS PEAT

Guinness Peat Group has completed the sale of its 50 per cent shareholding in Otto Nielsen (UK) for a consideration of £170,000. The group has also sold a small site in Lancashire for £35,000 which, together with the January completion of the group's former pharmaceutical site in Epsom for £1m, virtually completes a sequence of minor disposals.

## PULLGRANGE

Pullgrange has completed the acquisition of Jean Sorelle, the Peterborough-based toiletries company, announced last month. Pullgrange is backed by a consortium of investors brought together by L. Messel and Co.

## ASSOCIATE DEAL

Phillips and Drew, an associate of Hanson Trust, has sold 7,000 UDS Group shares.

## SHARE STAKES

Downbrae Holdings—W. G. Peacock, director, in respect of wife and family, through Unidex Trustees, has acquired 50,000 ordinary shares increasing holding to 897,352 (12.45 per cent).

Dunavent—As a result of the recent purchase of 165,500 shares, Commercial Union Assurance is the beneficial owner of 900,050 income shares (10 per cent).

Harlons Group—Following the purchase on February 16 of 50,000 ordinary shares at 71p by Macale Investments, Mr Max Mainmann, his family and associates became interested in 12,245,822 ordinary shares (37.15 per cent).

Kennings Motor Group—The Kuwait Investment Office holds an interest in 1,975m ordinary shares (6.24 per cent), designated the Securities Management Trust A Account.

F. Pratt Engineering Corpora-

tion—On February 18, Maurice James Industries acquired 24,000 ordinary shares increasing holding to 274,000 ordinary shares (5.002 per cent).

Frestwich Parker Holdings—The Prudential Corporation states that as a result of a disposal of 90,000 ordinary shares its holding is 326,000 shares (9.62 per cent).

Britannia Arrow Hedges—United Kingdom Temperance and General Provident Institution's interest has increased to 6.1m ordinary shares (5.13 per cent).

Stenhouse Holdings—W. M. Wilson and J. B. Devine, both directors, state that a trust in which they have an interest as trustees has purchased 25,000 shares.

Amalgamated Estates—Stanley Wise, director, has sold his total holding of 2,141,835 ordinary shares.

## Ward Holdings lower as house sales are halved

WITH THE contribution from house sales being halved to £228,000, profit of Ward Holdings group for the year ended October 31 1982 fell from £1.22m to £836,000. The dividend is held at 4.2p net with a final of 3.01p.

House sales volume has now been restored and the overhead cost ratio is reducing satisfactorily, the directors report.

Other contributions to the year's profit were: plant hire £11,000 (loss £38,000); merchanting £1,000 (£13,000); manufacturing £156,000 (£122,000); and property £240,000 (£236,000). Turnover reached £13.1m, against £12.91m. After tax

£137,000 (£136,000) net profit came out at £699,000 (£1,09m) for earnings of 8p (12.4p) basic and 5.3p (8.3p) fully diluted.

The company is experiencing a return of purchaser confidence in the housing market and this, coupled with signs of a Government-led investment boom in new construction, suggests that full 1983 results (although probably not in the first half) will reflect these changes.

Manufacturing is now well established. Further substantial investment is now taking place at the expanded Chatham factory and the larger factory in Hertford. This will improve group profitability.

## BANK RETURN

Wednesday Feb. 23 1983

## BANKING DEPARTMENT

Liabilities	£	£
Capital	14,500,000	
Public Deposits	1,116,862,237	-1,169,116,938
Bankers' Deposits	112,486,652	-175,550,299
Reserve and other accounts	9,168,260,011	-96,759,664
	4,008,140,500	-1,028,295,078
Assets		
Government Securities	409,416,952	-99,895,000
Advances and other assets	1,978,428,557	-15,586,262
Premises, Equipment & other Secs.	2,510,224,300	-976,795,800
Notes	142,975	-7,132,860
Coll.		-16,593
	4,008,140,500	-1,028,295,078

## ISSUE DEPARTMENT

Liabilities	£	£
Notes issued	10,950,000,000	+ 25,000,000
In Circulation	10,942,106,285	+ 32,122,842
In Banking Department	7,693,715	+ 7,122,842
Assets		
Government Debt	11,015,100	- 521,406,764
Other Government Securities	3,800,000	- 596,406,764
Other Securities	7,693,715	- 28,000,000
	10,950,000,000	- 28,000,000

## BASE LENDING RATES

A.B.N. Bank	11 %	Gulf G'lee Trust Ltd.	12 %
Allied Irish Bank	11 %	Hambros Bank	11 %
Amro Bank	11 %	Harrgrave Secs. Ltd.	11 %
Henry Ansbacher	11 %	Heritable Gen. Trust	11 %
Arbuthnot Leitham	11 %	Hill Samuel	11 %
Armo Trust Ltd.	11 %	C. Hoare & Co.	11 %
Associates Cap. Corp.	11 %	Hongkong & Shanghai	11 %
Banco de Bilbao	11 %	Kingsnorth Trust Ltd.	11 %
Bank Hapoalim BM	11 %	Knowlsey & Co. Ltd.	11 %
BCCI	11 %	Lloyds Bank	11 %
Bank of Ireland	11 %	Mallinall Limited	11 %
Bank Leumi (UK) plc	11 %	Edward Manson & Co.	12 %
Bank of Cyprus	11 %	Midland Bank	11 %
Bank Street Ltd.	10 1/2 %	Morgan Grenfell	11 %
Banque Belge Ltd.	11 %	National Westminster	11 %
Banque du Rhone	12 %	Norwich Gen. Tst.	11 %
Barclays Bank	11 %	P. S. Refson & Co.	11 %
Beneficial Trust Ltd.	12 %	Royal Trust Co. Canada	11 %
Bremer Holdings Ltd.	12 %	Roxburgh Guarantee	11 1/2 %
Brit. Bank of Mid. East	11 %	Slavenburg's Bank	11 %
Brown Shipley	11 1/2 %	Standard Chartered	11 1/2 %
Canada Trust Co.	11 1/2 %	Trade Dev. Bank	11 %
Castle Court Trust Ltd.	11 1/2 %	Trustee Savings Bank	11 %
Cazenave Ltd.	11 %	TCB	11 %
Cedar Holdings	11 %	United Bank of Kuwait	11 %
Charterhouse Japhet	11 %	Volkswagen Int'l. Ltd.	11 %
Chimelation	11 1/2 %	Westpac Banking Corp.	11 %
Citibank Savings	9 1/2 %	Whiteaway Ltd.	11 1/2 %
Clydesdale Bank	11 %	Williams & Glyn's	11 %
C. E. Coates	11 %	Winttrust Secs. Ltd.	11 %
Comm. Bk. of N. East	11 %	Yorkshire Bank	11 %
Consolidated Credits	11 %		
Co-operative Bank	11 %		
The Cyprus Popular Bk	11 %		
Duncan Lawrie	11 %		
E. T. Trust	11 %		
Exeter Trust Ltd.	12 %		
First Nat. Fin. Corp.	13 1/2 %		
First Nat. Secs. Ltd.	12 %		
Robert Fraser	12 %		
Grindlays Bank	11 1/2 %		
Guinness Mahon	11 %		

## ICI in 1982

The Board of Directors of Imperial Chemical Industries PLC announce the following trading results of the Group for the year 1982, subject to completion of the audit, with comparative figures for 1981.

## Trading Results for Year 1982

	1982 £millions	1981* £millions
Sales to External Customers		
Chemicals		
United Kingdom	2030	1899
Overseas	4402	3851
	6432	5750
Oil	926	831
Total	7358	6581
Trading Profit	366	425
After providing for depreciation	400	348
Profits less losses from trade investments	39	52
Interest and financing costs less income	-146	-142
Profit before taxation	259	335
Taxation	-92	-111
Profit after taxation	167	224
Attributable to minorities	-22	-32
Profit attributable to parent company before extraordinary items	145	192
Extraordinary items	-	-6
Profit attributable to parent company after extraordinary items	145	186
Dividends	-115	-113
Profit retained for year	30	73
Earnings before extraordinary items per £1 Ordinary stock	24.2p	32.3p
Dividends per £1 Ordinary stock	19.0p	19.0p
Profit before loan interest and taxation, as a percentage of average assets employed	7.4%	9.4%

The chemical industry was badly affected by the continuing recession which spread further across the world during 1982. Chemical output for OECD countries fell by 3% compared with 1981. While ICI performed better than the chemical industry as a whole, margins in many of our businesses remained depressed and the profits were disappointing. Group profit before tax for 1982 was £259m, a decrease of £76m compared with 1981 despite higher sales and continued improvements in operating efficiency. Of the 12% increase in sterling sales value, 6% arose from expressing overseas sales at lower sterling exchange rates. Chemical sales volume increased by 3% but selling price increases at an average of 3% were insufficient to recover price increases in raw materials and other operating costs. Increased provision has been made for depreciation, reflecting a full year's operation of several major new plants commissioned in late 1981, whilst higher oil taxes have reduced profits from the oil business despite 11% higher sales.

	Chemical Sales £millions	Oil Sales £millions	UK Chemical Exports £millions	Profit Before Tax £millions
1981 1st Quarter	1287	209	289	52
2nd Quarter	1418	185	328	83
3rd Quarter	1477	174	331	86
4th Quarter	1568	263	352	114
Year	5750	831	1300	335
1982 1st Quarter	1583	198	368	62
2nd Quarter	1641	220	340	83
3rd Quarter	1579	220	339	58
4th Quarter	1629	278	362	56
Year	6432	926	1449	259

The pattern of trading reported in earlier quarters continued throughout 1982. Sales and profits from the worldwide pharmaceuticals business increased substantially and good profits continued to be made in the agricultural, oil, general chemical, industrial explosives and paints sectors though as a result of more difficult trading conditions these were not as high as in 1981. These relatively good results were offset by serious trading losses in businesses most affected by the recession, particularly petrochemicals and plastics which lost £134m, largely in Western Europe. Fibres were hard hit by falling demand but reduced their losses compared to 1981, as did organic chemicals, through further cost cutting and improvements in their pattern of business.

Trading profits in the UK, which had improved somewhat in 1981, fell back in 1982 as the prolonged recession depressed demand and price levels in many markets, particularly in commodity chemicals. Profits from overseas were also lower, with an increase in the Indian sub-continent being more than offset by substantially reduced profits in Australasia and Canada, as these economies turned down sharply.

The charge for taxation, which excludes oil taxes, for the year 1982 amounted to £92m (1981 £111m) comprising UK corporation tax of £24m (1981 £41m) and taxation of overseas subsidiaries and principal associated companies of £68m (1981 £70m).

	1982 £millions	1981 Restated in 1982 £s £millions	1981 £millions
Trading profit	159	121	111
Profits less losses from trade investments	20	29	27
Interest and other financial items	-80	-59	-54
Profit before taxation	99	91	84
Taxation	-92	-121	-111
Minority interests	-4	-15	-14
Profit/loss attributable to parent company before extraordinary items	3	-45	-41
Extraordinary items	-	-6	-6
Profit/loss attributable to parent company after extraordinary items	3	-51	-47
Dividends	-115	-123	-113
Deficit from reserves	-112	-174	-160
Earnings before extraordinary items per £1 Ordinary stock	0.5p	-7.6p	-6.9p

The current cost trading profit is stated after charging supplementary depreciation of £179m (1981 £201m), a cost of sales adjustment of £57m (1981 £129m), a monetary working capital adjustment of £12m (1981 £56m), and after taking credit for the indexation of Government grants of £41m (1981 £45m). The interest cost in the current cost statement is after crediting an SSAP16 gearing gain of £66m (1981 £95m).

Whilst historical trading profits were lower in 1982 the CCA trading profit increased by £34m compared with 1981 reflecting the lower adjustments required in 1982 to allow for inflation.

## Investment and Finance

New authorizations for fixed capital expenditure were £246m (1981 £327m) and acquisitions totalled £94m, including new investments in the PVC, colours and paints businesses.

No new loan finance was necessary during 1982. Tight control of expenditure on fixed and working capital resulted in a cash surplus of £29m for the year (1981 deficit of £33m) despite the lower cash flow from operations of £607m (1981 £728m).

Group chemical sales in the fourth quarter were £1629m, 3% better than the seasonally low third quarter. Volume improved by 1% and currency movements resulted in sales values worldwide increasing by an average of 2%. Business generally has remained flat. The sharp fall in the value of sterling in November can be expected to improve profitability but there was no significant benefit from this source in the fourth quarter.

The Group's oil business produced trading profits of £25m in the quarter (third quarter £19) after supplementary petroleum duty and petroleum revenue tax of £61m (third quarter £36m).

The Board has declared a second interim dividend of 10.0 pence per £1 unit of Ordinary stock, which the Annual General Meeting will be asked to confirm as the final dividend for 1982, payable on 2 April 1983 to members on the Register today. This, together with the first interim dividend of 9.0 pence makes a total Ordinary dividend of 19.0 pence for the year, as for 1981. Including the imputed tax credit of 8.14 pence this is equivalent to a gross dividend of 27.14 pence.

Trading results for the first quarter 1983 will be announced on Thursday 28 April 1983.

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# THE PROPERTY MARKET BY MICHAEL CASSELL IN LOS ANGELES

## Gold-diggers of Rodeo Drive

AS ONE Los Angeles real estate broker said, "people get separated from big bucks" on Rodeo Drive, the Beverly Hills boulevard where opulence oozes from the sidewalk and California's super-rich glide by in limousines bearing nick-name number-plates like "Foxy" and "Funky."

But the broker was not just talking about the customers, who step from Hermes to Gucci to St Laurent to Cartier before crossing the drive to visit (strictly by appointment only) Bilan or "The Happy Millionaire."

Retailers face big rents for space on California's premier shopping street and it seems that the only real estate which comes anywhere near as expensive lies up in the Hollywood Hills, where a hurling plot at Forest Lawn starts at around \$300 (with no break clauses).

Back down on Rodeo, tenants can expect to pay \$100 a sq ft for boutique space and a new \$40m retail complex, suitably entitled Rodeo Collection, is setting new rental levels of up to \$125 a sq ft.

The Collection comprises a lavish 70,000 sq ft multi-storey shopping centre grouped around a sunken garden and reached by terraces descending from street level. In order to ensure that every level is successful, tenants have had to rent space from top to bottom in their "town house" style shops.

Among the first occupants are Yves St Laurent, Nina Ricci and

Cerruti and customers arriving by car (who doesn't?) will have their vehicle parked and returned to them after they have parted with their money.

Richard Korchien of Environmental Architects, joint designers of the project, says that the scheme hit problems when the developers struck water during the course of excavation work for the subterranean car park. The problem was eventually beaten and the first shops opened three months ago. It would appear that co-owners Daryoush Mahboubi-Fardi and David Rowen have also struck gold.

Further down Rodeo, at its junction with Wilshire Boulevard and opposite the Beverly Wilshire hotel, sits the original world-famous Brown Derby restaurant, where people used to go to eat and to watch other people. The restaurant is now closed but the site is shortly to house a new shopping scheme which will arguably have the best address in town.

A plan has been put together by an Australian developer and will provide no more than 10,000 sq ft of retail space on three floors. Jones Lang Wootton are joint leasing agents.

The proposal is to get a single tenant and the rent is going to be in the order of \$1m a year, which is considerably less than the annual income notched up by many of the customers who will shop there once it opens.

IT IS going to take a lot more than this week's earthquake—at 4.5 on the Richter scale, a matter of less concern hereabouts than the smog count—to inflict damage on the commercial office market throughout much of Los Angeles County.

For not only is any chunk of property worth owning or occupying designed to be earthquake-proof, but the centres which go to make up one of the most interesting and diverse real estate markets in the world are themselves made of tough stuff.

The overall picture may not be quite as sunny and relaxed as the scene to be found last holiday weekend on beaches from Santa Barbara to San Diego but there is no disputing that, along with New York, this part of the U.S. property market has got off lightly at the hands of the recession.

Last year broke all records for office construction in the county while take-up also rose sharply. There is, undeniably, a lot of space around waiting for tenants but market conditions vary significantly across the region and there is a widespread belief that the Los Angeles region has now established for itself a sufficiently diversified and dynamic economy capable, it seems, of overcoming everything but water shortages and air pollution.

Despite the proliferation of office centres, stretching from the San Fernando Valley in the north to Orange County in the

south, downtown Los Angeles remains the principal office location, its strength secured by excellent freeway links.

Downtown has had its problems but it seems to be enjoying a new lease on life, with major occupiers like IBM planning to move people from nearby mid-Wilshire—which many say is on the slide—into the 500,000 sq ft second phase of the Impresario Crocker Tower scheme. Other new tenants, like Atlantic Richfield and AT and T, are helping to underpin the market's renewed strength, something which is at least partially due to the growing barriers being put up by a vociferous environmental lobby to the west of the city.

### Densities reduced

In locations like Beverly Hills, 45 ft height restrictions now exist while in nearby Century City densities have been reduced. Santa Monica has imposed a moratorium on new development. Decisions like these should help funnel development back into downtown market now comprising around 19m sq ft of office space, and which has seen take-up reach 4m sq ft over the last 18 months.

Last year saw the completion of several major downtown schemes like the 1.2m sq ft first phase of Crocker and the 800,000 sq ft Wells Fargo building, just sold to a Lehndorff investment syndicate including Grosvenor International of the UK.

Now, however, there is very

little space in the pipeline and some observers expect significant increases in rents as demand outstrips supply. Top rents reach up to \$35 a square foot—they recently doubled in one three-year period—and people like Tim Mason of Jones Lang Wootton say that it is likely to happen again.

Attention is focused on the new schemes planned or underway and in particular on the Japanese, who have been busy buying downtown land. Mitsui Fudosan, the Mitsui development arm, has clearly singled out Los Angeles as the place to be and is, later this year, due to start work on a 900,000 sq ft office scheme between Seventh and Eighth Streets, owns a chunk of land behind the Hiltop Hotel capable of taking another 350,000 sq ft and has also bought a site between Hope and Grand Streets.

Oxford Group, one of the surviving Canadian developers, is planning a downtown retail scheme — with 3m sq ft of office space thrown in for good measure — while Cadillac Fairview is joining forces with Metropolitan Life to develop a \$1.2bn phased complex between Grand and Olive Streets which will eventually provide 3.5m sq ft of offices, shops, homes and a major museum. It will, according to Howard Sadowsky of Julien Studer, who served as consultants to the developers, be the "biggest development of its type west of the Mississippi."

Investment interest in existing buildings is also very much

alive, although opportunities to pick up good properties are rare. Gerald Rossman of Heron has just purchased a 200,000 sq ft downtown office building on West Sixth Street, his first acquisition in Los Angeles. Names like the Prudential, Capital & Counties and Equity and Law are included in a co-mingled fund which part-owns another office building on West Sixth Street.

According to Tim Mason: "There is no doubt that Los Angeles has matured as a real estate market in recent years and it has become the natural second choice, behind New York, for international investors. There is strong interest from the UK institutions and although property does look expensive, the foreign investor can still achieve a better return than he could invariably expect in his own country. A half-share in the Manufacturers' Life building on Figueroa Street, carrying 10-year flat leases, has just been sold to show a 9 per cent initial return."

### Exciting times

Howard Sadowsky has another view. "People are so keen to get in on this market that they are prepared to do break-even deals. They forego any immediate return for the chance to buy a piece of real estate in a market where values rise faster than anywhere else."

Mr Sadowsky is a broker and brokers have been known to get carried away. There is no disputing, however, that downtown Los Angeles looks set for exciting times.

## Hammerson's man plays it cool

IT IS eight months since Bruce Merchant answered the call from Sydney Mason and left Morgan Guaranty in London to open up California for the Hammerson group. Those who expected action by now might be a little disappointed at the silence from downtown Los Angeles but they should not be surprised.

Hammerson is not to be included among the more "spontaneous" of property groups and while it might have looked good for it to do some early deals, the cautious approach which applies in Park Lane holds just as well on the edge of the Pacific.

Merchant, an American who a year ago knew Los Angeles better than he knew London, has spent his time getting to know the numerous markets which go to make up the local real estate sector. "In most cases, Hammerson has started in new locations after opportunities have been presented to it: on the West Coast we took the initiative and I started with a blank piece of paper."

"This is a dynamic market but we are not being tempted into abandoning our conservative approach. We are not competing with the pension funds who may not always need to show the same sort of returns required of a group like Hammerson."

Merchant says that Hammerson has "come close"

to deals once or twice and that he would be disappointed if he was not able to conclude something before too long. The group has property elsewhere in the U.S. and it has given Merchant eleven states to look at.

First on the shopping list is office property in Los Angeles and the group is thinking about anything up to 100,000 sq ft in the \$15m-\$20m price range. Development deals or existing buildings offering ways of lifting current income are being considered.

Merchant is happy to admit that the investment market is very keen and that people are prepared to pay high prices to get into the market. He points out that much of the recent investment interest in the Los Angeles area has come from overseas institutions, who have stepped up acquisition activity as their U.S. counterparts have stood on the sidelines.

"Foreign investors have dominated the market for the last year or so but it seems likely that the domestic funds will again be stepping up their interest over the months ahead."

"The investment market in real estate here is highly competitive at the best of times and it looks like becoming more so. But we feel quite comfortable about things; there are no targets and there is no rush. When we do it, we will get it right," says Merchant.

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## FINANCIAL TIMES SURVEY

Friday February 25th 1983

## Gibraltar

## Building on areas of common interest

By RHYS DAVID

MORE THAN 150,000 people a month have been crossing the border between Gibraltar and Spain since the partial opening, to pedestrians only, was authorised in December by the Spanish authorities, after an interval of 13 years.

Families separated by the border—and able to afford only occasionally the round trip to Spain via Morocco—have now been getting together, taxis and minibuses, just across the border on the Spanish side, have been taking Gibraltarians to football matches; Spanish day trippers wander along Main Street, the Rock's main thoroughfare looking at the watches, cameras, video and other electronic equipment stacked high in the shops; political and union leaders from La Línea—the town across the border which developed to serve as Gibraltar's dormitory—are to be seen in bars on the Rock in animated discussion with their counterparts.

According to Sir Joshua Hassan, the Rock's chief minister, it represents "a fantastic show of good human behaviour." There has not been one incident, he observes, between those living on opposite sides of the border—clear proof that the restrictions did not enjoy local popular support in Spain.

The 30,000 Gibraltarian people, in the words of one seasoned British observer, are enjoying their freedom of movement more than they admit, and have had their morale greatly boosted. "They are very pleased with the generally

friendly attitude they are encountering from the Spaniards," he adds.

Yet, for all the relief and pleasure brought about by the opening of the border—expected to be followed by full opening in the spring—the mood in Gibraltar remains one of apprehension as the realisation dawns that the protective cocoon which came with isolation may be stripped away.

For separate reasons concerned with the future size of the Royal Navy and the type of vessels it will use, the UK Government will be closing the Royal Naval Dockyard on the Rock at the end of the year. Taken together with the friendlier attitude being adopted by the Spaniards, this is invariably seen by some Gibraltarians as enough to justify suspicions of a UK-Spanish deal, or at best, a weakening of Britain's commitment to preserve their right to self-determination.

## Economic impact

There are other fears as to the economic effects of the border opening. With Spanish visitors not allowed to take back purchases to Spain, the opening of the border so far has succeeded only in producing a drain on Gibraltar's economy. The belief is that ultimately Spanish visitors—and tourists from other countries holiday-making in Spain—will come across to buy in Gibraltar's shops.

With the border sealed for so long, however, no one is fully confident that Gibraltar is competitive in the services it offers, or in many of the imported



The first Spaniard across the border following its opening to pedestrians in December. Queues are now a familiar sight at the border post—Gibraltarians anxious to visit relatives in Spain, and Spaniards curious to see the British colony goods it sells.

Gibraltar's tourist facilities, too, have ossified during the period of closure, and while it has quaintness, "Britishness," and military history, there can be no guarantee that this is what the average package holidaymaker on the Costa del Sol is looking for. Considerable sums of money now need to be spent to tidy up a place which has the appearance of a backwater, even if a pleasant and friendly one.

The central problem for Gibraltar, however, is that even if normal cross-border relations with Spain are resumed to coincide with the opening of talks under the 1980 Lisbon agreement, the task of reconciling the irreconcilable looks no easier now than it did 13 years ago.

No one can see the Spaniards renouncing their claim to sovereignty, so that this will once again be hanging over the Rock, the subject of speculation if not negotiation. The Gibraltarians are no less firm in holding to their basic position. They make the wry observation that

since they voted in 1967 by 12,138 to 44 in favour of maintaining the link with Britain, opinion has probably hardened.

Britain's position remains one of benevolent neutrality. It will stand by its commitment to Gibraltar—in particular the promise that there will be no change in sovereignty against the freely and democratically expressed wish of the people.

So soon after a similar commitment to the Falklands has been demonstrated to have meaning, there is clearly no chance of the present Government renouncing such a pledge.

## Squeeze-point

Gibraltar too, unlike the Falklands, does have a defence significance. It is one of the "squeeze-points" of world shipping and Britain has the technical expertise to provide NATO with above and under water surveillance. When the dockyard closes there is no question of the naval base and sophisticated installations built

The full opening of the border with Spain is being awaited eagerly by the people of the Rock. The changes in prospect, however, are also causing apprehension.

into it being closed.

Yet, for all this there is a recognition among political leaders in Gibraltar that the Rock's constitutional position has to evolve, and that its position as Europe's last colony cannot stay for ever. As a result, possible options for the future have begun to be dusted off by the various political groupings.

Sir Joshua Hassan's Association for the Advancement of Civil Rights (AACR/CILP) has begun to re-examine "free association" with Britain under the Crown, an option which would result in increased local powers while Britain retained certain key functions.

The Gibraltar Socialist Labour Party, in which the main figure is the union leader, Mr Joe Bossano, is now tilting towards independence, its attitude stemming in part from acute disappointment with Britain over the dockyard closure. One small group advocates rapprochement with Spain, but its support is limited.

Perhaps significantly, many Gibraltarians add a rider to views that they themselves express on relations with Spain, making it clear that their sons and daughters may in time think very differently about Spain. Yet, paradoxically, some of the strongest anti-Spanish sentiment is among the young in their teens and twenties who feel aggrieved at the virtual "imprisonment" they have had to suffer in their youth.

During the course of the siege, too, the process of Anglicisation has gone further than in previous generations, with natives of the Rock being obliged to travel to the UK for medical treatment and for further education, and at one time denied by the Franco regime access to publications in Spanish—the language of the home and street in Gibraltar, though not of the school, local newspapers or television.

Moreover, as a result of a House of Lords amendment to the British Nationality Act,

Gibraltarians have been given the right—unlike the residents of other colonies, such as Hong Kong—to a full UK passport, including right of residence in the UK.

Since January 1, when registration for this was opened, there has been a steady flow of applicants wanting to make sure of this status.

## Main argument

Paradoxically, this has not stopped many Gibraltarians from advancing as their main argument against Spanish claims their own sense of nationhood.

Gibraltarians are not Spaniards in British clothing, visitors are frequently told. Their racial background—Genoese, Spanish, British, Jew, white, and many others—has been distilled over several hundred years to form a distinct identity.

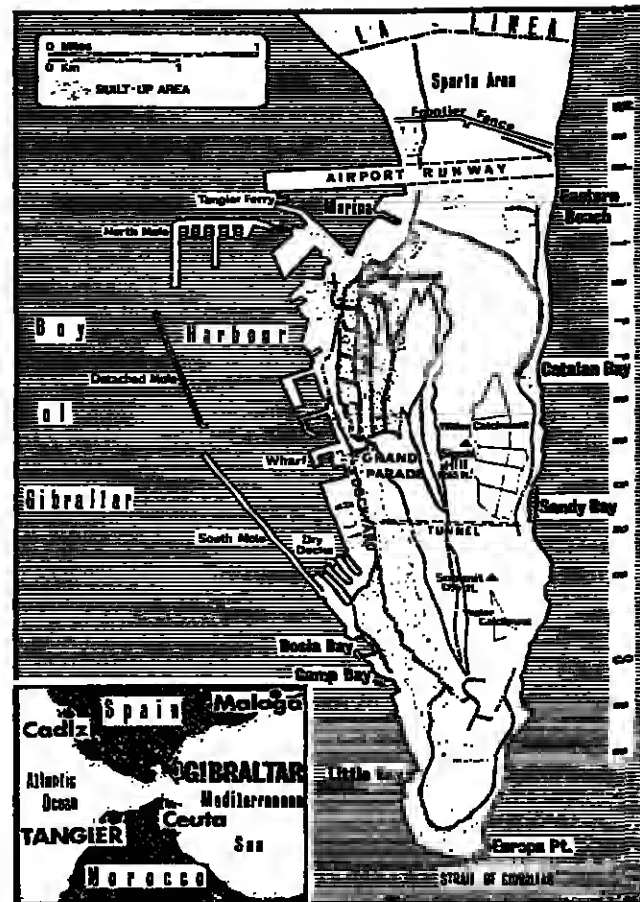
For its part, Britain is pleased enough that its fellow NATO member, and potential EEC partner, Spain, has come this far towards opening the border without any significant concession in return. The UK is not anxious, therefore, to become involved in any ethnic arguments or start any constitutional havoc. The official position is that the present system of government in Gibraltar works well.

On the British side it is expected that when talks under the Lisbon agreement do open the Spanish Foreign Minister, Sir Fernando Moran, will restate Spain's claim to the territory, but then allow discussions to move on to ways in which relations between Spain and Gibraltar can be improved and developed.

By this means it is hoped the border issue can be kept as a long-term problem to be settled when there has been a growing together of the two communities, and after Spain has been well and truly integrated into the EEC.

The areas of common interest

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The Government is dedicated to the promotion of tourism and the development of Gibraltar in general. It thus supports and encourages private sector development whether it be for tourist, commercial or residential schemes.

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The allocation of this site, namely the Old Command Education Centre, will be by competitive tenders and interested parties are invited to write for further details. A booklet setting out the guidelines for the redevelopment, together with particulars of the tender procedure, will also shortly be available on application to the Surveyor & Planning Secretary, Government Secretariat, Gibraltar.

## PORT ADVANTAGES

Universally popular as a port of call for cruises, Gibraltar is also a focal point on the Near, Middle and Far East trade routes for cargo transshipment and bunkering. No tonnage dues payable by ships solely calling for bunkers. The port is equipped to supply lubricants (in bulk), provisions, stores and spares, and to provide full facilities for repairs, underwater cleaning and surveys and for the unequalled prompt attention to medical requirements. With six winter and twelve summer flights a week to and from London (Gatwick), Gibraltar is also convenient for crew changes. The deviation to the Port from the straits is negligible.

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There are no exchange control restrictions. Estate duty is payable at very modest rates which range from 4% to 20% and there are concessions in respect of owner occupied properties passing on death.

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Non-resident are charged at the standard rate of 30%. Companies are charged at the Company Rate of 40%.

No Double Taxation agreements exist with any other country but where income is subject to tax both in the United Kingdom and in Gibraltar relief is given to residents of Gibraltar up to the limit of the lower of the two taxes.

A person who takes up residence in the territory and is the owner-occupier of premises licensed under the Development Aid Ordinance is granted exemption from tax in respect of the first £500 of income received from abroad, if this is not less than £1,500 per annum.

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Conference organisers have found Gibraltar an ideal centre for medium and small sized conferences. They are accommodated in hotels with facilities for up to 160 delegates but served by halls seating 400 and more. There is also a unique auditorium in St. Michael's Cave with a capacity for over 600. And a holiday in Gibraltar has proved to be an excellent award for successful salesmen and competition prize winners.

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THE GOVERNMENT OF GIBRALTAR



## GIBRALTAR II

## How Spain views the issues

AT ITS first Cabinet meeting in December, Spain's new Socialist Government decided to open the Gibraltar border to pedestrians who were either Spaniards or Gibraltarians living on the rock.

British officials were quick to point out that this did not fulfil the requirements of the April 1980 Lisbon agreement which called for a complete lifting of the frontier restrictions. Spanish officials responded that the measure was simply a humanitarian one, aimed at easing the lot of the divided communities on either side of the gates.

Governing all official thinking in Spain over the Gibraltar problem, whatever party is in power, is the issue of sovereignty. Spanish diplomats argue that there is little point in negotiating on any of the other issues unless the sovereignty question is fully recognised by London.

"We are not saying that Gibraltar must be ours this year, next year or any year, in particular," says one diplomat. "But we are saying that the principle of our sovereignty claims must be on the table."

The South Atlantic war last year twice caused the postponement of the second time, sine die, of the full implementation of the Lisbon agreement, that is simultaneous foreign ministers' talks and the complete opening of the border. The Spanish feeling now is that the Falklands factor will continue to condition UK attitudes on the sovereignty issue.

Commercially, the opening of a duty-free Gibraltar to Spaniards spells economic ruin for the Spanish enclave in Morocco, Ceuta.

There is also a more complex problem posed by Gibraltar Airport. Cheap charter flight landing on the Rock airstrip could severely affect Malaga Airport along the Mediterranean coast. The thrust of the Spanish argument over the airport is not, however, the defence of Malaga's interests, though that is the root of it—but instead, the contention that the airstrip is built out on to No-man's land, as established by the Treaty of Utrecht.

Any future British negotiators can expect a sustained wrangle over whom the airport

belongs to and how it should be utilised. Meanwhile, the present arrangements, which effectively allow Gibraltarians into Spain to buy and Spaniards on to the rock to look around, suits Madrid perfectly.

Spain is currently undergoing a reassessment, too, of its position in Nato. Spain was led into the Atlantic Alliance last summer by the former centrist government, against the opposition of the socialists.

The latter, now in government, are electorally pledged to stage a referendum on continued membership. In such a situation Gibraltar has become a pawn in Spain's Nato debate.

Prime Minister Felipe Gonzalez stresses that his chief opposition is to the terms under which his predecessors acceded to membership and his foremost complaint is that a solution to the Gibraltar dispute was not a prior condition to membership.

A frequent debating point used by the socialists is that in the present situation Spain is allied to a power that holds a colony on Spanish soil.

Socialists, who would prefer Spain to remain in the alliance, now argue that a settlement which includes the recognition of the sovereignty issue could tip the balance for continued membership. The Government would therefore be carrying out its electoral promise on the referendum but would be recommending, should Gibraltar be included in the package, that Spain stays inside Nato.

In talks with British negotiators would be talking about the joint use of the Gibraltar Naval Base and a Spanish command in the Straits, as much as about the sovereignty question.

British officials were hopeful before the elections that a socialist government would bring a fresh approach to the Gibraltar problem. The new cabinet, it was thought, would recognise that the Franco regime had committed an error in sealing the border and would repair the damage by opening it without further ado.

The socialists have remained concerned, however, that any opening up of the border with nothing in return would expose them to conservative accusations of a sell out.

Tom Burns

WITH A general election due next year, all political eyes are focused on what Sir Joshua Hassan, the Chief Minister, will do.

He has been thinking of retiring since 1975, but it was then that General Franco died. Sir Joshua thought he would stay on in the hope he could contribute to improving Spanish/Gibraltar relations as democracy replaced dictatorship in Madrid.

Now, at 67, age is seen as militating against an undue prolongation of his political career. Yet, in world terms, it is a time when leaders often reach their pinnacle. But any comparison must be placed against the background that Sir Joshua has been at the helm of local politics since his late 20s, indeed since the World War two.

Sir Joshua Hassan CBE, MVO, QC, JP is synonymous with Gibraltar's political and constitutional evolution. His party won every seat at the first war-time municipal elections; he was the first elected Mayor, the first Chief Minister.

He headed the municipality, except for three years; he has headed the elected government, except for two years and six months, having topped the polls at all elections except one.

Sir Joshua is a heavyweight in the Rock's political arena, having outshone all-comers for so long that it is easy to understand why the prospect of his retirement reverberates with such force across the wide spectrum of local politics.

His own party, the Association for the Advancement of Civil Rights (AACR), recently celebrated its 40th anniversary. From its working class beginnings, the party lost no time in widening its sphere of influence to encapsulate and give vent to the views of Gibraltarians at large, seeing itself as the antidote to extremism and arguing that the Rock is too small for rigid ideological entrenchments. They

are accused of being Right by the Left and of being Left by the Right. They must be in the centre, even though they have latterly added the appendage "Gibraltar Labour Party" to their name.

"We always do what we think is for the common good," says Sir Joshua. His party was at the vanguard of the development of a welfare state in Gibraltar and also believes in free enterprise and the Rock becoming a financial centre.

## In the wings

Being groomed to replace him is Mr Adolfo Canepa, 42, who gave up his post as Deputy Headmaster of the local grammar school when he stood for election in 1972 after years of experience in the party's executive committee. Intelligent and honest, some argue that he is still too much of a schoolmaster and that he lacks the charisma of Hassan. But then, who does not?

If Sir Joshua personifies the AACR, Adolfo Canepa is likely to become the personification of the "Labour Party" element in the equation. He has been particularly effective as Minister of Labour and Social Security.

In the AACR camp they like to remind observers that where as other parties come and go, they are still there, outliving all others. This is quite so.

The main opposition party, the Democratic Party of British Gibraltar, was constituted as late as 1978, picking up the pieces after the collapse of the integration with Britain Party. The integrationists, born in the mid-1960s as the Franco regime piled pressure on the Rock, enjoyed the distinction of ousting the AACR from power in the 1969 general election by forming an alliance with the Isola Group, giving them a majority in the House of Assembly, even though the AACR had emerged as the strongest single party.

Opposition leader, Mr Peter Isola, who will be 54 in March, comes from a family where politics runs in the blood. He was Deputy Chief Minister (to Sir Joshua) in the grand coalition formed at the outset of the Spanish restrictions to present a united front and has accompanied Sir Joshua to the UN to present Gibraltar's case, returning with him to a hero's welcome.

## POPULATION

● British Gibraltarians: 17,985 in 1961; 18,963 in 1971 and 19,666 in 1981.

● Other British: 4,809 in 1961; 6,211 in 1971 and 7,829 in 1981.

● Non-British: 1,132 in 1961; 3,518 in 1971 and 3,567 in 1981.

● Total population: 23,926 in 1961; 28,694 in 1971 and 30,522 in 1981.

Source: Statistics Office and Immigration Office.

A political vacuum could follow Sir Joshua Hassan's retirement

## Jostling begins as election looms

At one stage, Mr Isola appeared to be the natural successor of Sir Joshua, but his popularity subsequently plummeted. His position has since recovered, however, and at the last general election, his party obtained six seats, only two behind the AACR.

Mr Isola believes in a bipartisan approach to foreign affairs and also in the Lisbon agreement which envisages the full opening of the frontier in return for talks with Spain on all matters.

On this, he agrees with Sir Joshua, and in broad terms, the DPBG is seen in some respects as a sort of AACR in disguise and not as a strong, opposition with diametrically distinct policies.

This should not imply that they are in a perpetual political embrace, as there are plenty of divergent views on internal matters and the twelve party leaders are certainly not the best of friends.

In ideological terms, the DPBG is seen by many as epitomising conservatism, but in mild terms, possibly a reflection of Mr Isola himself, who is one of the parliamentarians in Gibraltar society.

The DPBG is, nevertheless, placing itself in a position where it is being eclipsed as the "opposition," allowing Mr Joe Bossano, leader of the Gibraltar Socialist Labour Party, to take the reins after the "opposite" view after the described as "a cross between

Lech Walesa and Ken Livingstone, Mr Bossano, 43, has clear-cut ideas on most matters and pursues his convictions with determination and strength. He is an officer of the local branch of the Transport and General Workers' Union and, not surprisingly, his power base is found in union circles.

## Wage parity

The chief architect of the policy of parity of wages and salaries with comparable UK rates, he sees this threatened by the plans to convert the naval dockyard into a commercial yard where wage levels will be influenced by market factors and not by a pre-determined, extraneous formula. He is firmly opposed to the dockyard's closure.

A founder-member of the Integration movement, he had no hesitation in adopting a realistic stance when British opposition to integration made it crystal clear that it was a lost cause. He is now increasingly pushing an independence line with undertones of the similar Minotaur approach in Malta.

He explains: "There is no more reason to throw the British out, but there is growing recognition that we are a people in our own right, with an attachment to Britain, but not to the island. If we are now being told that there could possibly be divergent interests between Britain and Gibraltar, we would

want to reconcile those differences. If there is to be an all-out fight, we will fight for Gibraltar."

They are the only party opposed to the Lisbon agreement which he fears could bring changes in the wrong direction and the fact that the socialists are in power in Spain makes no difference.

For Sir Joshua, the British connection is of vital importance because, for one thing, it guarantees everything Gibraltar stands for. He adopts a pragmatic posture on most other issues.

Rather than be seen to be fighting Whitehall, he prefers to take them by the hand, although his opponents argue that Britain does likewise with him.

There is no doubt however that, over the years, he has established the kind of rapport with British ministers, MPs and officials that has provided Gibraltar with constitutional and other progress devoid of trauma.

There is no denying, however, that the present Constitution has remained static since 1969. The British view is that it works well and that there is therefore no need for change.

Behind this bland statement is a desire not to upset the Spaniards, especially at a time when the final opening of the frontier appears in prospect after so many years of conflict and tensions.



Sir Joshua Hassan, the heavy-weight in Gibraltar's political arena... "I would like to see friendly co-operation with Spain in all fields—economic, commercial, sports and social. It must, however, be proper civilised relations between civilised people, without coercion or manipulation, without any demand to make us be what we do not want to be."

The AACR cannot stand still, however, and the party's proposals for free association are being revised. At the end of the day, Gibraltar will have to cease to be a colony, even if virtually no one feels colonised in the old meaning of the word. When that happens, Spain will doubtless be taking a close look at developments. Most people in Gibraltar will be hoping that Sir Joshua, "the old fox," will still be there to guide them.

Joe Garcia  
Gibraltar Correspondent

## UK businessmen find many similarities

VISITORS' GUIDE  
BY JOE GARCIA

WITH THE airstrip jutting out into the sea from the side of the Rock, you have the distinct impression, as you fly into Gibraltar, that you are about to land on an over-sized aircraft carrier.

The pilot will have avoided the Spanish prohibited airspace of Franco's vintage, and even before the aircraft can be sighted from the Rock, pedestrian and vehicular traffic will have been halted behind barriers at each end of the road that cuts right across the middle of the runway.

Spain claims that the runway was built on land not ceded to Britain by the 1713 Treaty of Utrecht. The UK says it is British by prescriptive rights, anyway. Such is Gibraltar: small but complex.

## Union Jack

Rising from the foot of the runway is the sheer North face of the Rock, an almost perpendicular mass of grey limestone with the Union Jack fluttering at the top. But don't think that is the highest point, even if everybody tells you, because the 1,398 ft summit will be found beyond a knife-edge ridge which extends southwards to a spot called Spy Glass, not far from where the Swiss-built cable car comes to a stop.

With a civilian population bordering on 30,000, this tiny peninsula is the second most densely populated place in Europe and fourth in the world. It is, however, bigger than the bare dimensions might suggest: 3 miles long by less than a mile wide. The Rock itself gives it a third dimension, and you come to grips with this Rock reality as you go up and down so many little roads and alleyways. Over 30 per cent is land sloping at over 30 degrees and right up the Rock you come to the picnic sites, the lookout spots, the wild olives and the pine trees. The Ministry of Defence owns half the Rock and the Gibraltar Government the other half, with some 3 per cent being private freehold.

To think the Gibraltarians are either of British or Spanish stock is to forget that their origins are mainly Genoese. The earliest census, taken just 49 years after the Rock

had ceased to be Spanish, recorded Genoese, Jews and British as the main components of the population.

Twenty-four years later, the term "native of Gibraltar" was being used. Indeed, the Gibraltarians in the making British businessmen descending on Gibraltar will find much common ground.

Law derives exclusively from English law, and company law is based on the 1929 Companies Act in England. Gibraltar forms part of the reduced Sterling area, so banking and currency transactions will be familiar.

For good measure it is also part of the EEC, as a European territory for whose external relations Britain is responsible, but they have opted out of VAT, GAP and the common external tariff barriers. EEC nationals are allowed to remain in Gibraltar for an initial period of 6 months in order to establish a business or find employment, and a residential permit can follow once certain conditions are met.

Trade is largely with Britain (over £12m) and other EEC countries, although Japan (£6m) is the second biggest exporter to Gibraltar. Mineral fuels and lubricants together with manufactured goods, top the import list, followed by foodstuffs, machinery and transport equipment. The British-style bobby is a constant reminder of the British links. The Rock's police force being the second oldest in the Commonwealth having been formed only nine months after the Metropolitan Police. A law-abiding community, serious crimes such as murder and manslaughter are as rare as snow.

The weather is generally mild and pleasant. Even in the middle of winter you can enjoy a succession of days of sunshine and blue skies. From May to June, an average of over 10 hours of sunshine a day is recorded; November and December are bottom of the sunshine league. Average temperatures range from 12C in January to 28C in the summer, notably July and August. There is hardly any rain in summer but watch out for the famous Levante cloud which forms over the Rock like an umbrella when humidity is high and the breeze is strong. When it comes to the birds, in an ornithological sense, that is, the Rock is the only place in Europe where you can

admire the Barbary Partridge. The Strait is a popular passage of migration, including stocks and raptors, and over 200 species have been spotted on the Rock itself.

Again, the famous Rock apes are the only apes living wild in Europe, but one of two packs on the upper reaches of the Rock is quite domesticated. They are almost human—they like good food, jewellery and motor car wipers. Gone are the days when dozens

of them would wander down town. It became an offence in 1885 to feed them in town. And since 1913, they have been a British Army responsibility, the apes being taken on strength and struck off strength just like soldiers. At the end of the day, it is a matter of eating and drinking. Night life is rather limited, but there are plenty of bars and some good restaurants. The gambling casino is a high spot.



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## GIBRALTAR III

Offshore companies are being wooed as a source of new employment and revenue, as Rhys David reports

## Financial services start to take off

FIFTEEN YEARS after Gibraltar first set out its stall as a potential offshore financial centre, the pace of development has recently shown signs of quickening.

In the banking sector a new regulatory framework is now in place and the sometimes tardy Gibraltarian bureaucracy is planning to introduce a similar updating in the provisions governing insurance activities.

Even more importantly, an announcement is likely soon of an extension in the type of companies that will qualify for tax exemption, and this is expected to result in a large increase in businesses registering on the Rock.

The overall environment in which banks and other companies in Gibraltar have to operate is also improving. International direct dealing and virtual pre-requisites for international financial operations, was introduced last autumn. This spring, the border with Spain is likely to be fully opened, giving the banks and trust companies access to a large potential market among the relatively affluent expatriate community in the neighbouring Costa del Sol and elsewhere in Spain.

Three major offshore banks—Hambros, Hong Kong Bank and Trust, and Bank America Trust and Banking—are already offering a range of international banking services such as investment management, company administration, and offshore loan and deposit operations, and the authorities expect others to follow. A fourth offshore bank, Gibraltar and Iberian Bank, has also recently set up operations.

As an offshore centre, Gibraltar has had as its principal attraction a 25-year profits tax exemption on non-resident companies. The 2,000 or so offshore companies that have set up on the Rock are largely vehicles for residents in high

tax countries, yachting and shipping companies, and subsidiaries of multinationals, in the main—pay a levy of only £225 a year to the Gibraltar authorities, so long as their business is conducted with non-residents and all income and benefits accrue from outside Gibraltar.

Unlike Jersey, with which Gibraltar competes, though on a smaller scale, control and management can be exercised by exempt companies on the Rock. In Jersey and Guernsey, companies exercising control and management locally are liable to income tax.

Like Jersey, Gibraltar benefits from the use of the English language and British customs and financial practices. With big multinationals inclined to use a variety of offshore centres for different aspects of their operations, Gibraltar benefits, too, from being in the same time zone as its Channel Islands rivals.

## Advantages

It is also very well-placed geographically and has the advantage of being known all over the world. It is close to the Middle East and this has made it an ideal location, for example, for joint contract companies, involving UK or other European groups and Middle East partners, which can use a Gibraltar company to pay a construction labour force.

Proposals which the Gibraltar Government is expected to announce shortly following prompting from the Financial Centre Group—a ginger group representing banks and other institutions on the Rock—will significantly extend exemption, and the authorities hope, improve further the territory's competitive position. UK-registered companies at present pay tax only on a control and management basis, Gibraltar is

COMMERCIAL BANKS: LIABILITIES				
(Values in £000's)				
Year	Total deposits	Balance due to other banks	Other liabilities	Total
1970	10,399	1,344	1,199	12,942
1975	21,541	809	2,127	24,477
1980	32,021	11,636	15,004	109,661
1981	91,820	11,355	20,174	123,358

Source: Economic Planning and Statistics Office.

COMMERCIAL BANKS: ASSETS				
(Values in £000's)				
Year	Cash	Due to other banks	Loans and advances	Total
1970	192	4,065	5,497	2,315
1975	473	9,940	9,845	1,136
1980	894	59,946	25,501	7,768
1981	1,119	59,367	35,178	9,032

Source: Economic Planning and Statistics Office.

proposing to extend exemption to overseas registered companies which establish control and management locally.

It is also likely that Gibraltar-resident companies qualifying for exemption will be allowed, under the changes now being looked at, to opt to pay taxes on a lower scale than existing Gibraltar companies. The advantage of this, as against complete exemption, is that in some countries tax is not paid on repatriated profits which have borne tax at source.

Ahead of these proposed moves, changes that have already taken place in banking legislation in Gibraltar are a recognition that as offshore banks have moved in to handle the requirements of offshore companies, existing regulations designed mainly for domestic banking operations, and lacking in proper regulatory provisions, would not be adequate. There have also been EEC requirements to meet.

Under new legislation, in force since the start of the year, pay tax only on a control and management basis, Gibraltar is

non-residents, and with non-resident only are being issued and within each category there are provisions for full and limited licences, depending on the type of business to be carried out.

To qualify for a full licence banks must have a paid-up capital of £1m, a measure designed to keep out all but well-funded operations. All existing banks and deposit-taking institutions—and in Gibraltar there are still a handful of one-branch banks—will be required to re-licence.

Other changes which have emerged with the new legislation—itsself drawn up in close consultation with the Bank of England—are the creation of a banking advisory committee, and the appointment of a banking supervisor and a banking commissioner.

The Gibraltar Government is expecting a number of applications from banks wanting to do business with non-residents, but it is not currently issuing two types of licence covering domestic banking. Here the

main force is Barclays, with three branches.

Others offering domestic facilities include the French-owned Banque Indosuez, which has been in Gibraltar since 1920. A. L. Galiano, the Rock's oldest bank, the Dutch-owned Algemeene Bank (Gibraltar) and City Bank, which has no relation with the U.S. Citibank. Trade Finance and a new group set up by local interests last year, Metropolitan, are licensed deposit-takers, the latter specialising in the sale of gold and kruggerands.

The Government takes the view that with the Rock's economy faced by uncertainty over the border opening and the dockyard closure, there is no case at present for expanding domestic banking. The local banks in Gibraltar—which as part of the sterling area is free from exchange controls—do have a regional role carrying out transactions for clients in neighbouring countries such as Morocco.

Business from outside Gibraltar already accounts for half the total carried out by local banks and could, therefore, expand when the border opens. The way this business will develop is difficult to gauge, however.

Other changes in financial services legislation are under way in the wake of the new banking regulations, and being urged by the Financial Centre Group, some members of which are impatient with what they see as the slowness of the Gibraltar authorities.

## Legislation

Revision of insurance legislation is planned to bring Gibraltar in line with EEC requirements on insurance. The name of a new insurance advisor, who will counsel the Government on the sort of legislation and supervisory regime required, is expected to be announced shortly.



Main Street, Gibraltar's principal business and shopping thoroughfare. New arrivals over recent years have included a number of banks and other financial institutions.

Key considerations for Gibraltar include the need to ensure both that the Rock is attractive to captive insurance groups, a sector it would like to have strongly represented, and that existing local insurance companies handling small risks can continue to operate. This means, to effect, securing a deal which, while meeting EEC requirements, does not impose excessive restrictions on captives thus placing Gibraltar at a competitive disadvantage compared with other offshore centres.

In the case of local insurance companies it is felt some transitional arrangements may be needed.

Other changes, which some of the offshore banks favour, include an updating of the legislation concerning fund and

trust companies. Present legislation does not allow for the issue of redeemable participatory preference shares, and Gibraltar's offshore banks are in consequence obliged to channel investments to fund management and trust services in other centres. There have been promises by the authorities, however, of changes in this area and these could result in the establishment of Gibraltar-based funds.

## Reputation

Where all parties are agreed is on the need to make sure Gibraltar establishes a good reputation all round. The collapse of Signal Life which was selling life policies in the UK from Gibraltar has attracted unfavourable publicity as, too, has the demise of the Straits Build-

ing Society which used high interest rates to woo investors. In the former case at least, however, the Gibraltarians argue that gaps in UK controls bear some of the responsibility. The lessons, according to the authorities have been learnt. With employment in other sectors such as the dockyard set to decline, the development of financial services could clearly be of major importance. As such, there is a general realisation that too many mistakes cannot be afforded if Gibraltar is to establish the best of names.

● A guide to taxation provisions on the Rock, "Tolley's Taxation in Gibraltar," by James Levy and Simon Caplan is available from Tolley Publishing Company, 209 High Street, Croydon, Surrey, CR0 1QR; tel: 01-688 9141.

The Rock's small property market has been hit by the recession and by uncertainty over the future

## Developers holding back on major projects

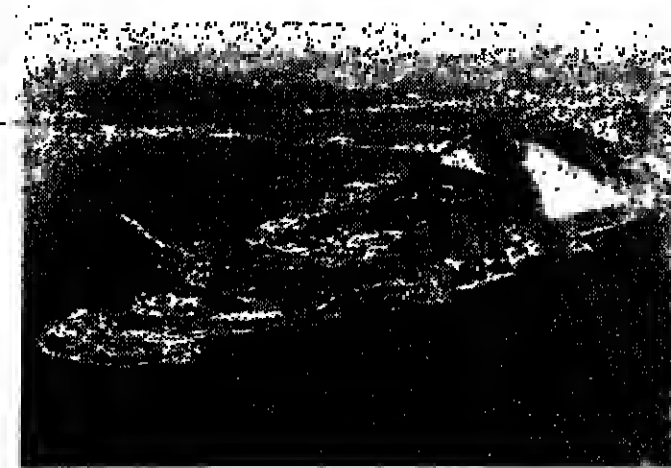
THE SMALL Gibraltar property market stands becalmed, with developers waiting at present on events. The wait is the effect of which have somewhat belatedly hit Gibraltar, is one of the factors, but of even greater importance are the uncertainties over the likely impact of the full opening of the border with Spain and over the future of the dockyard.

Consequently, there are few property schemes under way, the last project of any significance being the re-development of several existing properties on Main Street by the local group Abco Holdings to form an arcade of shops and office suites.

The same group has also won acceptance of its tender to develop a 450-space car park, together with 5,000 square metres of shops and 2,500 square metres of offices, but this scheme has yet to be started. Gibraltar's other main developer, Key City Properties, with property assets in excess of £5m in commercial, industrial and residential property, is not developing at present, though it has an important housing scheme on the drawing boards.

## New trend

For the first time for a while, shop property in Gibraltar, most of which is in local family ownership and leased to tenants, is becoming obtainable. The trend, according to one of the Rock's leading agents, Mr Solomon Levy, is for traders with a number of premises, often selling electronics or variety goods, mainly to tourists, to release one of their sites. Rentals, which vary from £10-£12 per sq ft for smaller units to £25 per sq ft for bigger lettings, have remained constant. In the office sector there is a somewhat tighter situation,



Development in Gibraltar is concentrated on the western side, facing Algeciras in Spain.

brought about by the lack of recent development and the new interest now being shown in Gibraltar by offshore companies. With recently introduced or planned legislative changes increasing Gibraltar's attractiveness to offshore centres, demand for suitable offices from companies seeking to set up on the Rock is expected to increase.

Rental levels for good quality accommodation of this nature are now around £5 per sq ft with other space available around £3. One recent trend has been for office tenants to move upmarket into refurbished accommodation.

Yet, while the current slack patterns of demand are markedly different from other bigger property markets, other features, apart from its small size, help to make the Gibraltar market a very separate one. Nearly all schemes are locally undertaken, while British, or other outside groups have

shown little interest. "They take the view that they have equally good opportunities nearer home," says Mr Louis Perella, a locally-based developer whose schemes include the Gibraltar Heights office block in Main Street and some of the very few luxury housing developments on the Rock.

## Rents freeze

One important factor deterring outside investors is the absence of high-quality tenants. The grocery chain, Allied Suppliers and Barclays Bank, together with Algemeene Bank and Banque Indo-Suez, are among the very few big names in Main Street, though other banks have begun to take suites for the non-resident operations they are building up. In the absence of outside investors, most of the money for developments has had to come from local banks and they are reluctant to put up sums of perhaps £5-6m to finance

schemes. A further disincentive to development has been the rents freeze in force since July, 1981, the latest extension of which is due to run out at the end of March. Rent rises, agreed jointly by landlord and tenant, are not ruled out under the regulations, however.

On the residential front the peculiarities of the Gibraltar market are equally pronounced. With all raw materials having to be imported and labour rates high, building costs—for all types of property—can be as much as £40 per sq ft. Land, too, is in short supply and in many cases very difficult to build on.

Before the border closure many people in Gibraltar bought houses relatively cheaply in Spain and a local owner-occupied market had in consequence been developed.

Only four per cent of properties in Gibraltar are owner-occupied, with 30 per cent privately rented and 65 per cent rented from the Government. When the rents of older properties subject to controls, the Government has found it difficult to dispose of flats to tenants even at bargain prices, and in the present uncertainty over the dockyard and the border, sales of the few privately-owned properties are very slow. Prices for a two-bedroom flat can be as high as £40,000.

For companies wishing to send executives to Gibraltar it represents a potentially difficult situation, though there is a privately-rented furnished sector, which caters in part for expatriates, with rental levels of £60-£80 a week.

Much depends, however, on the resumption of normal relations with Spain. As cross-border relations with Spain develop it is expected that it will play a bigger part in meet-

ing upmarket property needs. Executives seconded to Gibraltar are expected to be less wary than local residents in settling in Spain where, apart from lower prices, there will be the added advantage of space for a garden or pool, or both, with most properties.

The re-opening of the border is also expected to create a better climate for residential development in Gibraltar itself. Key City Properties plan to build 33 high-quality terraced houses on land close to the Rock Hotel once the situation has become clearer. The company has engaged a firm of Madrid architects which specialises in coastal properties to draw up plans.

The houses, which will sell for between £85,000 and £125,000, will have up to five bedrooms, solar heating, fireplaces, space for barbecues and other amenities.

These houses are expected to appeal to a small number of local people, to UK expatriates currently living in retirement in Spain but who want to be close to English language services, such as hospitals. The houses may attract executives in charge of offshore operations. The company is still at the planning stage, however, and seeking to arrange the necessary financing.

Rhys David

The Rock could once again become a stepping stone to Spain

## Tourism sector awaits the influx

THE TOURIST industry is bound to become Gibraltar's main growth area once the Spanish frontier is fully opened after 15 years of total closure. The first two months of partial opening, from December 15 last year, has been confined to pedestrians only, excluding tourists, but thousands of people are already walking across the low-lying isthmus that links the Rock to the Spanish mainland.

However, when the frontier gates are fully open, an avalanche of visitors is expected, surpassing the 3m peak reached in 1964, when the frontier difficulties really began.

Tourism officials estimate that upwards of 5,000 visitors can be expected daily, given that there are 250,000 tourist beds along the Costa del Sol and a resident population, with Gibraltar needing to attract only a fraction of it to experience boom conditions. At present no more than 130,000

visitors a year have been coming to the Rock.

Poised to reap the benefits of volume turnover are all sectors of the tourist industry, which has been struggling to make ends meet. The mile-long Main Street shopping area, in many ways a barometer of business fortunes, is flooded with electronic goods, gadgets and games from Japan. These need to be supplemented by larger quantities of traditional British goods, from a wide range of durable shoes to English high-quality clothing—items high on any Spaniard's shopping list.

## Import duties

Years of sluggish trade have not helped prices. A lowering of import duties and profit margins are two real possibilities in a normal frontier situation, given increased turnover and bulk buying. Isolated from Spanish influences, Gibraltar has become a

Mediterranean sunspot with Northern European standards. Thus, whereas most European visitors may not find prices that expensive, the average Spaniard is already finding that bar and food prices compare unfavourably—and this is not helped by the value of the peseta against the pound sterling.

During the years of border closure, the number of bars and restaurants increased sharply to cater for an enclosed community which had to spend all its leisure time within the periphery of this two and a half square miles of rocky promontory.

Fast food services are one possible development in the not-too-distant future, and the catering and hotel sector is bound to experience rapid expansion. Hotels have been performing badly, arrivals having hit rock-

bottom. Sleeper occupancy has been hovering around 30 per cent and average length of stay is also down to under six days. Municipal and other charges are high compared to the Spanish hinterland.

Being complementary to the Costa del Sol holiday playground appears to be Gibraltar's evolving tourist role. Certainly, the Rock is a beautiful sight, steeped in history and radiating friendship at every corner. History-cum-entertainment is the slogan for the future.

The tourist office is not short of ideas: for example, Son et Lumiere at Rosia Bay where Nelson's body arrived in HMS Victory after the Battle of Trafalgar. There are plans for a military museum and general beautification.

A £1.5m city centre pedestrianisation scheme is also on the books, and a multi-storey car park is to be built at the

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## GIBRALTAR IV

An increase in visitors from Spain will provide much-needed extra revenue

## Border opening is crucial for the economy

AFTER JUST two months of partial opening of the border with Spain, many of Gibraltar's businesses are wondering whether the effects are not rather worse than the virtual siege which the Rock has had to withstand for the past 13 years.

Though the situation will change with the full opening, expected in the spring, the Spanish authorities are at present not allowing Spanish nationals to return from the Rock with any purchases.

Moreover, with cars still unable to cross, most of the visitors have come from the town of La Linea, just across the border.

Because of the closure, it has been an area of high unemployment, so that most of its inhabitants in any case have little to spend.

By contrast, the Gibraltarians, who have had to pay high prices for fresh food and other goods imported from Morocco during the siege, have been filling up their shopping baskets with cheap Spanish produce. The only compensation for the drain

on Gibraltar's economy this has produced is the beneficial effect on inflation, down now to only just over 5 per cent.

The outflow has, nevertheless, posed additional problems for Gibraltar at a time when its economy is already suffering an accumulation of problems. Tourism has felt over the last two-three years the effects of the recession in Britain, which supplies 90 per cent of Gibraltar's visitors. Hotel occupancy was down to only 35 per cent in 1981, and was at a similar level again last year. Even in summer it has not been above 50 per cent.

## British aid

Delays in agreeing the level of British development aid—with Gibraltar having to make do in the interim with a temporary subvention for the 1982-1986 period of £4m—have hit the construction industry. This, in turn, has resulted in unemployment—at one time no more than 50-70 people or only 1 per cent of the working population—rising to around 600.

The retail sector, which found itself left with stocks on two occasions last year when a promised re-opening of the border failed to materialise, has been further caught up by these problems, and is now awaiting very anxiously for a full border opening.

Last year, several retailers were forced out of business, and the banks admit they are having to support others. For the first time in a number of years, according to one local estate agent, it has become possible to acquire properties along Main Street, the territory's shopping thoroughfare without too much difficulty.

With the Royal Naval Dockyard due to close at the end of this year, unemployment is, of course, set to rise further, with some 300 dockyard jobs out of a total of 1,000 being lost, even if the proposed commercialisation of the yard proves viable. If it does not, and a new search has to be made in three or four years' time for alternative sources of employment, the consequences for the Gibraltar economy will be particularly bleak.

UK sources—the dockyard, defence establishments (which will not be closing) and aid—account for some 60 per cent of national income in Gibraltar, and a gap in Government revenues will emerge as a result of the redundancies which will occur.

With its already very high income tax levels—roughly

## TRADE FIGURES

Summary of total imports (C.I.F.) and exports (F.O.B.) for various years since 1970 (values in £m):

1970: Imports 10.3; exports 2.1.  
1975: Imports 27.0; exports 10.8.  
1980: Imports 63.1; exports 17.0.  
1981: Imports 65.5; exports 25.6.

Source: Economic Planning and Statistics Office.

20-25 per cent on average earnings—and its very small corporate sector there is very little scope for reducing any deficit by higher taxation, while one other possible solution, the introduction of VAT would, it is felt, be excessively burdensome for local traders, as well as expensive to administer.

To help meet the cost of capital projects the Rock is expected to have to borrow some £10m over the next few years. At the same time, the ability to fund this is seen as very much dependent on the fate of the dockyards and on the opening of the frontier, and the effect both will have on revenues. If borrowing proves difficult, the Rock has reserves of only £10m upon which to draw.

The worst scenario would be for the dockyard to close and

nothing to replace it.

"We would then be bankrupt in 18 months and would have serious cash flow problems in a month," observes one senior Government official.

The likelihood of this scenario developing in fact looks remote, as Britain has already given a pledge to fund a viable commercial alternative to the naval dockyard. In addition, Britain's eventual aid offer to Gibraltar matched the figure for the previous five-year period—£13m including the earlier £4m on account—having initially proposed no aid at all.

The UK Government will also bear the costs associated with converting the yard to commercial use and is releasing the facilities free of charge to the Gibraltar Government.

## Benefits

The terms on which the UK Overseas Development Administration is making available the latest aid package—which brings to more than £50m total assistance provided since the border closure—are also intended to ensure on-going benefits. The money cannot be used, for example, to reduce long housing waiting lists, but will be expected to go instead on infrastructure projects aimed at encouraging growth in areas such as tourism, and financial services.

Schemes under discussion include the pedestrianisation of a large section of Main Street.

## IMPORTS BY MAIN COUNTRIES OF ORIGIN

	1975	1978	1980	1981
UK	13,003	24,212	26,510	22,946
Japan	1,031	3,214	3,479	4,074
Holland	865	984	1,555	1,728
Morocco	723	781	1,968	1,828
Italy	474	834	969	880
Denmark	532	465	729	806
France	603	387	1,227	1,113
West Germany	423	890	919	1,082
Belgium	423	395	443	1,008
Switzerland	552	731	724	638
Spain	250	758	1,994	2,212
Sweden	154	117	214	246
New Zealand	508	530	511	535
Portugal	288	312	1,134	625
Hong Kong	366	282	314	257
South Africa	145	203	170	48
U.S.	221	627	1,143	788
Argentina	40	296	177	751
Other countries	1,260	2,750	2,867	4,076
Total	27,037	59,442	63,143	65,828

Source: Economic Planning and Statistics Office.

## Heavy emphasis on imports

PRODUCTS actually made in Gibraltar are few and far between. With the exception of one local pottery centre, there has even been little effort to develop local craft goods for sale to tourists, and the souvenirs in the shops tend to come from Britain or the Far East.

The dominance of the UK military as an employer is one reason. Until recently, there was a shortage of labour to staff hotels and shops. Workers to replace Spaniards, banned from entering the Rock by their own government, have had to be imported from Morocco.

There are other factors, however, behind the failure to develop a manufacturing sector which explains why

industrialisation is seen as able to make only a small contribution to creating new jobs.

Firstly, all raw materials have to be imported, imposing a cost penalty on Gibraltar's goods in export markets. Wages too are high by regional standards because of the system of parity with the UK, introduced into the dockyard in 1978, and subsequently extended into other sectors. Land is the third problem. Very little flat land is available. Most of what is, was originally reclaimed by the Ministry of Defence and, to the annoyance of the Gibraltar authorities, is only ever released with reluctance.

Rhys David

## Fierce debate over the future of Royal Naval Dockyard

## Dockyard hopes rest on passing trade

AT MUCH the same time as the border with Spain re-opens fully—probably in the spring—the UK Government could find itself involved in a new trial of strength in Gibraltar.

It is then that the study by the shiprepair group A and P Appledore into the feasibility of converting the existing Royal Naval dockyard to commercial operation will be put into government hands. At present the yard, which played an important role in British preparations for the Falklands Campaign, is scheduled to close at the end of this year.

In Gibraltar government circles there is now a sad and reluctant acceptance that the UK authorities will not change their mind and grant a reprieve to the dockyard, but the main union the Transport and General Workers—a fully integrated part of the UK union of the same name—remains vehemently opposed and is intent on setting very stiff terms for its co-operation.

The proposals which have so far come from Appledore—which emerged from a short list as "preferred operators"—envisage an initial labour force of 400-700 (compared with the 1,000 who work in the navy yard) increasing with any build-up in the order book, possibly to more than 1,000.

The UK company, which was chosen partly on the basis of its success in turning around the Greek Government-owned

Neorion Shipyard on the island of Syros, doubling turnover and improving productivity in the first two years of management, would concentrate on attracting medium-sized vessels up to 70,000 dwt in size. It believes as many as 150 vessels a year might put in to the yard which in the first few years of operation would also be guaranteed some naval work by the Ministry of Defence.

## Facilities

"Gibraltar is in one of the two or three best positions geographically in the world for shiprepairing. There is a very large volume of passing traffic and a variety of ship types—tankers, bulk carriers and cargo ships," Brian Abbott, Appledore's project manager based on the Rock observes. There would be a repair base, a marina (to supplement the two which already exist for smaller vessels), chandlery, chart depot, and amenities moorings.

The company will insist, however, on a number of pre-conditions before accepting a management contract. (Ownership would be vested in the Gibraltar Government). The British Government is for instance being asked for £13m for conversion and refurbishment of the facilities, with the bulk of the money going on the number one dock.

Appledore, which will receive a management fee for running the yard, would also insist on changes in working practice and trade demarcations, with the aim of substantially increasing productivity.

"The trade emphasis in the work force will need to change, to meet the different requirements of a commercial yard. At present there is a heavy emphasis on engineering but we would want more steelworking."

Mr Abbott points out. The yard would probably also be expected to go over to two rather than single shift working.

Strong criticism of the choice of Appledore has come within Gibraltar from the Rock's biggest company, the Bland group, which itself unsuccessfully bid for the contract with proposals envisaging a mix of uses for the dockyard facilities.

The company, Gibraltar's biggest with a turnover of £37m in travel and transport, already has a small shiprepairing facility within the dock area and was projecting lower initial employment levels than Appledore. It also envisaged development, however, of new and more attractive facilities for cruise liners—which currently dock along side commercial sheds—and for ferries, and the creation of a trans-shipment facility to a deep-water area in another part of the harbour.

The mix, according to Mr Joe Gaggero, Bland's chairman, would have reduced dependence on one activity—shiprepairing—and could ultimately have produced as many jobs as Appledore envisages. Bland's deny that their scheme would have been any more expensive, and point out that, unlike Appledore, which will not be putting any capital in, initially at any rate, they were prepared to put at risk £1m from their own funds.

The choice of Appledore

seems to have resulted in large measure from its successful international track record, but both Bland and the unions argue that the risks involved in the transition now being attempted are very great, and that if the venture fails the options open to Gibraltar will be even more limited.

"Commercialisation means adding in existing capacity for private ship repair work in an area of intense competition—the Mediterranean," Mr Joe Bossano, the TGWU secretary on the Rock claims. Gibraltar does not have any marked advantage over Lisbon or Cadiz—the two nearest yards—and indeed has much higher wage levels because of the system of parity with UK yards negotiated some years ago. "We are geographically in Southern Europe, and paywise in Northern Europe," he notes.

The Spaniards, too, Mr Bossano argues, are unlikely to be willing to supply Gibraltar with steel and other components in order to enable it to compete with their yard.

The unions he claims, are prepared to offer greater flexibility and changed working practices to keep the dockyard under Ministry of Defence administration. Unless however they can be convinced that a commercial scheme is viable, and are given



The Royal Naval Dockyard which is due to close at the end of this year. Britain is being asked to provide £13m to cover the cost of converting it to commercial use.

satisfaction on job levels, the unions, Mr Bossano claims, will make it very difficult to get the scheme off the ground by refusing to bring about the separation of activities between the naval base (which will remain) and the dockyard. "At present we are being forced to take the only option on offer, and if the switch does not work, the blame will be pinned on us."

## Efficiency

Appledore understandably rejects the scenario painted by its opponents. It says that the yard will not be competing in the same segment of the market as Lisave in Lisbon, or Cadiz, both of which are geared to much bigger vessels. "These two yards are considered overmanned by Appledore, which claims its operations will be highly efficient. On pay parity the company has said that initially present average wage levels would be maintained but any increase would have to be justified by the yard's results rather than reference to the UK."

Ultimately faced with the offer of generous redundancy payments it is possible some of the labour force will accept severance, and the union has already said it would be prepared to put any proposals to a vote. The viability of the yard as a commercial concern is likely to take longer to settle and will depend on what happens to world trade and hence world shipping.



Mr Joe Bossano, TGWU leader in Gibraltar: "We are being forced to choose the only option that is being offered."

In the meantime some voices including that of the main opposition leader Mr Peter Isola have begun to be raised in Gibraltar in favour of wider use of the dock complex, possibly incorporating some of Bland's ideas, as a way of ensuring that not all Gibraltar's eggs will be in the shiprepair basket.

Rhys David

## GB Airways

scheduled jet services between London and Gibraltar (in association with British Airways) and jet prop services in Tangier.

## Rock Hotel

Gibraltar's world-renowned 160-room hotel, an established favourite with British visitors, passenger and car services by sea between Gibraltar and Tangier. Comprehensive port services.

## Bland Line

services to the Top of the Rock.

## Bland Cable Car

transport and travel services.

## Bland Travel

inclusive-tour holidays in Gibraltar and in the Algarve, Austria, Bermuda, Cyprus, Madeira, Malta, Morocco, Spain and Tunisia.

## Cadogan Travel

in Gibraltar and in the Algarve, Austria, Bermuda, Cyprus, Madeira, Malta, Morocco, Spain and Tunisia.

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## Tourism awaits the influx

CONTINUED FROM PREVIOUS PAGE

entrance to the Main Street to alleviate the Rock's acute traffic problem. Hotel capacity, at present under 2,000 beds, may not be sufficient to cope with a sharp rise in arrivals. New hotel sites are available and a multi-million pound leisure development on the Mediterranean littoral is under consideration.

The Rock has changed during the year of isolation from being purely a stepping stone to Spain into a longer-stay holiday resort in its own right. In the developing scenario, Gibraltar is bound to revert to its stepping stone role, whilst taking advantage of the resort characteristics that have emerged over the last decade or so.

Certainly, Britain will remain the main marketing objective, and this is not surprising as 90 per cent of visitors come from there. Over half the visitors are on their first visit, many attracted by Gibraltar's position as a British "island" in the blue Mediterranean.

About 60 per cent of the tourist office budget is spent on promotion. In return, Gibraltar benefits from an estimated £10m in annual tourist spending which could easily double once there is a normal frontier with Spain.

The renewed activity will of

have repercussions on air communications, with the airlines ready to increase frequencies as soon as the demand builds up. Already, this coming summer there will be at least a flight a day from Gatwick by the scheduled services provided by British Airways and the locally-controlled GB Airways.

## Peak month

There are also two charter flights by Exchange Travel using Air-Europe aircraft, the airline having applied to run a scheduled service, as well.

August is the peak month for air travel, reaching load factors in excess of 90 per cent on the London route.

The locally-based Viscount, confined almost exclusively to the Tangier run, is said to be utilised at below one-third of the norm of most air carriers, but the company hopes to close this gap with a twice-weekly service to Madrid and also by flying to Lisbon, possibilities which have been enmeshed in the political entanglement of recent times.

A return to direct sea links with the Spanish mainland is another possibility which is already being urged by commercial interests in the busy port of Algeiras, only five miles

across the bay.

Daily services



## TECHNOLOGY

## JAPANESE PERSONAL COMPUTING

## Matsushita move in software

BY ROY GARNER IN TOKYO

THE PROBLEMS which purchasers of personal computer equipment experience in making effective use of the machine's hardware are legion, and perhaps nowhere so marked than in Japan, where the complexities of the local language make increased "user-friendliness" of the equipment a major headache for makers.

Now Matsushita has succeeded in developing a core programming language which accepts input in simple everyday Japanese and it has been greeted with wide interest, and optimism from those who have currently consigned their computers to the dustier sections of their office premises.

The 16-bit personal computer software package is called DUX-AFL-J, DUX being the brand name of Kokusai Data Machine Systems Inc., the sole distributor, AFL standing for the new language, name: "A Fundamental Language". And, of course, standing for Japanese. It additionally signifies the fact that AFL, it is claimed, can also be developed to allow direct programming using virtually any language, a capability which holds the promise of a wide potential market overseas. Already Arabic, Korean and German have been cited as likely forthcoming choices.

## Remarkable

DUX-AFL-J, in fact, reflects in a rather remarkable way the natural inclinations of the Japanese mind over the Western. That is, in crudest terms, the intuitive over the logical. Where the Western mind often operates with a fixed formula in mind against which incoming information is assessed and categorised, the Oriental mind more typically tends to accept a free inflow of data from many directions, without too much concern for any logical sequence of flow, and thence to select an emerging pattern which satisfies his view of things.

The core AFL programming language works in rather a similar way, accepting a wide variety of loosely sequenced information, input in the form of simple everyday sentences, written in the 100 or so symbols of the phonetic "kana" syllabary. An intuitively designed data base for the conversion of specific words into their "kana" Chinese character equivalents, at least 2,000 of which are required for everyday business writing.

Where necessary, corrections are demanded in the syntax (which could be said to parallel the functions of the operators in other languages) the structure of the sentence being of more importance than the input sequence. The system bases its calculations on the configuration of the text, and this written data, creating programs dynamically.

## Functions

DUX general manager, Kohji Yasuda, said that it took Matsushita Research Institute Tokyo Inc., an R and D offshoot of Matsushita Electric Industrial Co., seven years in all to develop the AFL kernel program, a higher level language than BASIC.

Yasuda claims that by the start of sales in March the integral Kanji dictionary will have a capacity of 15,000 characters, and he suggested that with the addition of an improved editor the system could easily offer word-processor functions, an extra selling point now being considered by the company.

The initial product is designed for use with 16-bit machines, with the CPM 88 operating system and using the 8086 or 8088 CPU. DUX are also now developing an 8-bit MS DOS version of AFL. This will not be able to handle Kanji, which cannot be represented in less than 16 bits, but could nonetheless satisfy the needs of the currently much bigger, 8-bit market, which includes the growing band of hobby users.

The company expects to produce 5,000 packages of the DUX-AFL-J between March and September, for sale in 3 inch or 5 inch floppy disc versions, selling at ¥98,000.

The increasingly close ties between Matsushita and IBM have led to a general assumption that the new software will be offered for use with the IBM personal computer, which is soon to be marketed in Japan, with Matsushita as one of the OEM hardware suppliers.

It is too early yet to obtain accurate user opinion of AFL on a broad basis, but there is no doubt that if it lives up to its claims, the new language will receive a warm welcome from a wide spectrum of users.

It would also seem to bode well for Japan, where scientists are frequently criticised as lacking creativity and flexibility in their approach to basic research.

The AFL also shows special promise as a new English language-based software, and this was reflected in a visit last month by Yasuda and his team to San Francisco, where they discussed considerable interest from firms eyeing joint-venture marketing of AFL in the U.S.

## PLAN TO USE RADIO FOUR TO CONTROL DOMESTIC ELECTRICITY USE

## 'Light programme' takes a new meaning

BY GEOFFREY CHARLISH AND LORNE BARLING

THERE ARE moves afoot in the UK to modify centrally individual consumers' use of electricity by remote control in order to smooth out demand over the 24-hour period. The user would in turn be offered associated tariff and other benefits.

Three systems are under investigation. One, called Radio Teleswitch, will use the BBC's Radio Four long wave transmitter to address virtually any consumer in the country via a special receiver in the meter cupboard.

Another, called Meinsborne, will also allow data to be sent from consumer to supplier over the mains network itself while the third (CALMS, credit and load management system) achieves similar results over an automatically dialled telephone connection.

The two-way systems allow meters to be read remotely and customers to pay their bills over the wires.

All this arises because the world's public utilities have a problem in common: the demand for their products and services can be several times greater at say, eight in the morning than at three. So in the small hours of the night, when the demand for electricity is low, the power stations are underutilised because the plant has to be sized, or made available, to match peak demand.

Selective tariffs are a partial answer and particularly suit electricity supply since energy sold at cheap rates at night can be stored as heat and used at other times.

## Restrained

Whether the consumer can be restrained from using electricity at peak hours so that the supplier does not have to own so many generators (or switch in less cost effective, older ones) is rather a different matter.

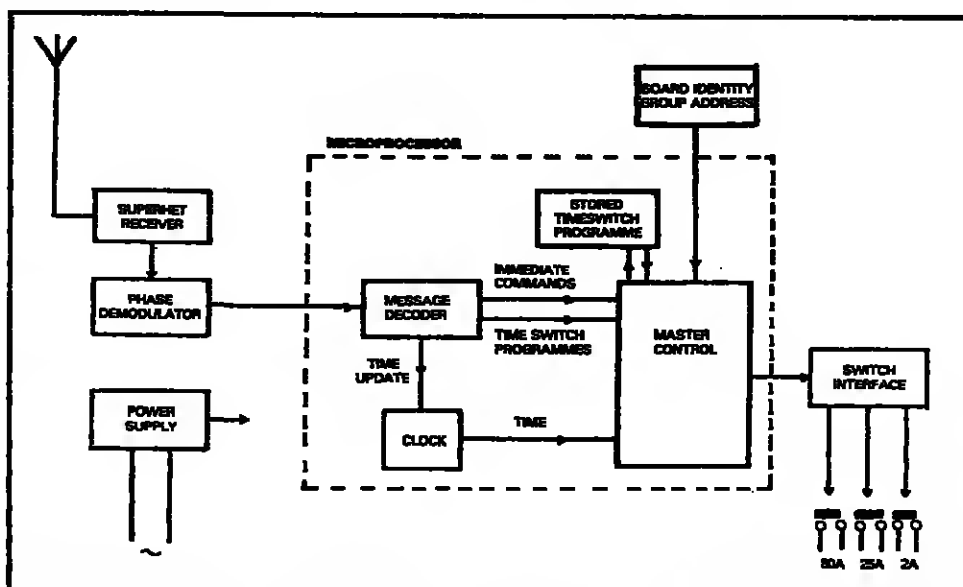
There are parts of the world (for example, 0.75m consumers in the U.S.) where the supply body has for some time been able to disconnect heating and air conditioning loads at its own discretion.

Public reaction to that kind of thing has still to be tested on the UK. That is why the three trials are being conducted, technical and operational aspects being assessed at the same time.

The Electricity Council, the Central Electricity Generating Board, various area boards, the BBC, and two manufacturers—GEC Measurements and Sangamo Schlumberger—are working together to deploy some 3,000 Radio Teleswitch receivers across Britain by the end of the year.

Each of the area boards participating will send its consumer time switching programmes or its immediate instructions over land lines to a coding computer and then on to the Droitwich Radio Four transmitter.

There, the digit stream is impressed on to the 200kHz transmission by slightly modifying the carrier waveform



Outline of the "meter cupboard" radio receiver for Radio Teleswitch. A sensitive superheterodyne section demodulates the digital signals (inaudible to ordinary listeners) and a microprocessor deals with both stored switching programmes and also immediate commands from the local area board for reduction of the consumer's load

(phase modulation) in an "on-off" fashion to produce binary zeroes and ones. The amplitude modulated Radio Four programme material is left unimpaired; the normal listener hears nothing while the special Radio Teleswitch receiver detects only the digital data.

Each sequence of data contains one of 16 area board identifiers, a code to indicate which group of receivers is to be addressed, and a message that determines which of the four switches controlling the customer's appliances is to be operated, and for how long.

The switches will control

specific types of circuit on the customer's premises. For example, immersion heaters or freezers might be turned off for 15 minutes or so without inconvenience. In general, area boards might interrupt supplies to appliances chosen by customers for short periods.

## 'Lopping'

Applied to say, 10,000 consumers, this will result in "lopping" of the demand peak, obviating the need to connect extra generating plant. In return, the supplier would offer a lower tariff on circuits so affected.

One of the other circuits would take the place of the present two tariff time switch, giving the user cheaper power for storage heating at off-peak times. Another could be a "guaranteed continuous" circuit so that, even in times of industrial dispute for example, hospitals, kidney machines and other vital equipment might be kept going.

The system would also allow the ultimate sanction against those who have not paid their bills—or in cases of hardship perhaps allow a restricted supply.

CALMS, which originated in the South Eastern Electricity

Board, allows the same kind of control but in addition provides a touch button display panel enabling consumers to see their bills to date and even pay them (when electronic funds transfer via bank accounts becomes available).

The transactions would take place over the consumer's telephone line to the supplier's computer and the meter would be remotely read over the same connection. Some 300 homes in the Midlands and the South East are taking part in the trial.

Mainsborne (Technology Page, Nov 10 1982), is the subject of a Milton Keynes and London experiment (1,000 units) and uses the mains cabling back to substations for two way data transmission.

## Viable

Mike Simpson, chief engineer of GEC Measurements' meter division at Stone, Stafford, is convinced that Radio Teleswitch is the viable starting point for these new ideas.

He points out that no special transmission equipment is needed and that the whole country can be addressed by a single BBC transmitter. The consumer unit is self-contained and no signalling connection is needed either to phone or supply networks.

"The other systems" says Simpson, "are highly experimental. We are taking the step-by-step approach and can add the other facilities later."

Certainly GEC seems to have recognised the supply industry's immediate need—to stop peaks and troughs—with a system that can be quickly implemented.

Whether this is the correct approach or whether equipment designed now should accommodate future two-way data requirements, remains to be seen.

## Semiconductors

## New Intel fast memory

By Louise Kehoe

INTEL CORPORATION polished up its slightly tarnished image as the technology leader in semiconductor devices yesterday with the introduction of a trend-setting new memory chip.

The U.S. company described a 64K dynamic ram that is faster, and consumes a lot less power than any of its competitors, at the International Solid State Circuits Conference in New York. Intel uses a new process technology—CMOS III—to fabricate the chip. CMOS is the most advanced complementary metal oxide semiconductor technology in the world. It provides, for the first time, the minimum scale of regular MOS chips combined with greater reduced power consumption.

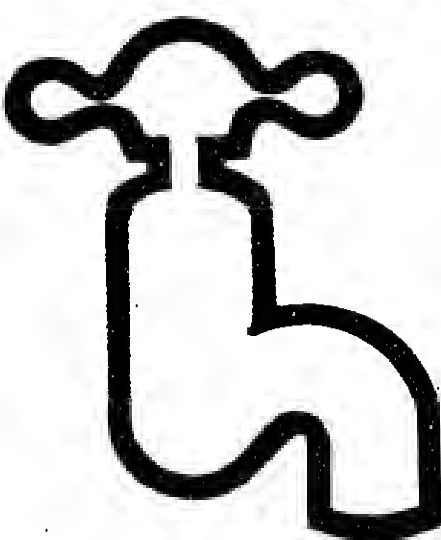
The Intel 46K dynamic ram is the first to be built in CMOS. "This will be the way of the future in high performance memory chips," predicted industry expert Mr Richard Foss.

Intel must still put some final touches on the CMOS dynamic ram design before it can go into production, but the company is expected to introduce the product later this year. That will still ensure Intel of a "first place" for its CMOS ram, beating Japanese competitors to the post.

## NATIONAL WATER COUNCIL

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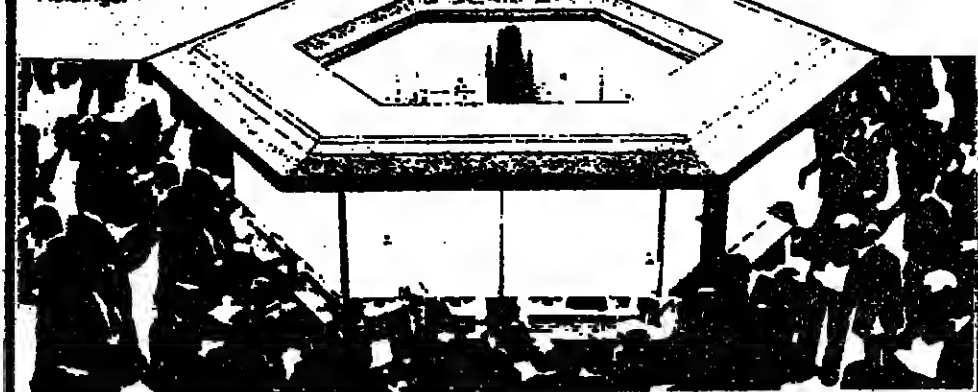
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SECTION III - INTERNATIONAL MARKETS  
**FINANCIAL TIMES**

Friday February 25 1983

## WALL STREET

**Foundations  
of rally  
reinforced**

THE PROSPECT of further declines in U.S. interest rates - held out yesterday by Mr Paul Volcker, the Federal Reserve chairman, as being within the bounds of the new target area for monetary growth - was the reinforcement which many stock investors had begun anxiously to seek as prices entered their third day on an upward path.

In tandem with this came an assessment from Mr Donald Regan, at the Treasury that a 10 per cent cut in oil prices, roughly of the order which appears to be in view, would follow through as an additional quarter to half-point expansion in gross national product.

The immediate result was a carefree upward gallop which took the Dow Jones industrial average through the 1,100 barrier in mid-morning for only the third time, in trading which picked up markedly from recent days.

After only the briefest of pauses in the afternoon, the Dow gathered pace afresh to finish 24.87 up at 1,121.81 - an

all-time peak and the first ever close above 1,100 - as a determined campaign of institutional buying took the blue chips to the fore.

Volume surged too, to some 113m shares from the previous 84.1m, but remained well below the record 149.35m attained on November 4, last year.

Advances led declines by about 1,150 to 400. IBM, the most widely held stock, once more crossed a psychological threshold of its own, holding at \$100 through mid-session before extending its gains to \$24 at 100.00.

Other notable gains were to be found in Eastman Kodak, up 1 1/4 at \$90, Minnesota Mining, \$3 1/4 at \$79 1/4, and Merck, \$2 1/4 at \$85.

The return of some semblance of order among oil-producing nations helped the energy issues, where Exxon was 3/4 stronger at \$29 1/4 and Phillips Petroleum up a dollar at \$30 1/4.

Somewhat greater inertia was encountered in the credit markets, although a slight mark-up was evident almost from the outset. Many investors appeared still to be holding to the sidelines.

Federal funds exhibited a lower bias for much of the day, trading as low as 8 1/4 per cent at one point without intervention. This compared with an opening of 8 1/4 and a Wednesday average of 8.49 per cent.

One element of assistance was a 1/4 drop in the repurchase agreement dealer rate, used to finance Treasury securities holdings, participants said.

Predictions of an early half-point cut in the Fed's discount rate to a trough of

6 per cent - made by Mr Albert Wojniak, chief economist at First Boston, at the American Bankers' Association meeting in Dallas - were not reflected in any major market shift.

Dealers said the new Treasury 9 1/2 per cent notes due 1988 were in poor demand, dropping about an eighth in the morning from the previous evening's 99.566 auction average to trade at around 99 1/4.

Stocks in Toronto, slow the previous day to join the New York rally, hastened to catch up yesterday in busy trading which favoured all sectors but allowed a particular upward correction for the golds. Industrials had the edge on banks in Montreal.

## EUROPE

**Variable  
readiness of  
response**

WEST German and Swiss investors showed the readiest response yesterday to the fresh vigour on display in New York, a change which also brought a steadier tone to many other centres but failed to dispel nervousness in Italy and Spain.

An active drive to establish new positions in Frankfurt flew in the face of the unsettling influence of federal elections just over a week away, in buying which spread throughout the market.

Car makers, which along with the airlines would be a chief beneficiary of the lower world oil prices, now seemingly inevitable, led the way.

But an indication of the breadth of the rally was the participation of the steel sector, beset in recent weeks by worries over the future of the companies ahead of the implementation of a proposed restructuring for the industry.

Klöckner-Werke - which has had to issue recurrent assurances about its financial position, and again stressed yesterday that its liquidity was improving - picked up DM 2.70 to DM 36. Thyssen at DM 71.60, was DM 2.80 stronger and Hoesch improved DM 1.70 to DM 38.

Elsewhere, Commerzbank was DM 2.70 ahead at DM 134.20, while its index for the market as a whole strengthened 12.8 to a four-year high of 804.1.

Domestic bonds were overshadowed, however, and the Bundesbank was able to sell only DM 4.9m in paper. Another dampener was the pending DM 1.6bn 10-year government issue, conditions of which were later set to yield 7.54 per cent.

Demand in Zurich centred on the banking sector, in the midst of a reporting season for 1982 and generally faring well in earnings terms. Credit Suisse added SwFr 25 to SwFr 2,025 and Union Bank SwFr 10 to SwFr 3,275, both ahead of results later which proved significantly better than those of the previous year.

Stockholm had the additional benefit of the Swedish Government's decision to lift a price freeze imposed last October. The Jacobson and Ponsbach index surged a further 20.09 to 1,279.00, and trading was described as hectic.

Saab-Scania gained SKr 10 to 322 on its 33 per cent pre-tax earnings advance for last year, while Volvo added SKr 7 to SKr 234. Mining group Boliden, despite the handicaps of lower world metal prices, improved SKr 9 to SKr 304.

Madrid investors had to come to terms with the state's move to expropriate a large part of the Rumasa group, trading in which was immediately suspended.

Among the holdings affected are 18 small banks, and the majors on the exchange yesterday reacted idiosyncratically. Bilbao advanced Pta 6 to Pta 216 but Hispano shed Pta 1 at Pta 220, with most of the rest unchanged. Dealers said institutional buying had kept the setback within reasonable limits.

A growing public sector deficit, with the consequent spectre of asset taxes, alarmed Milan. Selling affected banks, where Commercial was L470 off at L35,990, and Industrials, showing a L35 loss for Fiat at L2,395.

Treasury bills and certificates evoked some interest in a thin credit market. Paris, Brussels and Amsterdam all finished steady in quiet dealings, notable only for resilience in the oil sector.

Elf-Aquitaine advanced FFf 5.10 to FFf 117.10, Petrofina held at FFf 4,680 and Royal Dutch improved FFf 1.70 to FFf 95.30.

**SOUTH AFRICA**

**Slide extended**

AN EXTENSION of the golds' sharp recent losses set in again towards the close in Johannesburg as it became clear that the bullion price was not yet in shape to make a sustained recovery.

Heavyweight Hartheest fell R3.50 to R84.50 while mining financials showed a 40 cent decline for Anglo-American at R20.

Of the industrials, SA Breweries dropped 25 cents to R7.25. AE & CI in chemicals was 30 cents lower at R8.80 after reporting a 13 per cent 1982 earnings setback.

## FAR EAST

**Budgetary  
relief for  
Hong Kong**

A BUDGET statement the previous afternoon, which was devoid of a feared increase in corporate profits taxation, heartened Hong Kong yesterday, but Wall Street's overnight resurgence was an additional impetus to stock prices there and in Japan, beginning partially to recover from a week of setbacks.

Blue chips led the ways in both cases in lively trading.

The Hang Seng index breached the 1,000 level for the first time in nearly five months to close 38.14 stronger at 1,030.95, or some 35 per cent above the level on which it began the year. Renewed late demand stanchied the wounds inflicted by profit-taking as the indicator passed the symbolic barrier.

Analysts noted a revival of buying interest by local investors, who in recent months have been distinctly less bullish than their overseas counterparts. Cheung Kong gained 70 cents to HK\$10.60, Hutchison Whampoa and Jardine Matheson 50 cents apiece to HK\$14.10 and HK\$15.30 respectively, and Swire Pacific A 40 cents to HK\$12.30.

Neither were the banks neglected. Hang Seng added HK\$1.50 at HK\$37.50, East Asia HK\$1.75 at HK\$34.25, Wing Lung HK\$2 at HK\$51 and Hongkong Bank 25 cents at HK\$9.20.

The index dug in below 1,000 on September 27 last year - the day Mrs Margaret Thatcher, the British Prime Minister, arrived in the territory from Peking and gave rise to concern for the future beyond the expiry date of the New Territories leases in 1997.

Foreign buying reinforced the upturn in Tokyo, where the Nikkei-Dow Jones market average advanced 52.60 to 7,984.25 on volume of some 400m shares. A steadier yen against the U.S. dollar helped, too.

Computer-makers, light electricals, drugs, precision, and vehicles were all

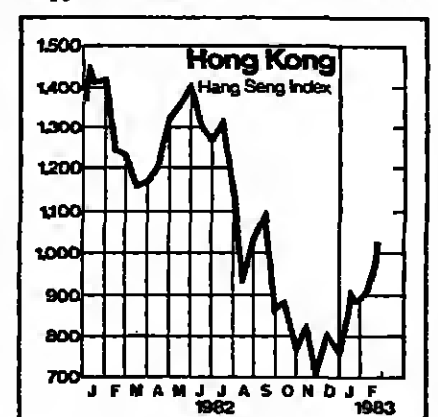
favoured. Sony added Y70 to Y3,120, Fujitsu Y17 to Y905 and Fuji Y70 to Y1,620.

Honda, which moved ex-dividend, finished at Y790 compared with the previous Y851, while Toyota firmed Y7 to Y975. Elsewhere, Matsushita Electrical, which reported slightly higher earnings for last year, added Y30 to Y1,70.

But this time non-ferrous metals fell with the lower hard commodity values after having led the gains.

Government bond prices levelled off on a slightly higher plane in slow trading.

Speculatives were to the fore in Singapore, by contrast, and the overall result was out as impressive as in the other two centres. The Straits Times industrial index improved 3.47 to 817.18. Inchcape rose six cents to S\$2.91 and Keppel Shipyard double that amount to S\$4.20.



## AUSTRALIA

**Firmer bias**

FALLS among oil and gas stocks and gold-related mining issues were again frequent in Sydney, but a firmer tone emerged overall as foreign investors provided light buying support.

Industrials recovered somewhat, providing a 0.3 upward leaning for the All Ordinaries index at 495.7 while the All Resources indicator slipped a further 0.8 to 378.7.

Of the golds, GMK was 70 cents off at A\$10.80 and Poseidon 40 cents at A\$5.20. Elsewhere, CRA edged up 10 cents to A\$6.26 but CSR lost the same amount at A\$2.55.

Brewery CUB impressed in Melbourne with a 15 cent rise to A\$2.40.

## LONDON

**ICI proves  
a volatile  
ingredient**

ACUTE uncertainties surrounding world oil prices again restrained London investment enthusiasm. Leading industrials initially recovered from Wednesday's setback, thanks to Wall Street's overnight upturn, but values laboured to hold the improvement awaiting the preliminary statement from Imperial Chemical Industries (ICI).

The group's profits emerged £35m down on market estimates and the shares dropped sharply to 354p before rallying on demand said to encompass long-term investment support, partly on American account. The chairman's optimism about future prospects furthered the stock's recovery to close only 2p down at 374p.

Plessey's third-quarter results were a shade under expectations and its close was 7p lower at 583p.

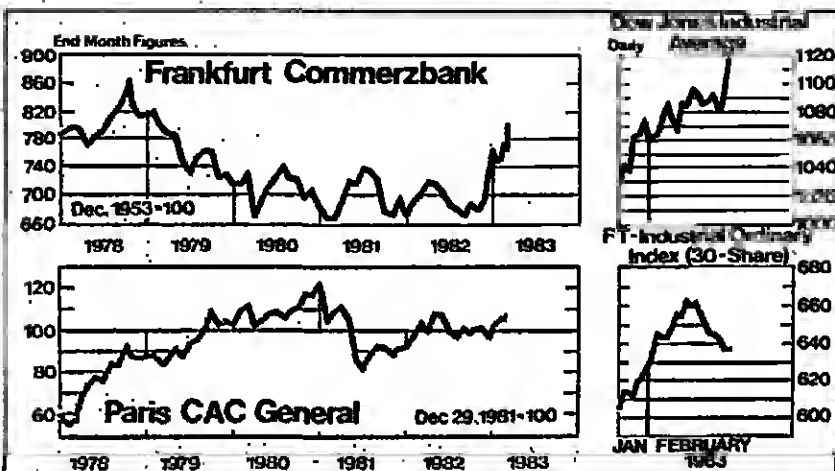
Equity market sentiment was influenced by the gyrations in ICI. An afternoon rally in blue chips left the FT Industrial Ordinary index unchanged on the day at 637.2.

Slightly cheaper international money and a steadier pound against the dollar failed to attract institutional investors to government stocks. Smaller operators were active, however, in thin trading, longer-dated gilts rose 1/4 before the tone faltered on receipt of last month's trade returns. These disclosed a surprise deficit, compared with the large surpluses of recent months, and gilt-edged gains were pared after hours to 1/2 or less in most cases.

A Financial Times report revealing that the Cyprus Government is preparing a European human rights charge against Polly Peck for alleged exploitation of Greek Cypriot property prompted heavy selling of the fruit packing and trading group and Mr Asil Nadir's other two quoted concerns.

Share information service, Pages 36-37

## KEY MARKET MONITORS



## STOCK MARKET INDICES

NEW YORK	Feb 24	Previous	Year ago
DJ Industrials	1121.81	1096.94	826.77
DJ Transport	480.71	485.71	340.31
DJ Utilities	124.22	123.71	106.54
S&P Composite	148.37	146.79	113.47

LONDON	Feb 24	Prev	Year ago
FT Ind Ord	637.2	637.2	551.8
FT-A All-share	400.98	400.92	319.91
FT-A 500	433.90	434.26	337.73
FT-A Ind	408.69	410.68	310.36
FT Gold mines	625.9	631.3	265.3
FT Govt secs	78.89	78.72	66.56

TOKYO	Feb 24	Previous	Year ago
Nikkei-Dow	7984.25	7931.65	7064.02
Tokyo SE	582.92	578.84	566.9

AUSTRALIA	Feb 24	Previous	Year ago
All Ord	495.7	495.4	494.3
Metals & Mins	442.2	440.3	358.1

AUSTRIA	Feb 24	Previous	Year ago
Credit Action	48.96	48.78	54.57

BELGIUM	Feb 24	Previous	Year ago
Belgian SE	106.77	106.81	98.06

CANADA	Feb 24	Previous	Year ago
Toronto Composite	2126.5	2073.0	1676.0
Montreal Industrials	361.90	354.4	292.16
Combined	351.46	344.13	277.36

DENMARK	Feb 24	Previous	Year ago
Copenhagen SE	114.72	114.71	98.44

FRANCE	Feb 24	Previous	Year ago
CAC Gen	107.4	106.8	108.3
Ind. Tendance	112.9	111.8	119.3

WEST GERMANY	Feb 24	Previous	Year ago
FAZ-Aktien	268.09	263.83	229.33
Commerzbank	804.1	791.3	669.5

HONG KONG	Feb 24	Previous	Year ago
Hang Seng	1030.95	992.81	1267.12

ITALY	Feb 24	Previous	Year ago
Borsa Com.	201.51	205.00	200.84

NETHERLANDS	Feb 24	Previous	Year ago
ANP-CBS Gen	109.9	109.1	85.8
ANP-CBS Ind	96.3	96.0	69.3

NORWAY	Feb 24	Previous	Year ago
Osto SE	144.09	143.56	105.61

SINGAPORE	Feb 24	Previous	Year ago
Straits Times	817.18	813.71	746.03

SOUTH AFRICA	Feb 24	Previous	Year ago
Gold	841.2	851.2	481.4
Industrial	840.8	848.4	657.7

SPAIN	Feb 24	Previous	Year ago
Madrid SE	102.26	103.17	104.51

SWEDEN	Feb 24	Previous	Year ago
J & F	1279.00	1258.91	607.54

SWITZERLAND	Feb 24	Previous	Year ago
Swiss Bank Ind	314.5	313.3	249.2

GOLD (per ounce)	Feb 24	Previous	Year ago
London	\$474.50	\$472.50	\$472.50
Frankfurt	\$475.25	\$470.25	\$470.25
Zurich	\$474.50	\$471.50	\$471.50
Paris	\$472.01	\$476.63	\$476.63
New York futures (Feb)	\$469.8	\$488.20	\$488.20

\* Indicates latest pre-close figure

## CURRENCIES

U.S. DOLLAR	Feb 24	Previous	Feb 24	Previous
DM	1.5275	1.5230	3.68	3.68
DM	2.4075	2.4190	3.58	3.58
Yen	234.00	234.90	10.44	10.44
FFf	8.6300	8.6600	3.10	3.10
SwFr	2.0225	2.0340	3.09	3.09
Guilder	2.6625	2.6725	4.07	4.07
Lira	1381.1	1387	2125	2127
Bfr	47.41	47.58	72.45	72.67
CS	1.2265	1.2290	1.8750	1.8715

## INTEREST RATES

Euro-currencies	Feb 24	Prev
(three month offered rate)		
£	11 1/4	11 1/4
SwFr	9 1/4	9 1/4
DM	5 1/4	5 1/4
FFf	23	22 1/2

## FT London Interbank fixing

(offered rate)	Feb 24	Prev
3-month U.S.	9 1/4	9 1/4
6-month U.S.	9 1/4	9 1/4
U.S. Fed Funds	8 1/4	8 1/4
U.S. 3-month CDs	8.60	8.55
U.S. 3-month T-bills	7.91	7.92

## FINANCIAL FUTURES

Latest	High	Low	Prev
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## CHICAGO

U.S. Treasury Bonds (CBT)	Feb 24	Previous	Year ago
8% \$100,000 32nds of 100%	76-20	76-25	76-09
March	76-20	76-25	76-09

## U.S. Treasury Bills (TBM)

\$1m points of 100%	Feb 24	Previous	Year ago
March	92.18	92.23	92.11
June	92.18	92.23	92.11

## Cert Deposit (CD)

\$1m points of 100%	Feb 24	Previous	Year ago
March	91.56	91.57	91.37
June	91.56	91.57	91.37

## Three-month Eurodollar

\$1m points of 100%	Feb 24	Previous	Year ago
March	91.12	91.13	91.04
June	91.12	91.13	91.04

## 20-year National Gilt

£50,000 32nds of 100%	Feb 24	Previous	Year ago
March	101-18	101-20	101-01
June	101-18	101-20	101-01

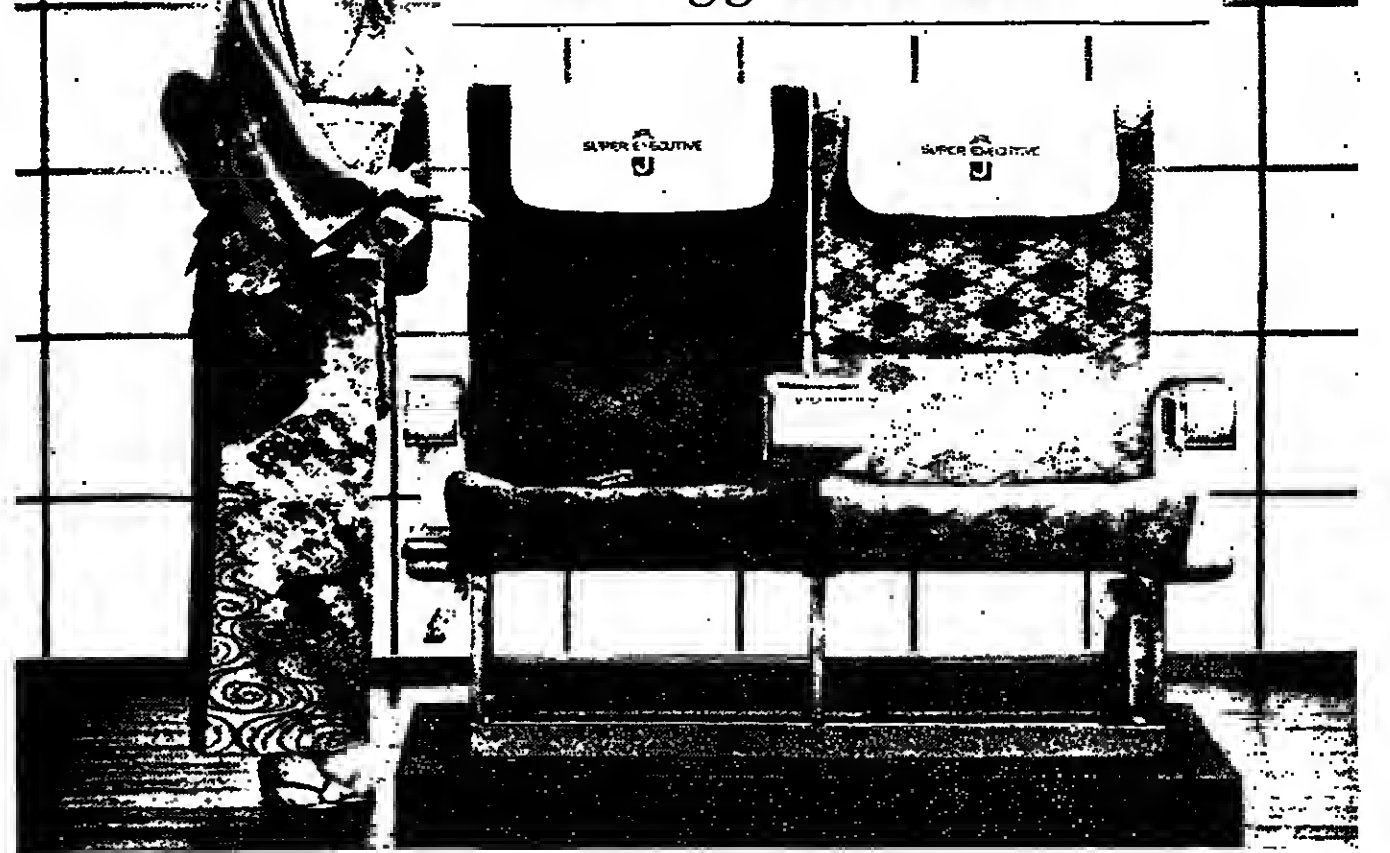
## Three-month Sterling Deposit

£250,000 points of 100%	Feb 24	Previous	Year ago
March	88.86	88.85	88.80
June	88.86	88.85	88.80

## LONDON COMMODITY MARKETS

Silver (spot fixing)	Feb 24	Previous	Year ago
	889.10p	878.50p	878.50p
Copper (cash)	£118.00	£108.50	£108.50
Coffee (March)	£1684.50	£1681.50	£1681.50
Oil (spot Arabian light)	\$28.32	\$28.32	\$28.32

\* Indicates latest pre-close figure

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**Continued on Page 33**



**Continued on Page 34**

## NEW YORK STOCK EXCHANGE CLOSING PRICES

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# FINANCIAL TIMES SURVEY

## City of London Property

The central core of the City has escaped the full blast of the recession and demand for office space remains reasonably buoyant. Nevertheless the large increase in new offices is having its effect on fringe areas where rents are stagnating

BY MICHAEL CASSELL  
Property Correspondent

THE CITY of London property market has, without the aid of the Thames flood barrier, managed to keep its head above water during the last 12 months. While its general state of health might be considered surprisingly robust when compared with some less fortunate commercial property centres, however, there is little room for complacency and few grounds for short-term optimism.

The single most important office market in the United Kingdom has, without question, suffered at the hands of the recession.

Financial pressures on space-takers have provoked the inevitable reappraisal of accommodation requirements and while the exercise has in some cases led to a shedding of space, or merely a decision not to expand, a growing number of occupants has opted for premises outside the capital.

Migration from London is hardly new and neither has it been confined to tenants in the City, but the rising tide of office users forsaking the capital represents the revival of a trend which questions some of the fundamental assumptions underpinning the City's own historical strength.

There are now suggestions that some of the businesses which have previously relocated away from the City may be regretting their decisions. The theory is that what may once have been comparatively much lower costs—such as rents and rates—are no longer necessarily so.

Whether or not the theory is reflected in the facts, the economic squeeze is still forcing

large-scale office occupiers into closely weighing up the benefits of both options and neither is the choice necessarily between the City and some distant provincial centre.

Decisions like that of the First National Bank of Chicago to move most of its extensive City operations to Covent Garden—where modern, cheaper space awaits—underlines the readiness of traditional City tenants to exchange the Square Mile for a suitable compromise.

### A stockpile

Desertion on a scale likely to alter the fundamental supply-demand pattern appears unlikely, although news of relocating tenants does little to help market confidence at a time when huge volumes of empty floorspace are already stockpiled and awaiting occupants. The continuing influx of new foreign banks provides some ground for optimism.

The principal feature of the City property market over the last year has not been a collapse in demand for space but the very significant increase in space availability. According to Paul Mitchell of Knight Frank and Rutley's City office: "Take-up remained steady throughout the year in the central core. But we saw a pronounced increase in new supply, both in the centre and around the City fringes resulting inevitably in a substantial and increasing overall surplus of office space."

Agents Richard Ellis estimate that about 4.75m sq ft of office accommodation came onto the open market during 1982. The total was much more than originally anticipated though they suggest the picture was distorted by several factors not least the early marketing of major schemes not ready for



Trevor Hunt

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Editorial production: Arthur Dawson  
Design: Philip Hunt

occupation and the offering of space by existing tenants in order to test potential demand.

Last year according to Ellis tenants took up an estimated 2.3m sq ft of office space in the EC postal districts roughly the same level recorded in the previous 12 months but well down on the 1977-78 peak of 3.75m sq ft. There had been hopes that take-up would rise in the direction of 2.75m sq ft but the con-

tinuing recession frustrated the more optimistic projections.

Ellis accepts that new supply has exceeded take-up and withdrawals by a substantial margin—total availability throughout the City at the end of December 1982 stood at over 4m square feet compared with 2.3m square feet a year earlier—but it believes the market is in better shape than during the 1974-75 recession.

Both take-up and rental growth, it emphasises have been more buoyant. Rents during 1982 continued to move upwards for central area prime property, recording average increases of around 16 per cent and (notwithstanding the overall space surplus) reflecting the scarcity of first class accommodation in the City's heart.

Rents for good quality banking space are now standing at

between £27-£30 a square foot and although top rentals run higher there is clear evidence of resistance among tenants to paying over the £30 a square foot mark.

The average increase in rents for all City offices reached about 8.5 per cent, slightly up on 1981.

Most agents agree that, within the total office demand picture, the emergence of a two-tier market—with the inner area

proving most resilient, has become increasingly marked over the last twelve months.

The financial sector has, for the most part, continued to move within the traditional banking area, opting for improved accommodation and often occupying larger areas of space.

The other principal markets grouped around the City's inner core—supporting the insurance, shipping and other professional sectors—have also been less active but the real impact of the recession was felt further afield in the fringe areas.

In sharp contrast to the inner City market, property on the outer edges—the location for some of the largest office schemes proposed and underway—has suffered most. Despite a string of marketing incentives, demand for space in these areas has been slack and, in most cases, rents have resolutely refused to show any growth worth recording.

The trend seems unlikely to change in the short-term. According to Clive Arding at Richard Ellis: "We are becoming increasingly concerned at the future for some of the City's peripheral locations. High rates in some of these areas are now a significant factor in determining tenants' location decisions and there must be doubt as to whether some areas will be able to compete with suburban or fully decentralised office centres."

There have been sufficient lettings in the fringe areas to suggest that all is not lost but there seems little doubt that, for as long as the overall City office market remains subdued, the fringes will remain most vulnerable.

Few indications exist that any general improvement will be recorded during the course of 1983 and most people whose

future fortunes are tied up in the City market's health will be happy if conditions merely remain static. Most predictions suggest that demand for space will edge upwards but that it will continue to be outweighed by the amount of accommodation becoming available.

Space arising in City office developments could reach around 1.2m sq ft during the year which, when added to accommodation released by existing occupants, could produce a combined, new floorspace supply of up to 3.5m sq ft. With a surplus of supply remaining in the market, total availability could rise to around 4.5m sq ft at some point during the year, depending on the marketing of development schemes.

### High level

Such a high level of availability at a time when take-up of space is unlikely to change from the 1982 level, hardly augurs well for significant rental growth and most agents predict average rises for prime property in the order of 10 per cent during the year.

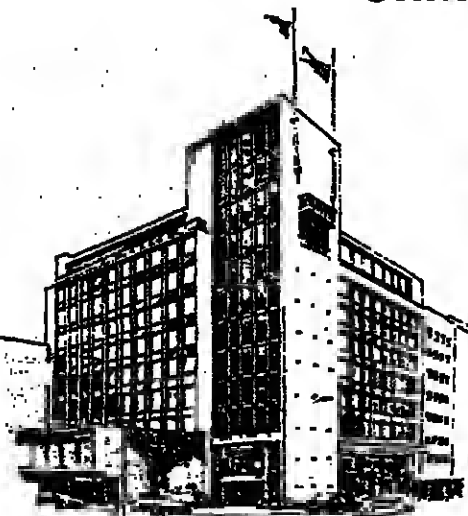
Above all, there remains an underlying optimism about the City as London's office market to ride the storm and to get back on course. The short-term problems are not generally expected to lead to any fundamental changes in the market's make-up and neither has there been any significant evidence to suggest that office property in the City will lose some of its attractions to increasingly discerning investors.

The only major point at dispute appears to be just how long the present storm will last. Conditions might not deteriorate any further but there is a suspicion in some circles that the rough going may last longer than many are expecting.

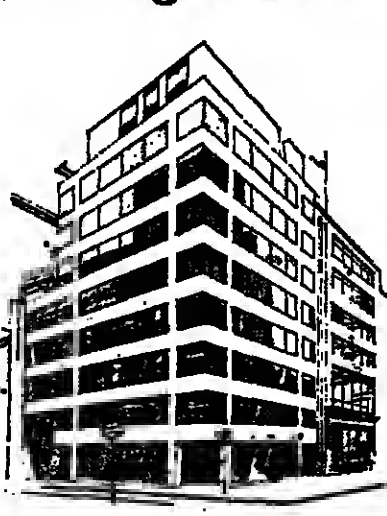
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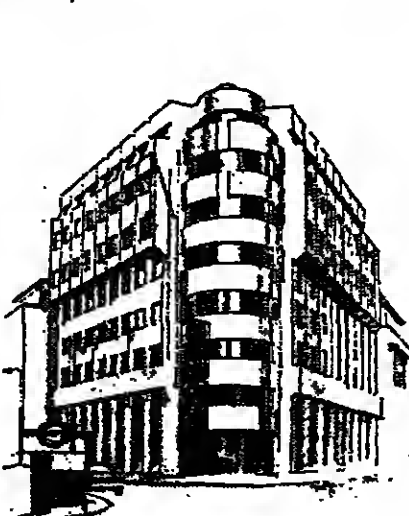
### Some of our negotiations in 1982



60, Gracechurch Street, EC3.  
70,000 sq.ft. Sold on behalf of Midland Bank International PLC.

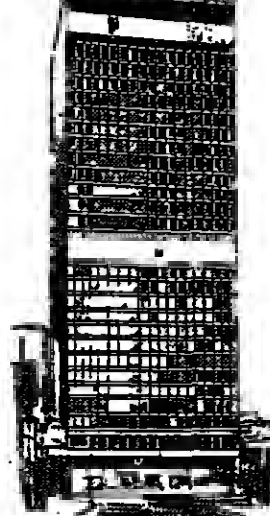


36, Leadenhall Street, EC3.  
17,500 sq.ft. Acquired on behalf of Bank Bumiputra Malaysia Berhad.



Stafford House, King William Street, EC4.  
70,000 sq.ft. Acquired on behalf of Phoenix Assurance PLC.

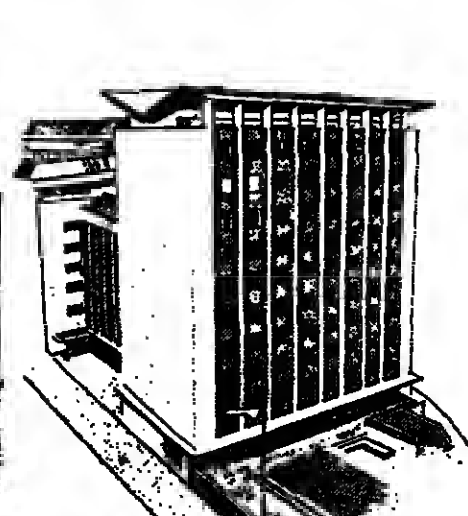
### Some of our instructions for 1983



St Helens, No. 1 Undershaft, EC3.  
55,000 sq.ft. on five floors. To be let on behalf of Commercial Union Assurance PLC.



Finsbury House, 23 Finsbury Circus, EC2.  
29,000 sq.ft. New self-contained, air-conditioned building. To be let on behalf of The Corporation of London. (Joint agent: The City Surveyor).



Citicape, 61-65 Holborn Viaduct, EC1.  
63,500 sq.ft. To be let on behalf of Hambro Life Property Fund Management Limited



Our current research document, "The City of London Office Market 1983" is available on request to G. M. F. Gillon, FRICS, 64 Cornhill, London EC3V 3PS. Tel: 01-283 3090.

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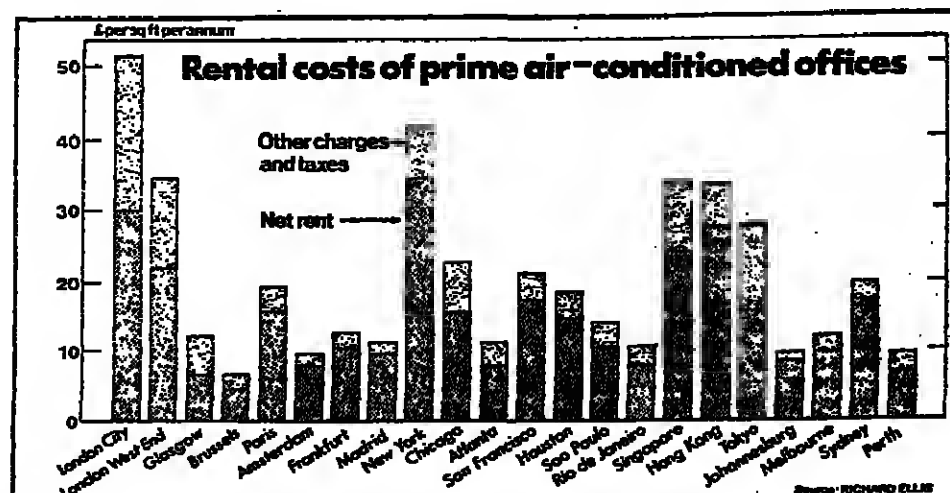
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## CITY OF LONDON PROPERTY II

Complex forces are now at work in determining the value of office space in the City area. Andrew Taylor explains

# Rents reflect contrasts and contradictions of market



financial district around the Bank of England with rental increases this year, possibly in the order of 10 per cent.

Chris Peacock of Jones Lang Wootton agrees: "Judging by some negotiations taking place in the market, and the strength of interest being shown in some buildings by prospective tenants, we can expect to see reasonably strong growth in rents in the prime banking quarter of the City during 1983."

"For the rest of the City areas we expect to see little if any growth in rents this year, with rents having reached a plateau in the more fringe locations."

The pressures on rents in the City fringes is reflected in the figures recently published by Ellis showing a breakdown of office supply and demand in and around the City.

These show that of a total of 4.2m sq. ft. available for letting in the London EC postal districts at the end of 1982 only 650,000 sq. ft. was situated within the main financial district. The bulk of the space was elsewhere in the City fringes (with 1.87m sq. ft. to the north in the EC1 and EC2 postal districts).

Richard Ellis says "The pattern of rental growth has closely followed supply/demand variations in the City, reflecting the distinction between central and peripheral locations."

"Rents in the central area, mainly those for prime buildings, have shown substantial increases of up to 13 to 24 over the past 12 months, rising by over 20 per cent in some instances. This movement in top rents is clearly a reflection of the scarcity of first class accommodation in the area."

"In contrast rental growth outside the main banking/insurance area was noticeably lower, with values in Fleet Street/Holborn and peripheral City locations remaining static. The high level of availability in relation to demand in these areas has resulted in many properties taking a considerable time to let."

Yet despite all this... The overseas banking community has remained an important source of demand for City floorspace. According to Noel Alexander Associates 31 overseas banks opened new offices in London in 1982 while only two banks closed up and moved on.

● Jones Lang Wootton were able to negotiate a top rent of just over £32 a sq. ft. on behalf of Hongkong and Shanghai Bank for a 9,650 sq. ft. suite of offices at 99 Bishopsgate let to National Bank of Kuwait.

● Royal Bank of Scotland sold two adjoining City offices, totalling 17,750 sq. ft. at 82 Lombard Street and 18 Birchin Lane, to Spayhawk for approaching £10m—a figure well above the expectations of selling agents Drivers Jonas.

It may be argued that the 99 Bishopsgate deal was a special case or that Drivers Jonas was substantially underrated the strength of the market on the Bank of Scotland sales; none the less there were some good deals done and some top rents paid for City properties in 1982 in what was generally a difficult year for the real estate sector.

It is outside of the central banking and financial core of

the City—those few key streets around the Bank of England—that the commercial property market has really felt the strain. In these fringe areas large amounts of new and refurbished office accommodation has been coming onto the market at a time when tenant demand has failed to materialise to fill all the space planned.

Conditions have been worsened by the early marketing of schemes—some not due for completion for many months—by developers concerned that if they wait too long before marketing they may be left holding expensive voids when buildings are completed.

With so many premises chasing too few potential tenants, rental values have clearly come under pressure and the situation seems unlikely to improve in 1983.

### Backlog

"In the City fringes it could take a year to 18 months to clear the backlog of properties on the market, even when a recovery in the economy gets under way," says Clive Arding of Richard Ellis. "We may expect to see, however, a further uplift in rents in the main

Why the gap is widening in the two tier market

## Demand in the fringe areas stays subdued

PREDICTABLY the hardest-hit areas of the City property market have been the so-called fringe areas. While the City centre enjoys consistent demand for space and steadily rising rents the fringe areas are ripe for redevelopment. The opportunities are enormous, and a lot of office space could come out of the ground in the next few years. Just think about Coin Street, Hays Wharf and the number of possible developments around the Southwark Bridge Road area.

Yet the reality is that the south is still a largely untested market. With the exception of those areas very close to bridges or rail termini there has been very little serious office development. It will take a lot of work to create an environment where an office market will flourish with the patronage of traditional City businesses.

reduced rentals, they are offering expensive fittings out allowances. For a fairly small business the promise of the developer putting in all the partitioning for instance must be advantageous.

Of course it is not just rents that the tenant has to consider. Rates have become a major office cost. Sometimes rates and service charges amount to more per square foot than the owner is charging in rent. Local governments have pushed up rates to such a degree that the burden on some companies has clearly influenced decisions to move out of London altogether.

In Camden, for example, rates are almost two-thirds. So an office costing £15 a sq. ft. to rent soon increases to over £25 by the time rates and service charges are taken into account.

Potential tenants are now far more conscious of total occupation costs, according to agents Bernard Thorpe. The rates that the London boroughs are charging have undoubtedly damaged the fringe markets.

The fringes still offer a good rent saving—a business can halve its rent costs by moving out of the inner core around the

Bank, but once rates and services charges are added in the total occupation package does not offer such a compelling saving.

Instead some tenants have decided to stay put in the central area or leap frog right over the fringe to relocate (or partly relocate) right away from London.

Looking to the future, the health of the City's fringe office accommodation is undoubtedly chained to the economy in general. An election year can only add to the uncertainties of whether to expand or relocate. In the centre, demand for good accommodation is bound to continue at fairly buoyant levels. Yet demand for space outside the main banking and insurance areas is likely to remain fairly subdued.

It will be another year when a considerable level of space comes onto the market and with that background tenants rather than the owners will still play the game. Rents are unlikely to budget in the peripheral areas and incentives will probably be on offer even more than last year.

Terry Garrett

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The property market south of the Thames is unique. Quite clearly fringe, office develop-

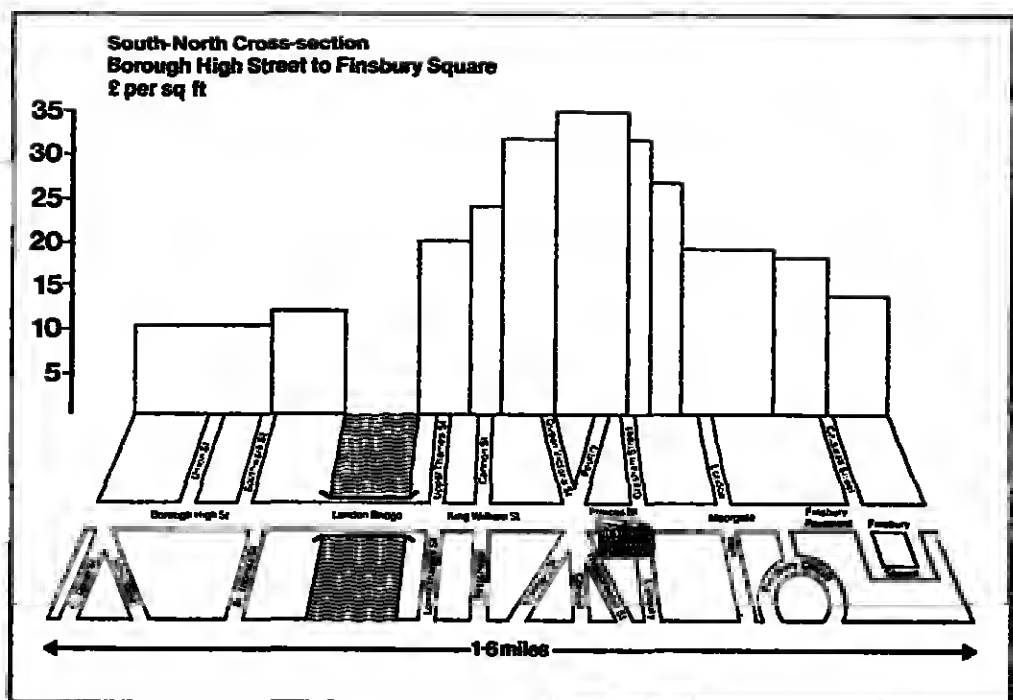
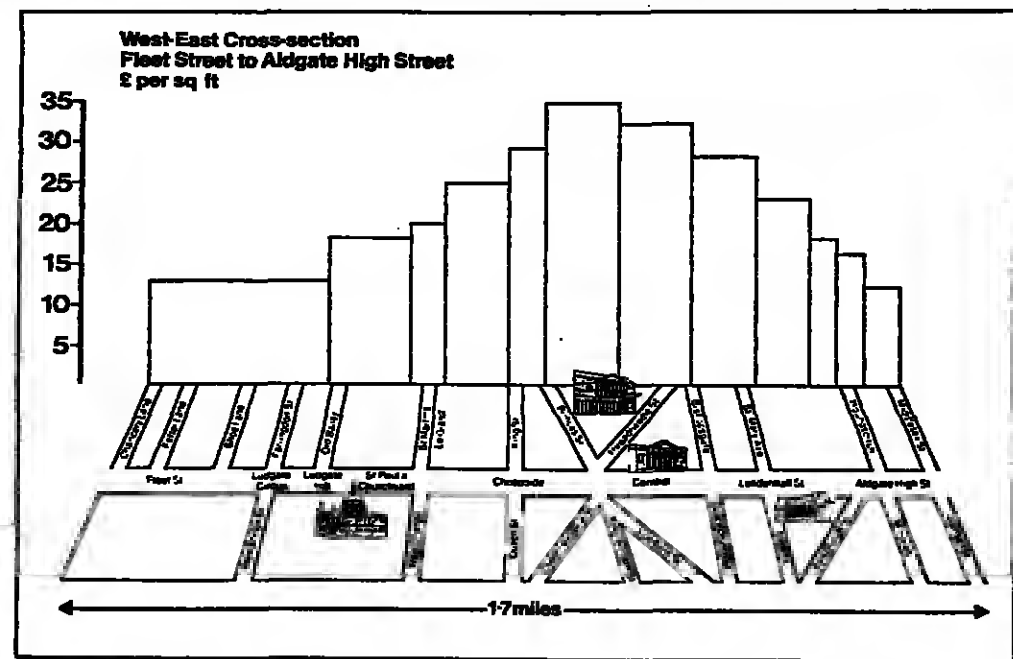
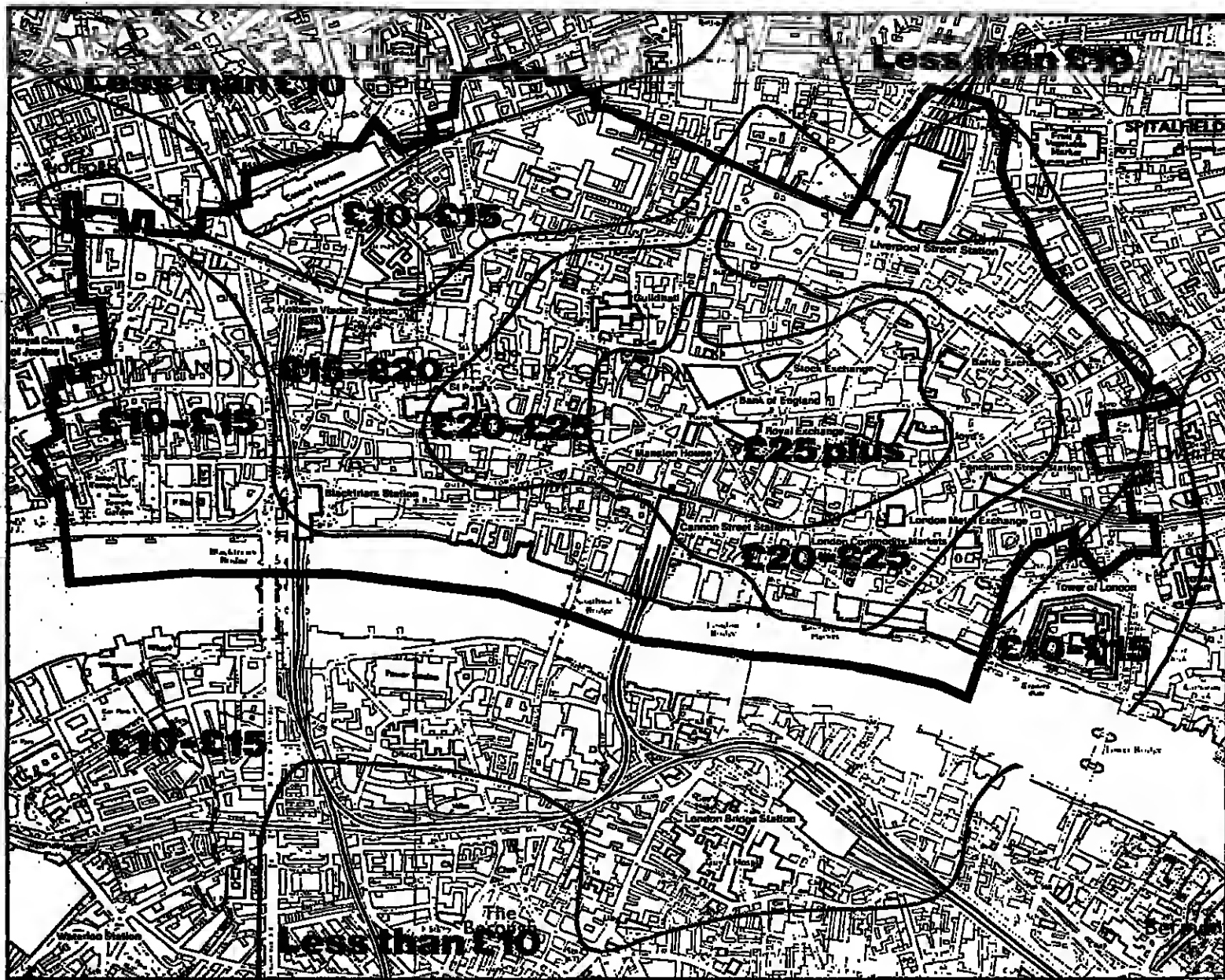
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## CITY OF LONDON PROPERTY III

## Office Rent Contour Map

Rents shown are £ per sq ft per annum



Prime sites continue to command the highest rents

THE CITY of London "rent contour" map produced by Hillier Parker May and Rowden illustrates the strength of the office market in the central core, around the Bank of England. In terms of rents, rates and service charges some of the

most expensive real estate in the world is situated in and around these few key streets. Demand for accommodation in this part of the City has remained strong and rents generally have continued to rise in spite of the recession. Further away from the

centre the property market has come under increasing pressure and rents have suffered as a consequence. With a large amount of surplus accommodation on the market, rents in the City fringes during 1982 have at best re-

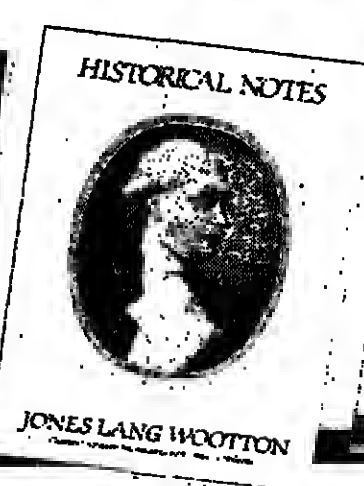
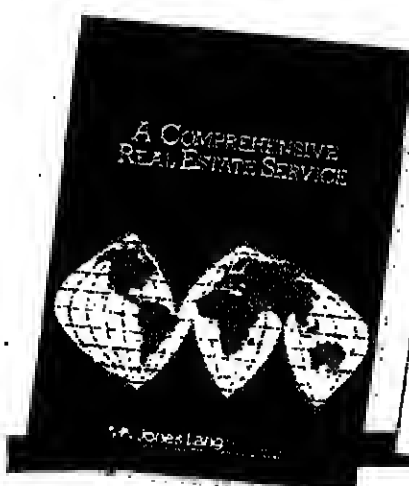
mained static. Rental values, once special deals and rent free periods are taken into consideration, may even have fallen. Most commercial agents do not expect that this situation will alter greatly during 1983. Landlords faced with the prospect of empty buildings are

pinning their hopes on an economic recovery which will stimulate tenant demand and sponsor an increased take-up of the backlog of properties currently on the market. In the central area, where demand is stronger and good

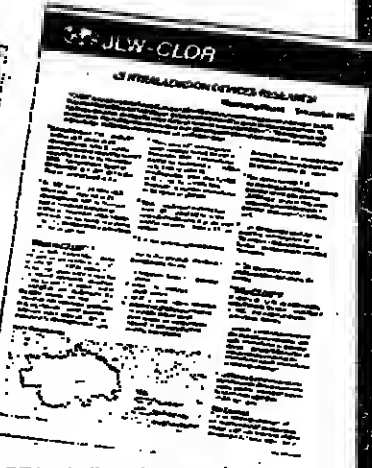
quality premises in shorter supply, rents are likely to see a further increase in 1983 although some agents believe that the £30 a sq ft level could be a barrier for some properties.

Andrew Taylor

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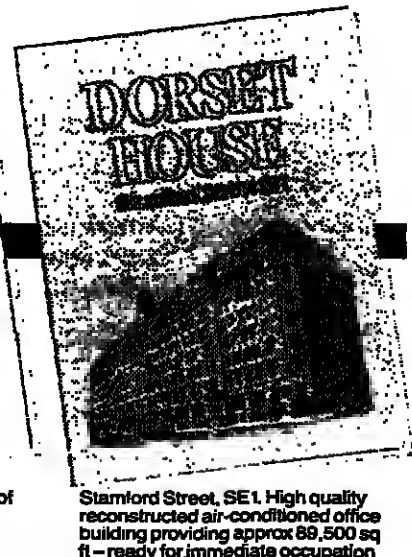
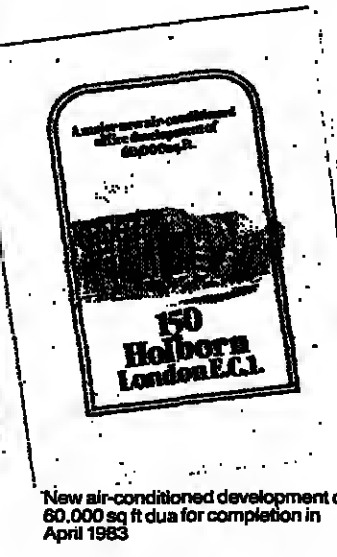
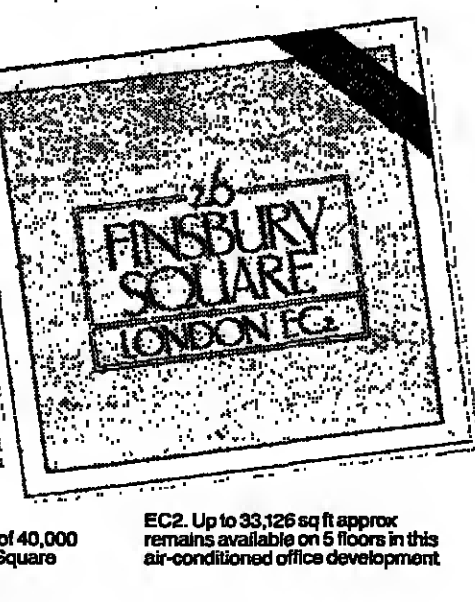


A series of papers on key issues in the property market such as "Index United Gifts and Property Investment".

The quarterly JLW Property Index monitors performance of a "typical" institutional commercial property portfolio.

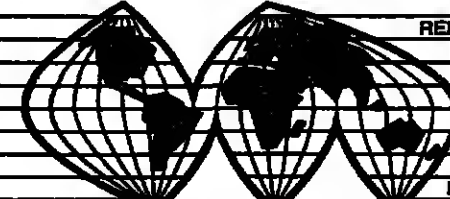
CLOR is a half yearly research document on Central London Office development activity.

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## CITY OF LONDON PROPERTY IV

## New life for the old fish market

THE CLOSING weeks of 1982 will be remembered for a sudden batch of decisions by Mr Michael Heseltine, then Environment Minister, on several major development projects which will leave their mark for better or for worse on the London we hand to future generations.

Of major significance for the City was his approval of the plans for redevelopment of the old Billingsgate fish market, which had become redundant after the market's move to the Isle of Dogs. His ruling opens the way for a £50m scheme which would incorporate shops, restaurants, offices and, perhaps, a new venue for London's oldest established commodity markets.

Covell, Matthews Wheatley will be responsible for the scheme, but the Commodity Exchange has yet to announce whether it will move into the new site.

The plan itself, which was the subject of a public inquiry in August last year, has been generally favoured by the City and the Greater London Council. Since the original function of the site was no longer needed, there was a willingness in both quarters to see it put to some new use and once it was accepted that the original building, built in 1878 by Sir Horace Jones, should not itself be the subject of major redevelopment, permission for the project was expected.

The Greater London Council described the proposals as "an opportunity for Londoners to enjoy this historic place in a civilised" and attractive atmosphere.

None of which, however, has protected the plans from some determined savagings from the purists—and perhaps by the not so purists. The 18 storey "stepped" block planned to tower over the old Billingsgate building has been condemned as simply too big for its more ancient companion. "Overwhelming" is one of the more restrained descriptions.

Nor are the traditionalists impressed by the hint of solar reflecting glass cladding the new block. The development would, however, have its practical side, and has attracted approval in many quarters for its introduction of such socially desirable features as bars and restaurants.

Billingsgate, offers an opportunity to enrich the City's social and tourist attractions while at the same time providing more of the prime office space for which both UK and foreign investment institutions continue to clamour.

T.B.

Terry Byland



Watling Court: Midland Bank anxious for ground floor retailing to reflect its status

William Cochrane on the needs of shoppers

## Retailers adjust to quick fashion

SHOPPING IN the City is not what it used to be. This is not a value judgement, just a statement of fact. What until 13 years ago was a retail service centre for male businessmen is having to adjust to the increase in women workers, flexible working hours and, to a certain extent, the attitude of the planners towards ground floor use.

Max Wildsmith of Knight Frank and Rutley's City office notes the rise of clothes shops—"quick fashion," as he describes them—records, cassettes and videos, but he acknowledges that the basic problem for the landlord remains constant: shops in the City get their custom only five days a week, and that mostly at lunchtime.

### Covenant

"City shopping does not attract national covenants to anything like the same extent as other centres," he says. "Some new buildings are finding it difficult to get good covenants at the moment."

There is an understandable emphasis on the food user in the City, and rents and premiums have been pushed up by sandwich bar/deli/casualty operators. "Cheapside apart," says Mr Wildsmith, "any shop which comes on to the retail market will probably have two sandwich bar-type users as potential tenants."

However, there are other influences. The Joint Grand Gresham Committee, freeholders of the Royal Exchange and the Bank of England, which has extensive holdings in Cheapside, both seem to want a good mix of retailing. Similarly, the City Corporation planners do not want to see too much food in the Square Mile's retailing pattern.

Rental patterns are not easy to determine, partly because they are just beginning to

emerge, but it seems reasonable to say that the City has not seen the decline that other markets have experienced in the past two years.

Geoffrey Dale, of Hillier Parker, explains: "Rents have jumped dramatically in the past two or three years in Cheapside," he says, "but before that there had not been any open market lettings."

Tenancies had only been offered by assignment for premium and no-one could work out whether, or how much of the premium represented goodwill, fixtures and fittings or underlying rental improvement.

A letting in Bow Bells House began to prove the Cheapside point two years ago when a unit comprising 700 sq ft on the ground floor and 400 sq ft in the basement made in excess of £45 per sq ft for Zone A (the prime element in the retailing space) against a previous top of £30.

"Provable rents almost doubled overnight," says Mr Dale, "and since then transaction and rent reviews have supported the higher rental level."

John Buckingham of Jones Lang Wootton takes a similar and in some ways stronger line. "City retailing has not been affected by recession in the same way as the West End," he says. "As a market, it has had a strong two or three years."

The main problem in getting national covenants, as he sees it, is the size of units available. "There is no depth in most of Cheapside," he says, pointing to units 40 feet deep where national retailers would ideally like 50 feet with a frontage of 25 feet or 30.

Major multiples, mainly fashion-based, are keen to get into the City if they can find units of the right size, he says, pointing out some of the facts which can be turned to economic advantage.

Overheads, says Mr Buckingham, are lower. With main selling hours of 12.30 pm, retailers can go for more part-time staff. Rents are considerably lower than in the West End, roughly a quarter of what they are in Oxford Street.

Menswear retailers like representation in the City, he says, even if prospective purchasers might prefer to save their buying for the suburbs. "Instructions in the City are on the market for a very short time," he concludes, "reflecting the competition for units."

Bill Peach of Richard Ellis, involved with Jones Lang in the marketing of Watling Court at Bow Lane/Watling Street to the south of Cheapside, notes that the retail tenants' requirements are not always the main consideration.

Watling Court comprises seven shop units, a restaurant, a public house and 70,000 sq ft of offices let to the Midland Bank which is clearly concerned about the quality of covenant supplied by its sub tenants.

## British Rail cashes in on covering up its tracks

THE PROPOSALS for the redevelopment of Liverpool Street station, one of the longest running and widely debated of the schemes for changing the face of the City, have taken several steps nearer to fruition in the past six months.

The latest and, for old City hands, possibly the most poignant move, has been the pronouncement of the death sentence on Broad Street station, terminus for the North London rail links from Richmond and Watford. Mr David Howell, Transport Secretary, gave permission for the closure at the end of last month.

While the closure of Broad Street is not at present a permanent move in that it will be replaced on a temporary basis by Worship Street, which lies close by, and the eventual plan is to divert the old Broad Street lines into the rebuilt Liverpool Street station.

The Parliamentary Bill, on which the Liverpool Street plans depend, secured its third reading in the House of Commons early in December. Two months earlier, another step towards the commencement of the £250m project came when British Rail chose the consortium which will undertake the work. Taylor

Woodrow Property and Wimpey Property Holdings, together with British Rail itself, will carry out the plan, which is intended to combine a development of office and shop properties with new rail tracks, concourse and travel facilities.

### Drawing board

At present on the drawing boards are plans for around 1.25m square feet of office space and about 50,000 square feet of shops. The plans are still in the process of wending their way through the City Corporation's planning committees, and the timescale, inevitably, remains somewhat uncertain.

The Liverpool Street redevelopment plans have always combined under one heading virtually all the problems, the hopes and the fears of British Rail itself, its paying customers the City Corporation and the property development industry.

The whole area is a prime site, covering a substantial area in a part of London now increasingly attractive not only to the City institutions but also to the overseas financial institutions which have flooded into London over the past two decades.

Liverpool Street station is

also the major commuter station for City employees—indeed the property of the City and the growth of the rail lines into Essex were virtually synonymous. The vast majority of the commuters who must at present struggle through Liverpool Street station in its grimmest rush hour, and who will consequently be among the beneficiaries of a new, streamlined station, are City workers in the original sense: employees or partners of the stock exchange firms, the banks, and the insurance companies.

It is this uneasy mixture of nostalgia and practical necessity which has made the Liverpool Street project one of the most deeply felt issues in the City. Other developments in the London area, the Billingsgate site, or the many schemes for redeveloping dockland, have centred around areas which by common consent were moribund and of only marginal interest to the City as a living, international financial centre.

But Liverpool Street belongs to the City proper, the very centre of a financial community which has shown even greater vitality over the past few years as Britain's industrial areas have crumbled.

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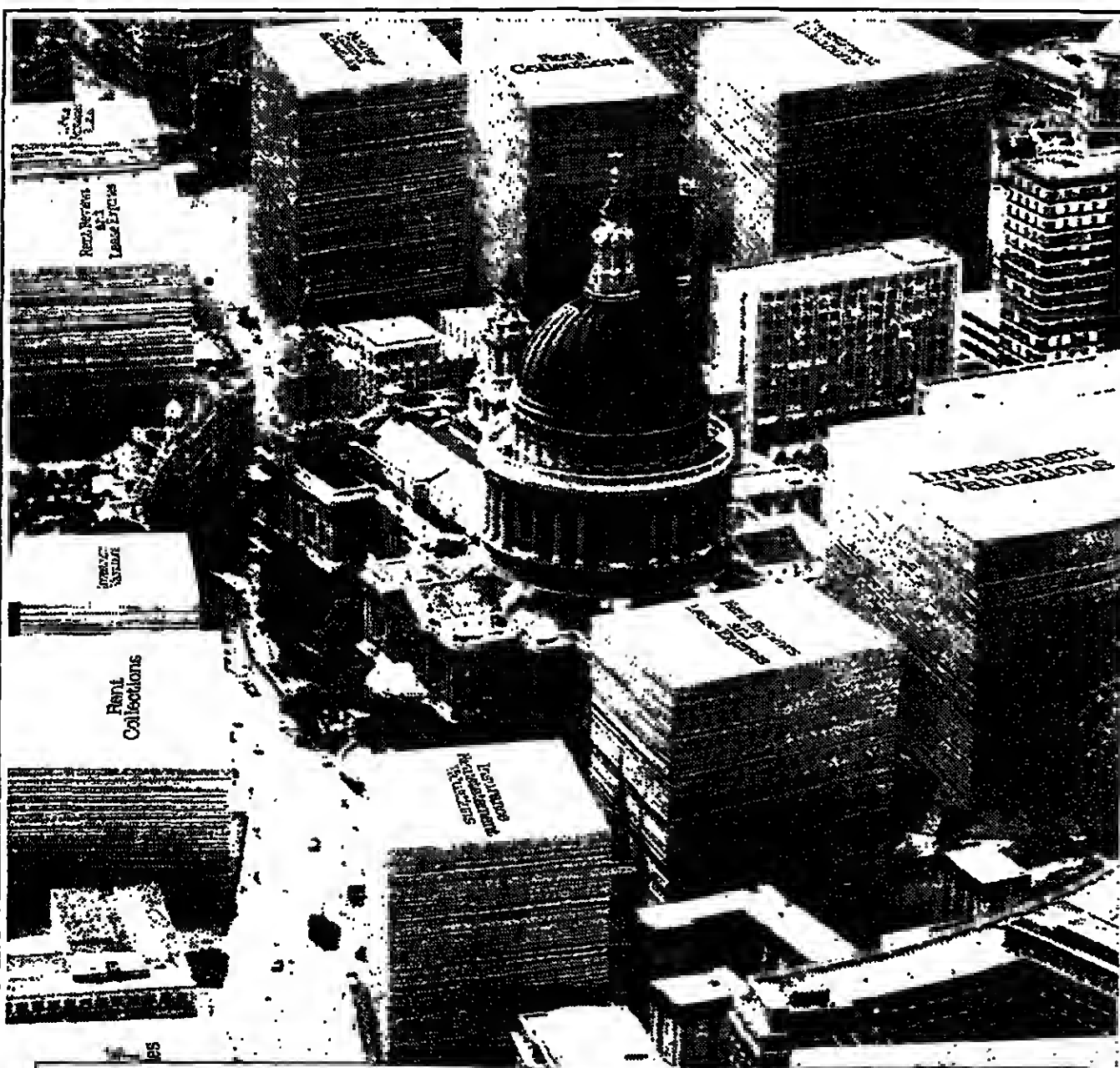
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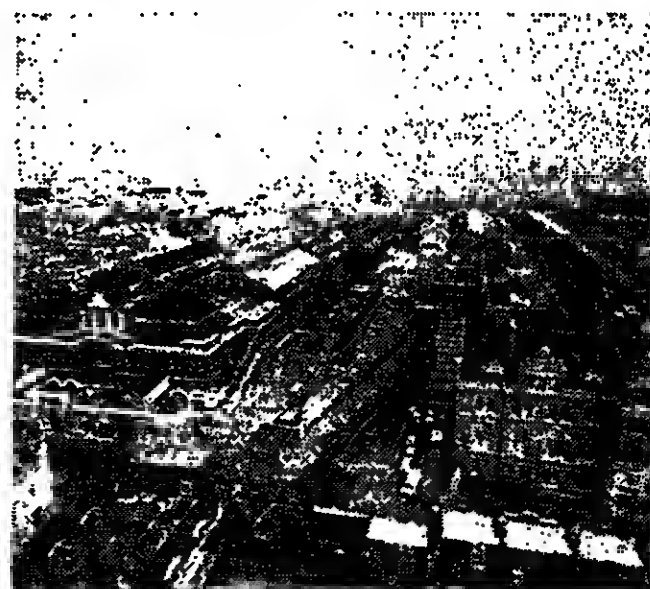
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Liverpool Street and Broad Street stations today: right, model showing the proposed redevelopment



## Big battle goes on over Little Britain

EVERYBODY HAS their favourite planning story and the City is pockmarked with the tripartite battles between developers, conservationists and central authorities but for sheer longevity, not to say confusion, proposals to build something—anything—on the historic Little Britain site are surely worth consideration by the record compilers.

At one point, six years ago, when the planning application went before the City Corporation, redevelopment entailed nothing much more than good old-fashioned demolition and re-building.

In the intervening years, various buildings have been listed—the developers claim to have amended their scheme to retain some of their facades—and the site has been the subject of two conservation areas, the second at the behest of the Greater London Council.

The scheme's vigorous opponents, notably led by the Smithfield Trust, have battled against Little Britain redevelopment through an appeal to the City's Court of Common Council and have gone on to take their case to the High Court.

The City had, between these two hearings, given the scheme an outline planning permission but the emergence of the GLC conservation area created of confusion around the project again.

The man from the ministry has been hearing all the evidence and opinions from each side and may have formed his own opinions as to the likely impact of development in this half-forgotten Little Britain in the Square Mile.

Whatever the Ministry of the Environment in its wisdom may or may not have decided, the prospective developers still seem to be in the dark. George Wimpey, whose Viewcourse investment property subsidiary is involved, certainly could not shed any light on the outcome recently.

And the scheme itself? That provides for 383,500 sq ft of speculative office development to be developed by the Wimpey misshoot and St Bartholomew's Hospital and 124,000 sq ft of residential accommodation which the hospital's staff will

use. The site is sandwiched just between the western end of London Wall and the hospital itself—and would thus be undoubtedly categorised as a City "fringe" scheme. Given the amount of quiet space with its new building up around the borders of the Square Mile's financial heart, such delays may not be quite such a bad thing in the long run.

They may not know it, and may not appreciate it, but those doughty defenders of every last ounce of London's heritage may just be doing the owners of completed but quiet City developments something of a favour.

Ray Maughan

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## CITY OF LONDON PROPERTY V

Tired of high City rents some tenants are looking at a nearby area, says Terry Garrett

## Holborn proves an attractive compromise

WITH THE harshest wind of recession blowing through the streets of the City of London some of the property south-siders have been wincing their hands and predicting gloom and doom.

True, the City's property market has lost some of its ardour, hardly surprising given the present state, but compared to what is happening in markets outside the capital, London is sailing through the recession with hardly a hiccup.

The heart of the City is still enjoying steady rental growth and even in the fringes the take up of office space may not be good but it is nowhere near as poor as some would have it.

Certainly Holborn has experienced a surprisingly sturdy level of demand over the last year. The area—stretching from Tottenham Court Road in the west to Farringdon Street in the east, the river to the south and going almost to Euston Road in the north—is the favourite fringe market.

## Cheaper

Some, such as Mr Rodney Potty of agents Weatherall Green & Smith, would argue that Holborn is not really fringe at all. The area enjoys good east to west communication, nestling between the City and West End markets. What is more Holborn rent levels are a good deal cheaper than both those markets.

Last year was punctuated by a series of important deals. Early on in 1982 Barclays Bank took 100,000 sq ft in Fleetway

House in Farringdon Street at a rental of around £15.00 a sq ft. Link Television paid £14.25 a sq ft for a refurbished office development, Bedford Row House. Reuters paid about 50p more a foot for 33,000 sq ft of accommodation in John Carpenter Street.

A merchant bank was interested in 17,200 sq ft of space marketed by the National Bus Company and though the deal fell through another tenant appeared in the shape of a firm of chartered accountants.

Agents Debenham Tewson and Chinnocks success in shifting space in Fetter Lane underlines the surprising strength of the area. Lummus, a member of the U.S. Combustion Engineering Group, announced in 1981 its intention to move out of the Fetter Lane headquarters—two buildings with over 120,000 sq ft of accommodation—and trek out to Northampton.

In April last year 28,000 sq ft of space at 43 Fetter Lane went to solicitors D. J. Freeman and in October a further 42,235 sq ft was taken by Associated Press in the north block of number 100. Freeman paid around £11.25 a sq ft and AP £13.00.

The agents will soon be announcing that a sub-let has been arranged with Benn Brothers, the publishing company, on the sixth floor of the north block—2,500 sq ft. That only leaves the fifth floor and the south block with 50,700 sq ft to go.

As far as the banks are concerned it was a two way market. Citibank took the decision to expand its offices in the Aldwych adding some 40,000 sq ft

of space to its 90,000 sq ft. The bank has also taken a couple of fairly small premises nearby.

Covent Garden has won quite an accolade as First National Bank of Chicago deserts its prime space in the Square Mile to take footage in the Long Acre office scheme of MEPC and Legal & General. First National is leaving its clearing centre and payments office in Royal Exchange Avenue but in taking four floors in Long Acre, involving 65,000 sq ft net, First National has consolidated its London operations from five to two centres.

Details of the rent have not been disclosed but it is thought that First National is paying something around the £16 to £16.50 mark per sq ft. That is probably a saving of £4 or more against its central banking position in the City.

## Relocations

Good news obviously for MEPC which has now let around three-quarters of its 180,000 sq ft Long Acre development at rents up to £18 a sq ft. It also provides food for thought about banking requirements in the traditional area.

Some of First National's American counterparts have relocated part of their offices way beyond City boundaries. Chemical Bank has vacated some of its premises in Arundel Great Court and moved out to Cardiff. Bank of America has taken space beyond Croydon and is looking for more accommodation outside the City and Chase Manhattan is also said to be

looking afield to relocate.

Perhaps Holborn is an attractive compromise for those tired of high City rents but unwilling to move too far from the Square Mile.

Still, the deal of the year was probably Phillips Petroleum for the Adelphi complex. The oil group had been casting around for new accommodation for some time. Phillips was scattered around the Victoria area in a variety of buildings and had evidently taken a long hard look at every possible location in the central area before opting for the Adelphi close to Charing Cross station. The complex, 300,000 sq ft, was jointly purchased by the Prudential and Town and City more than a decade ago. Now the Pru is sole owner with Town and City's role confined to a project manager.

A catalogue of successes may seem a bit one-sided. Of course the Holborn market has its weak spots. New Garden House in Hatton Garden is still vacant though the agents are talking to someone showing more than a passing interest. To the west the Tottenham Court Road area is far from buoyant. But the point is that there is still a good level of take-up.

Figures from Debenham Tewson and Chinnocks underline the trends. Office accommodation in the WC1 and WC2 postal districts which was let sold or under offer rose from 750,000 sq ft in 1981 to 1,307,000 sq ft last year. Even allowing for the Adelphi deal that is a very healthy increase in take-up.

The twelve months of 1981 were not a low point in terms of office take up so there is no real problem with the level of demand. What has soured the market and prompted comments of poor demand has been the large amount of new space coming onto the agents' books.

Including second-hand property the amount of new space marketed in WC1 and WC2 came out at 1,763,000 sq ft in 1982 against 1,405,000 sq ft for 1981. In terms of the supply of office units that equates to 422 units in 1981 and 519 in 1982.

By the end of 1982 total available space in WC1 and WC2 was 1,233,000 sq ft (216 office units) against 940,000 sq ft (133 units) the year before. The run away figure in the supply/demand equation is obvious.

According to Mr David Stevenson of Debenham Tewson the overhang of property turned

into an avalanche of space on the market. This was true not only of Holborn but all the City fringe areas. Just shifting that over-supply of accommodation could take a couple of years. That bodes ill for developers hoping that static rents of last year will revive during 1983. Typical rental levels in the Holborn area for modern air conditioned offices are around the £15 to £16 per sq ft mark. That compares to £25 to £30 in the City or £20 to £25 in the West End. Rentals have hardly budged at all over the last 12 months compared to a modest rise in the central area.

However, at least asking rents in Holborn have shown no serious signs of weakening although developers and agents alike are loath to talk of incentives on offer to shift floor space. And an area such as Holborn, lacking the kudos of the City or the West End, is inevitably a sensitive rental area.



The new Prudential building, part seven-storey and part three-storey, in a U-shape, at the corner of Grays Inn Road and Holborn, has 60,000 sq ft of offices, plus rooftop flat and two squash courts for Prudential's own use.

Andrew Taylor studies a highly controversial development area

## South bank plans stay becalmed

IN TERMS of output the commercial redevelopment of London's south bank has generated far more paperwork than it has bricks and mortar.

Venerable local opposition and a series of marathon public inquiries have delayed a string of major schemes proposed for key sites on the south bank of the Thames.

Some estate agents and chartered surveyors doubt whether these projects will ever be completed on the size and scale envisaged when the London property market was looking a lot stronger than it is at the moment.

It may be commercial considerations rather than opposition from local authorities and planners which ultimately determine the destiny of three of the largest schemes proposed for an area of riverside stretching from Tower Bridge to the east and Vauxhall Bridge to the west.

The main areas are: ● At Hay's Wharf, nestling nearly between London Bridge and Tower Bridge, planning permission has been granted for a 740,000 sq ft office development, together with 84,300 sq ft for mainly shops and residential accommodation. The scheme has been proposed by St Martins Property Corporation, a subsidiary of the Kuwait Investment Office.

● At Coin Street, planning permission has been granted for two rival schemes on a 13-acre site adjacent to the National Theatre. Greycourt Commercial Estates (which includes provision for more than 850,000 sq ft of offices in its plans) has ever has an agreement which would allow it to purchase from the Greater London Council the remaining part of the Coin Street site it does not already control. The rival scheme

has been proposed by the Association of Waterloo Groups.

● Upriver on a 12-acre site straddling the southern end of Vauxhall Bridge, a scheme for 1.5m sq ft of offices has been delayed following an architectural competition. Arunbridge, headed by Ronald Lyon, is project manager, acting on behalf of a Kuwait-led consortium for the scheme.

## Hay's Wharf

Planning permissions for the Hay's Wharf site (granted at the beginning of 1982) and for the two Coin Street schemes (the granting of planning permission for these was one of Mr Michael Heseltine's last acts as Environment Secretary) followed a series of costly public inquiries. In the case of Coin Street, the Greater London Council together with the Association of Waterloo Groups and the London Boroughs of Lambeth and Southwark are now appealing to the High Court to overturn the Environment Secretary's decision.

Developers pursuing major schemes along the south bank must at times feel like a Grand National jockey; once safely over Becher's Brook there is still Canal Turn and The Chair to clear. The biggest fence and one yet unmeasured is whether there will be sufficient tenant to fill all the space new planned.

The scheme most likely to go ahead is that proposed by St Martins Property Corporation at Hay's Wharf. The development site looks across the River Thames into the heart of the City of London. Britain's most powerful and expensive real estate market.

A well-developed scheme at Hay's Wharf could provide a natural spill-over area for excess office demand in the City. It would however face fierce com-

petition from a number of other City fringe locations suffering from a significant oversupply of office accommodation.

The south bank has traditionally not been an area of high office demand. Its image is one of derelict wharves and decaying warehouses. To succeed in this location a development will need to be large enough and sufficiently prestigious to create its own identity. Ambitious plans have been proposed before but a major building programme has yet to start.

St Martins clearly has the financial muscle to support such an adventurous project and so far the development team has shown no lack of determination to proceed with its plans. Jones Lang Wootton and Baker Harris Saunders are acting for the developer.

Upriver at Coin Street the issue is more complex. Not only have there been moves to start court action against the Environment Secretary's decision to support the Greycourt scheme but the GLC now under Labour control, is strongly against a major office scheme at Coin Street.

The future of the site could depend upon the status of the agreement between Greycourt and the former Conservative-controlled GLC under which the local authority agreed to sell to Greycourt the remaining part of the Coin Street site the developers did not already control.

The present Labour-controlled GLC has so far made no attempt to challenge the legality of this deal which Greycourt considers to be binding. The Labour Group strongly supports the rival plans for Coin Street proposed by the Association of Waterloo Groups which calls for the site to be turned over for housing, industrial and community use.

Plans for a major development at Vauxhall Bridge took a further step forward last year when architect Ebbins Allsopp together with Mr Ted Hapgood, the consulting engineer produced the scheme which won an architectural competition for the redevelopment of the site.

Like almost everything else in this part of the river the choice of the winning design was surrounded in controversy when was revealed that the chosen scheme had not been the most popular when put on public display along with other short-listed designs.

Arunbridge, project managers for the development, argue that the Sehirre Allsopp/Ted Hapgood scheme has the advantage that it can be built in phases. The speed at which the scheme is developed will depend upon the successful letting of each phase.

This is important as the Kuwait-led backers of the project do not intend to fund the scheme themselves but will be seeking outside development finance as each stage progresses. However to get the development under way the consortium may be prepared to fund the first 150,000 sq ft themselves. The scheme is designed to provide more than 1m sq ft of office accommodation in six major buildings. Edward Erdman, consultant surveyors for the scheme are still examining various possible ways of funding what is a vast project in anybody's terms.

There are smaller, less ambitious projects planned for the south bank; some are already underway. But if prejudice against the south bank is to be overcome it will need some of these major schemes to get off the ground. Whether this will happen could depend upon the confidence of the financial community to fund such large and costly ventures.

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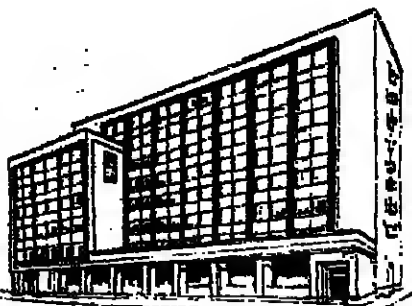
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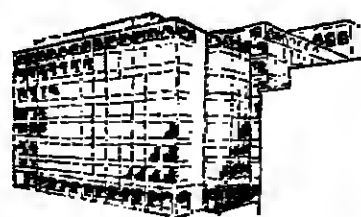
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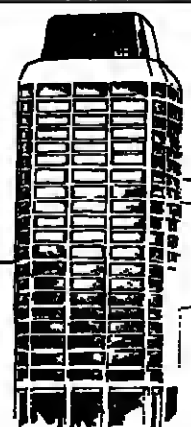
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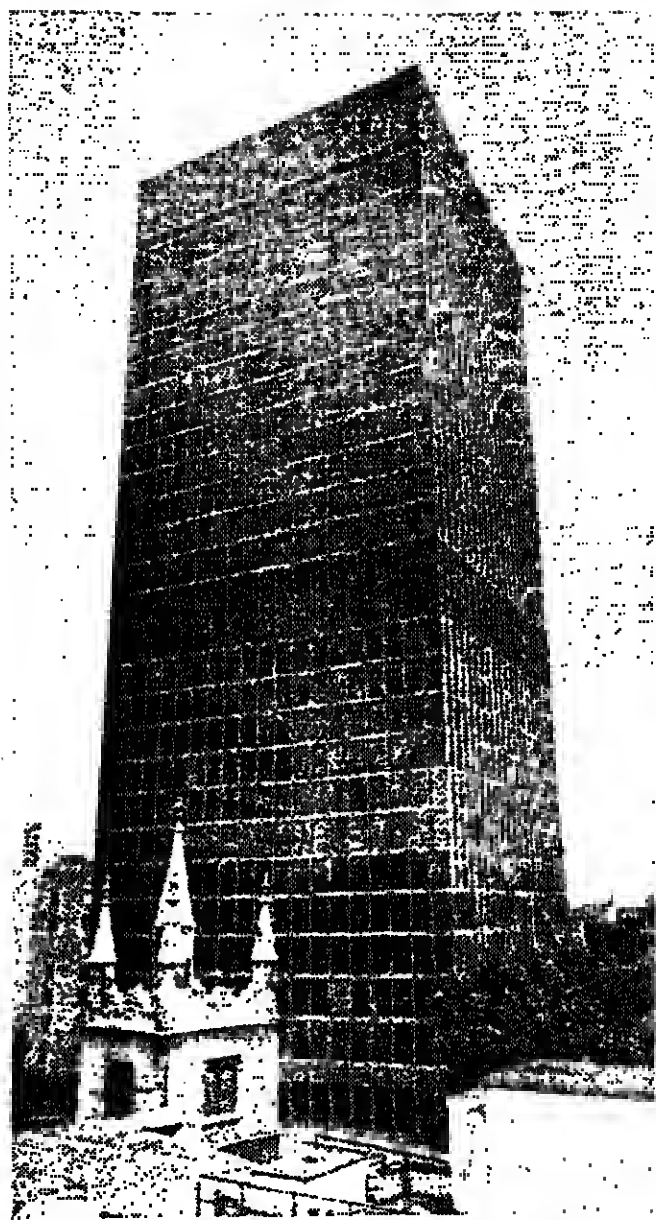
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## CITY OF LONDON PROPERTY VI

Ray Maughan looks at the likely effects of large developments coming on to the market

## Choice for tenants is widening



The offices vacated by Commercial Union in Leadenhall Street have brought strong inquiries for large suites but the overall effect could act as a dampener on the market

THE PACE and scale of new development in the City of London have not been much affected by the recession yet, for reasons of market equilibrium, if for no other.

It may be just as well that Peter Palumbo's ambitious redevelopment proposals at Mansion House have been turned down. The amount of available office accommodation in the EC postal areas is already at a high level and is not expected to come down appreciably in the foreseeable future.

The outlook for new developments on stream this year and next do not look, on the face of it, particularly bright. But the area loosely described as the City is not a homogeneous entity. Letting prospects now appear to be markedly varied between the core inner banking and financial areas and what is otherwise known as the City fringe.

Agents estimate that total accommodation for letting at the end of 1982 had risen from 2.3m sq ft a year earlier to 4.2m sq ft and could rise to 4.5m sq ft at some point during 1983.

Yet, as Richard Ellis pointed out in a recent review, "this high overall figure masked the unequal distribution of availability in the City area."

Only 650,000 sq ft or 16 per cent of the total was actually located inside the inner core of

the banking/insurance area where demand is concentrated. A much larger proportion of available space, amounting to 2.15m sq ft was to be found within the City boundary but outside this central core, and a further 1.3m sq ft in locations bordering the northern City fringes.

The creation of a major new financial market in London, LIFFE, has, if anything, only served to exacerbate a continuing shortage of space in this central area. There are good reasons, of which more later, why clients can be persuaded to relocate outside the core but the fact remains that the insurance community needs to maintain the shortest possible links with Lloyd's and the same can be said of stockbrokers' proximity to the Stock Exchange.

## Critical barrier

So rents for prime accommodation in the central area have, ECLIS has disclosed, risen by as much as £3 and £4 per sq ft to show some 20 per cent growth in some instances. The critical £30 per sq ft barrier has been tested even if full acceptance of rents above this level is still a little way off.

Even in this select location, however, the forecast for rental growth this year is somewhat more subdued. Somewhere in the region of 10 per cent growth

seems the best guess in the light of increased availability and, in the background, lower inflationary expectations generally.

Much attention has been focused on the large office suites which have come to the market in the central area, namely Drapers Gardens, and a number of floors in the Commercial Union building.

That could provide some dampener to demand for such locations but agents report that inquiries have been strong and little accommodation is expected to remain on the market for long.

The outlook for the developments which will be changing the shape of the City's skyline this year and next may well depend on where they are located. For example, the 130,000 sq ft office block developed by Land Securities Investment Trust at King William Street House at the northern end of London Bridge is expected to find a tenant well before completion in the autumn.

Other major developments in the pipeline include the joint project by Haslemere Estates and Scottish Amicable Life Assurance Society to build a 106,000 sq ft office for £15.5m at Bury Court, Beris Marks. This will be ready for occupation in mid-summer as will the plus off-centre location makes things very difficult indeed.

Services development in White-chapel Road, Aldgate. Some 73,000 sq ft is to be marketed.

The summer should also see the completion of the 190,000 sq ft Lloyds Chambers project, again in London E1, for which the insurance broking group, Hogg Robinson, has taken the entire lease. Some 54,000 sq ft of space on the first and second floors will be on the market.

Another major scheme is the Rosehaugh Greycoat Estates project of 260,000 sq ft in Finsbury Avenue, Eldon Street, just north of London Wall. The funding has recently been agreed but before the financing deal was signed it was noticeable that the premises were already subject to vigorous marketing.

This may be becoming a way of life for developments outside the core area. Indeed some 800,000 sq ft of City space was put on to the market last year, well before completion and agents detect the use of some attractive carrots to find tenants; lengthy rent free periods and reduced rentals are now being supplemented by extensive fitting out and partitioning for example at the developers' expense.

For the developer looking at what is, at best, a static prospect for fringe City sites, the overriding questions are to what extent can tenants, actual or prospective, be persuaded to move out of the prime central

area and, having done so, what distance will they move?

There are one or two instances to show that when major corporations do relocate, they move quite some distance. Commercial Union took a lot of its staff to Croydon, for example, and United Dominion Trust resited some of its headquarters function in Barnet on the northern fringes of London. That should not be taken as indicating a mass exodus of corporations out of the City but it may portend a determination to shift clerical overheads to a far less expensive base.

Agents and developers, however, are now attempting to show that a move of just a few miles, or less, can make a material impact on the cost of working in the most expensive financial centre in the world.

## Inroads

All-in costs of prime accommodation, including a service charge and rates (before the forthcoming GLC imposed increase) are now approaching £50 per sq ft annually. Agents calculate that there is a potential saving of some £20 per sq ft to be had by taking space a few minutes walk away on the eastern side of Liverpool Street station.

Together with the inducements developers are now offering likely tenants, it is this cost analysis which stands to make

most inroads into the City's dormant spaces on its fringes.

As in the rest of Britain, it will take economic recovery to shed this office overhang and even then the improvement may be slow. The City derives much of its income, particularly its insurance premiums, in foreign currencies and the fall in sterling parities should be swelling profitability this year. But there is no discernible sign yet that property activity, by the insurance community or the shipping sector for that matter, is about to increase.

Stockbrokers, too, are enjoying boom conditions, handling more business on behalf of domestic and overseas clients than at almost any time before. Yet there is little sign of aggressive expansion in their need for accommodation; quite the reverse, mergers are the order of the day shedding surplus premises and back office staff.

Over the longer term, the City will gradually spread its boundaries as the developers bring successful new projects to an ever-widening fringe area of the financial community's environment. Shorter term, there is no reason for development companies to act too hard if the planning inquiry process seems to be delaying the transfer of their projects from the drawing board to reality. Letting conditions will plainly brighten but probably not this year.

Institutional interest remains strong in the City area but on the fringes size can be a barrier, says William Cochrane

## Investors keep an eye on relocation trend

THE TROUBLE with investment in City property is that what is wanted, indeed badly wanted, is hard to find. What is readily available, on the other hand, is often either too far away from the City's banking/insurance core, too big to attract conventional institutional investment interest.

Generally, the investment market everywhere was relatively weak in the latter half of 1982, says Robin Broadhurst of Jones Lang Wootton. "There is strong underlying demand for good quality freehold investments in the City," he says, "when they become available, from £1m to £25m, there are plenty of takers."

Mr Broadhurst says that he could list five funds which very much want to make good quality investments in the City of London. "But four of them," he adds, "would not contemplate any investment unless it is freehold."

It happens that most of the propositions which are seen in the City core are leaseholds. Livery companies, charities and the City Corporation own a large number of the freehold titles. "On a purely actuarial and financial basis," says Mr Broadhurst, "leaseholds can represent good value." But he notes that every investor has an eye to the prospect of selling an investment at some time in the future, and the longer a leasehold is held the less attractive it becomes.

Looking to the future, the Jones Lang view is that demand for the best locations will remain strong. "The fringe is

much more difficult," says Mr Broadhurst. "Everything there is dependent on size." Even for £25m, he says, investors would not get a very big building. On the fringe, some buildings are big enough to take them out of the investment capacity of individual institutions.

Mr Broadhurst sounds a note of caution on 1983, touching on the effects of office relocation which are a matter of considerable argument among property professionals at the moment. "There is an undoubted possibility of more major office users moving out of central London," he says, "and a levelling off of rental growth if that trend continues."

## Sticking

William Woodward Fisher, of Chestertons, supports the Jones Lang view on the fringe barrier. "While there is a lot of money available for investment and development," he says, "there are between 10 and 15 buildings in excess of 100,000 sq ft available for investment sale in the City and its periphery."

"They are sticking," he says, "qualifying that on the grounds that these buildings are known to be available if a buyer comes along and so far they are still available. "People do not like putting so much money into one particular building," he says. "For him, things stand to become difficult over £20m."

However, Chestertons is happily nursing the City development which most of the professionals are talking about at the moment. The Royal Bank of Scotland's sale of two adjoining freeholds at 62 Lombard Street and 18 Birch Lane gave the firm the entire into a classic finding, funding and refurbishment operation.

Other professionals, notably Edward Luker of Richard Ellis, cite Lombard Street as a clear example that multi-million investments are not only placeable, but capable of getting very sharp funding figures.

Market rumour has it that Lombard Street went on speculative funding (to the Scottish Equitable) on a yield of 4.8 to 4.9 per cent for a funding investment total of £12m to £14m. "This would be a very sharp yield for a funding," says Mr Luker; "figures in the low four, on that basis, must be obtainable for a brand new completed and let investment."

He compares this with the 4.9 per cent yield made on the £2m Phoenix Assurance building in Leadenhall Street at £25 a foot a year or two ago—"probably the most expensive figure on an investment deal since 1973"—and notes that the yield structure has moved up since then and concludes that high prime is still a very attractive market. The Lombard Street deal, however, had distinct attractions apart from its prime location. The original net area of both component buildings added up to just under 18,000 sq ft according to William Woodward Fisher. "We will be increasing that, subject to planning, to something like 28,000 sq ft"—which would certainly imply a developed investment value of over £20m.

Developers Speyhawk will be filling in a light well, taking out staircases and generally improving the ratio of net to

gross area "dramatically," helping the process by slipping in an extra floor at mezzanine level.

Chestertons emphasises that this is not easy money. The projected building programme has come back from an original 24 months, through 18 and then 15 months, to under 15 months today. The spur, they say, is the tightness of the funding terms.

Further deterioration in the property market might make life rather less comfortable, although the eventual letting of the building should be a relatively easy matter.

Experts seem to be agreed that development funding is the sharp end of the market, that size can be a barrier and size plus off-centre location makes things very difficult indeed.

Paul Willis of Knight Frank and Rutley says that his firm looked at two large development schemes recently—the sort of money raised from funds with over £100m invested. "There are not so many of those," he says, "the market is tough, and people are knocking on doors."

He still sees a very good market in smaller development and investment situations. "There can be very hot prices for small refurbishments," says Mr Willis, "developments with an up and let value, say, £11m." He makes the point that there are still plenty of small funds which want to get a City address into their portfolios, and which may be happy to see the developer take his profit in the process.

## Alternative

He sees plenty of problems in the middle investment ground anywhere between £11m and £30m—noting, for example, that the area behind Fleet Street may be attractive for developers, but not such a good investment market.

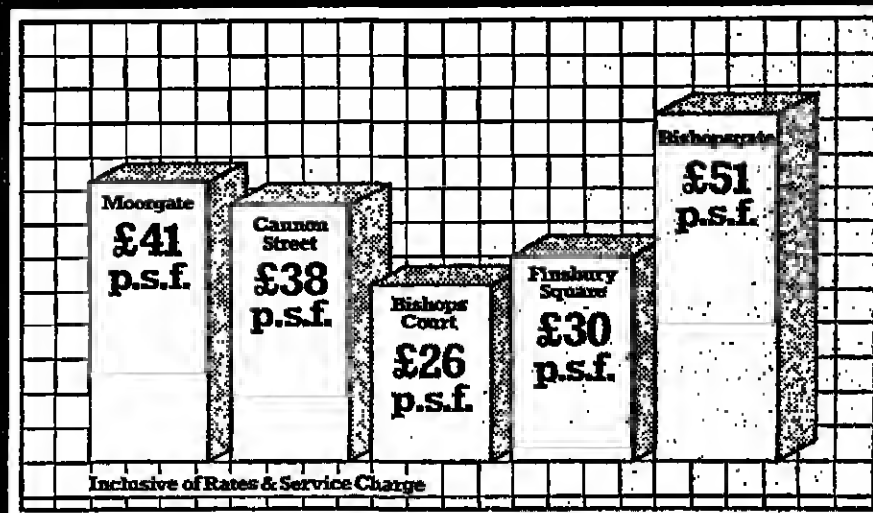
He toys with the idea of a broader spread of funding: "in-between" developments needs some alternative to the buy-sell, knock on the door approach," but he concedes that developers have the option, now as always, to wait until the market improves before presenting it with the more marginal propositions.

Investors, too, have the option to do nothing and they are more likely to exercise it with an undoubted oversupply of space on the City fringes. "There are some very good schemes likely to come to fruition over the next four years," says Mr Willis. He means top prime, and if the funders can see a potential shot at the likes of Cornhill, Lombard Street, Bishopsgate and Cheapside, they are likely to be choosy in the interim.

Ellis's Edward Luker tries to put things into perspective. "For the past eight to ten years," he says, "institutions have been setting their sights at the best buildings in the city. Interest in the very good, just off-prime buildings will have reduced a little."

"The market is still very active," he concludes. "A prime investment requirement which was oversubscribed 20 times two years ago is merely five times oversubscribed at the moment."

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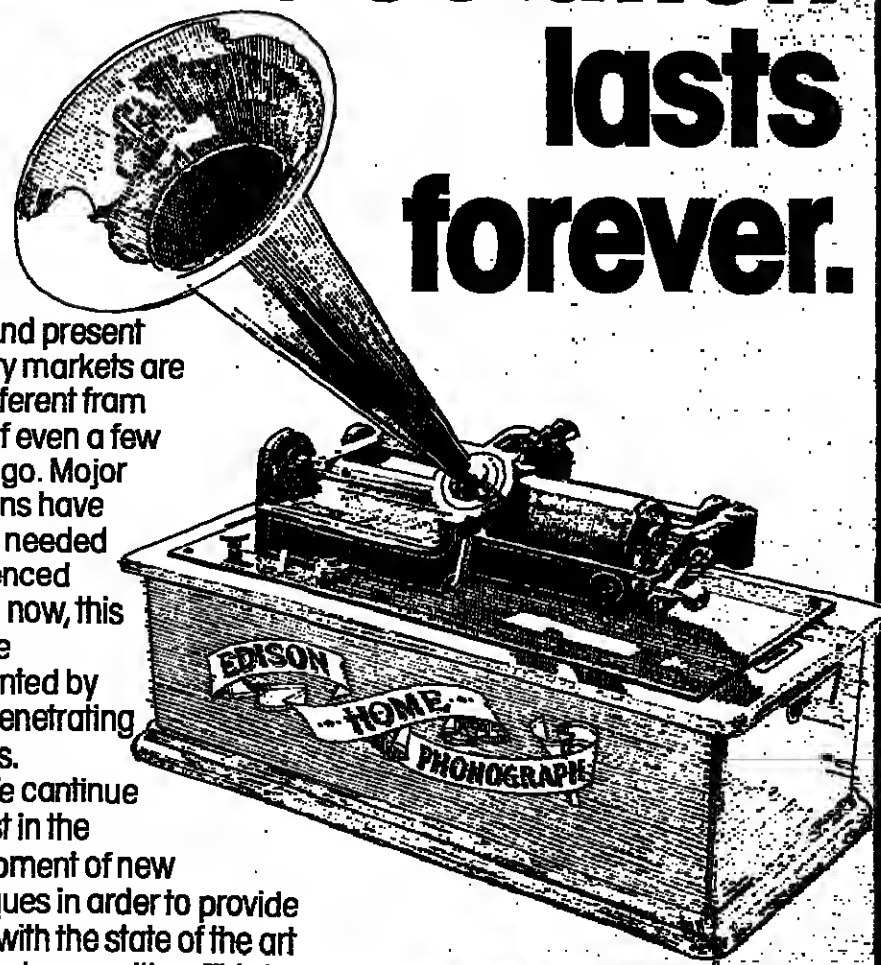
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